Autonomous contactless delivery made possible by Starship robots is an example of ASUCLA innovation and the adoption of new services to meet the challenges faced on campus in the past pandemic year. See page 14 for more highlights from FY 2020-2021.

ASUCLA is an independent, non-profit organization and does not receive operational funding support from UCLA, the UC System, or the State of California. The organization is broken into four entities: Undergraduate Students Association (USA), Graduate Students Association (GSA), Student Media, and Services and Enterprises. This annual report focuses on the operations and initiatives of ASUCLA’s Services and Enterprises, overseen by a student-majority board and operated by a student majority staff.

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“Our theme this year, RISING ABOVE, defines our aspirations through evaluating the impact of our presence as a social enterprise and recognizes the gravity of our responsibilities towards the welfare of the Bruin Community, especially in the year of the pandemic . . . the organization’s response to the demands of the campus and our membership this year undoubtedly exemplifies our commitment to serve.”

— Pouria Abbassi P.E.
ASUCLA Executive Director & CEO

A Message From Our Executive Director & CEO
Pouria Abbassi, P.E.

On behalf of the ASUCLA Board of Directors and our family of employees, I am pleased to present our association’s FY 2020-2021 Annual Report. Throughout this extraordinary year, ASUCLA pursued a full spectrum of impactful initiatives to meet the challenges of the pandemic and strive to surpass the expectations of all our stakeholders. Our theme this year, RISING ABOVE, defines our aspirations through evaluating the impact of our presence as a social enterprise and recognizes the gravity of our responsibilities towards the welfare of the Bruin Community, especially in the year of the pandemic. We are proud and indeed humbled by the opportunities to serve and the many achievements attained this fiscal year.

Throughout FY 2020-2021, ASUCLA made significant progress for enhancing communication, stabilizing operations, and engaging in advocacy to better serve the Bruin community. The organization’s response to the demands of the campus and our membership this year undoubtedly exemplifies our commitment to serve. We collaborated with colleagues across campus in assisting students to obtain financial relief and advocated for students to qualify for unemployment benefits. In terms of our efforts in strengthening our organizational pillar of “becoming the Employer of Choice” and ensuring uninterrupted employment, we are most appreciative of UCLA and the Small Business Administration’s (SBA) for their steadfast support. We are particularly pleased to share that the United States’ SBA has fully forgiven our loan under the Paycheck Protection Program. We were also able to validate our extension of internal and external communication through the expansion of our social media overall outreach and by engaging with our members remotely.

We continued to implement innovations and support strategies to improve services. Given the Pandemic related restrictions and cautions, we imagined a new method to meet the needs of the 2021 graduating class as we deployed online remote ordering and shipping of commencement regalia. In order to navigate and accommodate those required to stay on campus, we launched a contactless robot food delivery program as well as a new catering express service for essential workers, students, and staff throughout campus.

The ASUCLA’s efforts to find new ways to diversify, sustain, and prioritize the needs of our campus community include efforts to focus on the elevation of our social and ethical responsibilities. Thus, in ASUCLA’s mission in providing a welcoming environment of optimal support and consideration, we worked to establish a Diversity and Inclusion Statement with training modules for our entire organization. We also supported the establishment of a new Black Bruin Resource Center in the center of campus in partnership with Student Affairs. Additionally, ASUCLA executed an MOU with Safe Place for Youth, SPI, to bring their navigator services on campus in hopes to address resources for shelter insecure students. Furthermore, we participated in and supported the UCLA Bruin Guardian Scholars program for foster youth and in partnership with Community Programming Office (CPO) Basic Needs Committee provided 15,000 meals prepared by ASUCLA Catering to support our food-insecure Bruins.

In expanding UCLA’s merchandise and retail presence worldwide, UCLA Trademarks and Licensing, an enterprise of ASUCLA, launched new international partnerships in Australia, South Korea, Canada, and South America. Additionally a new UCLA collection with H&M stores launched worldwide. Another exciting collaboration introduced itself through the establishment of a Los Angeles partnership with a group of UCLA alumni on their new label, CMMND, that opened up a new avenue of outreach and expansion of our rapidly growing brand. ASUCLA also worked with UCLA Athletics in the selection of Nike/Jumpman as a new athletics footwear, apparel, and equipment provider. The International Collegiate Licensing Association named UCLA Trademarks & Licensing the 2021 Synergy Award Winner (Licensing Program of the Year) for demonstrating extraordinary commitment to collegiate licensing and directly contributing to the betterment of the industry. One area in which the team made significant contributions to the collegiate licensing industry was through innovations in engagement with various stakeholders for both environmental and labor sustainability efforts in supply chains for UCLA licensed products.

Throughout the year, we were also intentional and focused on ensuring that our ASUCLA family is our highest priority as we all navigated many uncertainties. I am particularly proud of our strive to do our utmost to clarify, communicate, assist, and be mindful of the inherent challenges that everyone has been facing.

In closing, we express immense appreciation to our partners and stakeholders for their aid and support in upholding our campus services and organization, especially this year. Our successes persist as a direct result of this undeniable cooperation and ability to deliver resources among our Bruin family and all whilst doing our utmost to assist and be conscientious of the intrinsic trials present throughout our communities. I would also like to thank our Board of Directors, each student and career staff member, and the unified family of Bruins past, present, and future who all make ASUCLA such a unique and inspired organization.

In RISING ABOVE obstacles that come our way, we remain true to our aspirations of service, innovation, community, and supporting our family of employees and our members.

Sincerely,

Pouria Abbassi, P.E
Executive Director & CEO
Associated Students UCLA

“We command the ASUCLA team and leadership, for your creativity, innovation and commitment to the growth and well-being of UCLA and your fellow association members during this tumultuous time. From serving residents on the Hill and providing much-needed equipment and basic needs support, to launching engaging virtual programming and developing food delivery programs that use autonomous robots, you have provided vital and ongoing support to our students, staff and faculty. We are also grateful for your efforts to further enhance the UCLA brand globally, leveraging the affinity people have for our institution into exciting opportunities, including working with UCLA Athletics to bring about the celebrated Nike/Jumpman partnership.”

— UCLA Chancellor Gene Block

ASUCLA 2020-2021 ANNUAL REPORT
GOVERNANCE & LEADERSHIP

Together the ASUCLA Executive Management Team and the Student-majority Board of Directors identify opportunities and strategies to best serve ASUCLA’s stakeholders. New priorities for the upcoming year are determined at the beginning of the year and reviewed continually throughout.

Engagement and Collaboration With Our Campus Partners

Throughout the pandemic our guiding principle has been the creation of value in terms of our interactions with our partners and stakeholders in the Bruin community. Ongoing and periodic meetings with campus administration and other stakeholders including meetings with Vice Chancellors across UCLA has been key. The Board participated in presentations to campus groups such as CPO Basic Needs and GSA Forum, attended meetings with state legislators, and continued to educate external stakeholders communicating the significance of ASUCLA.

The Joint Operating Committee was re-established to provide the Board with another channel to convey the work of ASUCLA and garner the support of campus. Vice Chancellors Monroe Gordon (chair of the committee), Michael Beck and Gregg Goldman, and Yolanda Germain, Senior Advisor to the Chancellor and Chief of Staff, joined the discussions. The FY 2020-2021 Board initiatives and major projects were discussed, including ASUCLA’s ramp-up plan and Fall 2021 transition, Commencement 2021, ongoing efforts to fully launch the Black Bruin Resource Center, and the plans for center of campus development.

A Smooth Transfer of Knowledge

ASUCLA board members—of both the outgoing and incoming year—get acquainted at a 3-day annual retreat held following board appointments. Presentations and discussion with ASUCLA management and invited consultants preview challenges ahead, discuss strategies and set the agenda for the upcoming year.

Meet the 2020-2021 Board of Directors

ASUCLA Board members are appointed by the Undergraduate Students Association Council (4 undergraduates) and Graduate Students Association (4 graduate students), as well as appointments from the Chancellor’s Office (2), the Alumni Association (2), the Academic Senate (2), and the Executive Director who serves ex-officio.

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After a full day of presentations and lively, strategic discussion at the retreat, evenings include more relaxing activities.
Development and Fundraising

Efforts started with a Board initiative in 2019-2020 to pursue development opportunities. After some sessions with executive management and consulting with UCLA External Affairs, the process evolved into the creation of a Case for Support for ASUCLA, which clearly defines what sets ASUCLA apart, why donors should care, and where funds are needed. Presentations made to the UCLA Foundation resulted in a $160,000 grant, including $125,000 to support student programming via the USA and GSA interaction funds, plus $35,000 allocated for an internship program. In addition, working together with campus partners, funds were raised in support of COVID-19 Relief Efforts and the Cal Fresh Initiative which would enable Cal Fresh acceptance on campus. In total ASUCLA was able to raise $5.5 million in support of various services, projects, and initiatives.

2020-2021 Development and Fundraising

In total $5.5 million raised in support of services, projects, and initiatives

COVID-19 Relief Efforts

$4,685 million from the SBA under the Paycheck Protection Program (PPP) established by the CARES Act

Support for the CalFresh Initiative

$150,000 from UCLA Basic Needs

$85,000 from the Green Initiative Fund

Programs & Development

$125,000 from the UCLA Foundation to support a wide variety of student group programming

$35,000 from the USAC President’s Office to award internships in policy development, advocacy, and implementation

$289,000 from UCLA External Affairs and WesCom Credit Union for the UCLA Centennial Mural Project

Social Justice and the Greater Good

Diversity, equity, and inclusion within the organization was on the forefront of the work of the Board’s Social Justice Ad Hoc committee. Reflective of ASUCLA’s tradition of excellence, and in particular the recent focus on both building and exercising influence in meeting the causes of importance to our constituent communities, the committee identified an ambitious set of initiatives for the organization to activate, engage and carry forward. Initiatives included implicit bias training and round table discussions, addressing food and shelter insecurity on campus, promoting ASUCLA’s support of ethical labor practices in the supply chain, support for the Black Bruin Resource Center on campus, and adoption of a new ASUCLA Diversity and Inclusion statement, reflective of the culture and vision of the organization.

ASUCLA DIVERSITY AND INCLUSION STATEMENT

The Associated Students UCLA, the largest and most unique organization of its kind globally, is committed to a culture that respects and promotes diversity, inclusion, equality, equity, and belonging. We value diversity in race, ethnicity, age, sexual orientation, gender identity, physical or mental ability, and perspective. We strive to hear all voices, provide support in meaningful ways to each individual, and celebrate the contributions and innovations that result from the vast array of identities represented within ASUCLA. Our firm conviction is that an environment that values differences is critical to each employee’s ability to succeed and for our organization to thrive. This commitment extends to all members and constituencies of the ASUCLA community as we continue to facilitate equal and equitable access to our services and products.

—adopted by 2020-2021 ASUCLA Board of Directors
KEY STRATEGIES AND INITIATIVES

Over the past twelve months, the unrelenting and uncertain environment of the COVID-19 pandemic has provided a unique assessment of our organization. Specifically, how ASUCLA exerts its presence on campus and extends its partnerships. ASUCLA’s engagement with the UCLA family is a testament to the leadership strategy of our organization, the commitment of our family of employees, and the guidance of our Board of Directors.

Development and execution of measures to enhance training and communication with employees and effectuate improvements in Human Resources processes and practices. This includes increased engagement of the Board of Directors Personnel Committee in HR matters of the organization.

"The investment in the ASUCLA family of employees and the pursuit of becoming the “employer of choice” is among the most important pillars of ASUCLA and one that we are extremely proud of in terms of what has been accomplished in FY 2020-2021."

—Pouria Abbassi, ASUCLA Executive Director & CEO

Development of enhanced communication and feedback channels to increase awareness of ASUCLA products and services and key corporate social responsibility initiatives for the broader Bruin community and UCLA leadership.

This has been a significant initiative that has contributed to ASUCLA’s sustainment during the pandemic. Ongoing meetings with Campus Administration, Vice-Chancellors, and others across UCLA have been vital. The Joint Operating Committee was re-established to provide the Board with another channel to convey the work of ASUCLA and garner support from campus.

1. Improving employee training, communication, and engagement

2. Enhancing communications and feedback channels
3 Strengthening the world-wide position of the UCLA Brand

Development of strategies to strengthen the international position of the UCLA brand, and collaborate with appropriate campus entities to identify a new sideline brand licensee.

A challenge also presented an opportunity for ASUCLA and UCLA Athletics to identify and negotiate a deal with another brand, all in time to provide retail apparel and team uniforms. We arrived at a deal with major brand Nike, with the added benefit of having the Jumpman brand for three of our sports teams. This partnership is expected to provide a significant brand boost and has already resulted in substantial consumer enthusiasm.

Recognizing this year’s achievements, the International Collegiate Licensing Association awarded UCLA Trademarks and Licensing the prestigious 2021 Synergy Award for its efforts to expand UCLA’s global trademark and service mark portfolio, execution of new exclusive agreements and a new sideline partner, and the promotion of sustainable supply chain practices.

4 Mitigating the impacts of COVID-19

Focus on FY 2020-2021 financials to identify and effectuate means for mitigating the unprecedented impacts of the COVID-19 pandemic and campus closures. This includes applying for the forgiveness of the Payroll Protection Program loan, securing additional relief funding, and pursuing grant opportunities.

Fully aware of the changing and unpredictable dynamics that heavily rely on decisions beyond its control, ASUCLA has continued monitoring and controlling expenditures and identifying new or expanded services/revenue opportunities to reduce the monthly net loss. While many of the overarching conditions did not improve for much of the year, the many efforts of the ASUCLA family, including obtaining the forgivable PPP loan, resulted in $6.7M better than the projected bottom line.

INITIATIVES & IMPACT

- Participation in the UCLA FEMA Disaster Relief Application and an ongoing investigation for opportunities to apply for any eligible grants
- Provision of the Ackerman Grand Ballroom as a COVID-19 testing location in collaboration with the UCLA Campus Leadership and Academic Affairs
- Support of USA, GSA, and Student Media payroll portion of the Payroll Protection Program grant
- Provision of revenue loss figures to UCLA for consideration in the context of 2020-2021 COVID-19 Relief Funding

INITIATIVES & IMPACT

- Continuation of UCLA Store operations to support the academic mission, remote learning technology, and commencement
- Collaboration with Wescom to fund $38,000 to the USAC COVID-19 Relief Fund. USAC ultimately distributed over $312,000 in aid to 1,500 undergraduate students
- Launch of CMMND apparel collaboration
- LAUNCH OF NEW COLLABORATIONS WITH PANACEA, ECO CAVATINA, AND STUDENT MEDIA
- LAUNCH OF CMMND APPAREL COLLABORATION
- LAUNCH OF A NEW ADVERTISING CAMPAIGN ON AMAZON STORE FRONT IN RESPONSE TO ONLINE DEMAND
- LAUNCH OF A WEB-BASED DATA SYSTEM FOR INTERNATIONAL LICENSEES TO COMMUNICATE ARTWORK SUBMISSIONS, SALES REPORTS, AND ACCESS ASSETS
5 Enhancing customer service, campus engagement, and support for student activities

Identify various measures and initiatives, leveraging ASUCLA’s position and presence to enhance customer services, provide revenue opportunities, and grow ASUCLA engagement on campus and in support of student activities.

### INITIATIVES & IMPACT

<table>
<thead>
<tr>
<th>Support for efforts to attain federal relief funding distribution to students</th>
<th>Collaboration with the Associated Students of UC on initiatives for financial support</th>
<th>Development of themed gift packages for special occasions by ASUCLA Catering</th>
</tr>
</thead>
<tbody>
<tr>
<td>Collaboration with Basic Needs and CPO to bring about additional financial openness</td>
<td>Formulation of sponsorship and collaboration with IMC and Wescom Credit Union</td>
<td>Enhancements to ASUCLAstore.com e-commerce and fulfillment</td>
</tr>
<tr>
<td>Adequacy for food and shelter insecurity matters</td>
<td>Expansion of ASUCLA catering services for visiting sports teams competing on campus</td>
<td>Provision of Ackerman Union as a LA County Voting Center</td>
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<tr>
<td>Expansion of the Cal Fresh program on campus</td>
<td>Reimagining of Food Service concepts, menus and offerings</td>
<td>Development of a business model for e-gaming at Ackerman Union</td>
</tr>
<tr>
<td>Support of the Bruin Guardian Program that supports foster youth</td>
<td>Collaboration with the Anderson School to launch a food services-specific study on Spring 2021</td>
<td>Development of small-scale catering operations and special event packages</td>
</tr>
<tr>
<td>Continuation of engagement in addressing the significant labor issues in China</td>
<td>Engagement with campus and involvement in CCEE-Canvas conversion for delivery of academic materials</td>
<td>Further build of the ASUCLA marketing, videography, and photography services</td>
</tr>
<tr>
<td>Management and ASUCLA Board received input from “Buy Your Values UCLA” regarding a prospective future collaboration</td>
<td>Development of Nike/Jumpman-branded store in Ackerman Union and Pauley Pavilion location in Summer 2021</td>
<td>Launch of a new photography website as part of Marketing Ventures expanded services</td>
</tr>
<tr>
<td>Collaboration with the USAC student rep for Transfer Students to better engage transfer’s students</td>
<td>Deployment of online Grad Etc. for remote ordering and shipping of commencement regalia and accessories</td>
<td>Development of over e-shopping platform for Event Services, virtual tours of spaces, and new virtual commencement offerings</td>
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6 Supporting social justice and the greater good

Support the Social Justice/Greater Good Ad Hoc Committee of the Board to address the needs of students on campus. This includes efforts such as supporting the realization of the Black Bruin Resource Center and enhancing collaborations to address food and shelter insecurity. Additionally, develop an internal framework and training for diversity and inclusion.

ASUCLA’s collaboration with the student groups regarding the 2020 CUB referendum, which included launching the Black Bruin Resource Center, clearly established ASUCLA as an engaged voice on campus. The struggles and social justice movements of late spring and summer further highlighted the long-overdue need for the center and resulted in UCLA’s commitment to fully support the initiative.

### INITIATIVES & IMPACT

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<tr>
<th>Establishment of an MOU with Safe Place for Youth (SPY) to bring their navigator services on campus to address resources for shelter insecure students</th>
<th>Support of the Black Bruin Resource Center in the center of campus in partnership with Student Affairs</th>
</tr>
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<tbody>
<tr>
<td>Additional funding to support addressing student food insecurity—$75,000 from UCLA Basic Needs Committee, and $75,000 from The Green Initiative Fund—which went towards providing meals prepared by ASUCLA Catering for the Bruin Meals Program</td>
<td>Participation in the UCLA Bruin Guardian Scholars program (supporting foster youth) providing over $13,000 worth of UCLA-branded apparel, food, and school supplies. Coliseum Athletics donated 200 UCLA face coverings to each student who have at least two</td>
</tr>
<tr>
<td>Adopted a new Diversity and Inclusion Statement by the Board of Directors</td>
<td>Continual chairing of the UC Teleforma 2. Licensee Code of Conduct Steering Committee</td>
</tr>
</tbody>
</table>
COVID-19 testing. TAs participated in asymptomatic testing of over 1500 students, faculty, and staff, centrally located in Ackerman Union Grand Ballroom. More than $10,000, in funding from the UCLA Basic Needs Scholars Program, was made available for students impacted by the pandemic. Wescom also donated $1000 to the food service to support food distribution from ASUCLA Catering and the UCLA Store.

Donation for Bruin Guardian Scholars Program supporting Foster Youth
ASUCLA enlisted the assistance of Colosseum Athletics and other apparel and food vendors to aid students impacted by the foster care system. In total, a donation of over $10,000 in UCLA branded apparel, food, and school supplies was made.

General Election Resources Available at Ackerman Union
To provide convenient and safe voting options for on-campus students and essential staff, UCLA hosted a vote center for Los Angeles County voters in the Ackerman Grand Ballroom to accommodate social distancing.

Wescom Presents Some Brain Kindness
Wescom Brain Kindness donated $18,000 to the USAC COVID-19 relief fund, providing aid to undergraduate students impacted by the pandemic. Wescom also donated $1000 to the CAA to support food distribution from ASUCLA Catering and the UCLA Store.

International Students
In partnership with the Dashnew Center, Event Services offered several events to build engagement with international students on campus, including a Super Bowl Pre-Game Party with activities and prizes for participants.

Pico Electric Vehicles
Pico Electric Vehicles is a new, subscription-based service that allows UCLA students, faculty, and staff to rent seated, electric scooters on a weekly basis. Pico Electric Vehicles breaks ground by revitalizing a UCLA tradition with a collaborative apparel collection entitled CMND x UCLA.

New UCLA Lifestyle
International Collections
Notable collections include a streetwear collection in South Korea, multiple channel releases coming out of Australia including two with reach into the U.S. and one with distribution in South East Asia, Africa, and the Middle East, and expanding distribution throughout Europe.

New Initiatives Based on Employee Survey Results
Based on the survey results, the activities of the HR-led Employee Engagement Committee (EEC) in FY2020-2021 focused on two primary topics: enhanced communication and diversity, inclusion, and belonging.

ASUCLA Catering
Launches Express Lunch and Dinner Service
In response to the issues around COVID-19, ASUCLA Catering restructured, and developed a new “Catering Express Menu.” Featuring individually packed meals, same day service, rotating menus, and campus delivery.

CMND X UCLA Exclusive AW’20 Collection Release
UA-based art collective CMND breaks ground by revitalizing UCLA tradition with a collaborative apparel collection entitled CMND x UCLA.

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ASUCLA’s Summer in the Union Orientation Efforts Go Virtual
ASUCLA Marketing created 10+ new videos to highlight the Association’s services, businesses, and benefits to incoming Bruins. During the orientation sessions, new students were encouraged to sign up for the ASUCLA BenefitsU email subscription and stay up to date with the student association.

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UA-based art collective CMND breaks ground by revitalizing UCLA tradition with a collaborative apparel collection entitled CMND x UCLA.
Catering Outreach to UCLA and Visiting Athletic Teams in Preparation for Game Day
In addition to adding new catering events for UCLA Athletic teams the catering staff has reached out with new packages for visiting teams.

Retail Support for Men’s Basketball in the Final Four
An exciting Men’s Basketball season culminating in an appearance at the Final Four called for celebration preparations in BearWear!

Event Services Quarterly Virtual Programming
This cooking contest was just one of our virtual programs developed by our talented Event Services staff to engage Bruins during this unusual year. Bruins Got Talent, herb garden workshops, and paint and sip nights were among other online events.

ASUCLA Supports New Sideline Licensee in Collaboration with UCLA Athletics
Both teams worked quickly to negotiate with Nike/Jumpman as the UCLA outfitter in time to prepare for the upcoming football season.

New UCLA Nike/Jumpman Shop at the UCLA Store
The UCLA Store in Ackerman Union reopened after the pandemic with a brand new shop dedicated to our new UCLA Athletics sideline outfitter, with a second location in Pauley Pavilion.

Marketing Ventures Expanded to Photography and Video Services
A new photography website and the completion of several video projects for campus partners marks a successful first year for ASUCLA Marketing Ventures new business plan.

Campus Photo Studio and Graduation Etc open in Ackerman Union
Senior portrait sittings resumed after months on hold and students scrambled to order Graduation announcements and grad regalia when the Campus Photo Studio and Graduation Etc service opened in May.

Graduation Weekend
After months of uncertainty, this day in June was truly a celebration as campus was able to open just in time for graduation. The UCLA Store set up pop-up shops at several locations, offering flowers, gift baskets, and t-shirts all dedicated to the Class of 2021.

“Thank you for having the live stream available in Ackerman Union”
—Mr. & Mrs. John Garamendi, on campus for their granddaughter’s graduation

New UCLA Nike/Jumpman Shop

Epicuria @ Ackerman

Ceremony Livestream in Ackerman Union
Social distancing kept grads with a limited number of tickets for ceremonies, livestream in Ackerman Union allowed family to watch close by on campus.

Renovation of the CEY Grand Salon Gold Room
While COVID-19 closed campus to most all visitors ASUCLA had the opportunity to refresh all our event spaces and launch a new website featuring the updated venues. Visit the Charles E. Young Grand Salon and all our other venues at: asucla.ucla.edu/event-services/event-venues-meeting-rooms.

HBO’s College Girls Film Shoot
College Girls is the latest film production to take advantage of Kerchoff Hall’s unique gothic architecture for a collegiate backdrop. Multiple shooting days added additional income for the Student Union Event Services division.

Wescom Student Terrace Arches Refinish and Shade Coverings
The Wescom Student Terrace upgrades include a complete refinishing of the arches atop Ackerman Union and installing sunshades between units.

New Helix eGaming Lounge in Ackerman Union Underway
Following several presentations from various vendors, Helix was selected to fill the space previously occupied by the Jamba Juice lounge with a new exciting eGaming experience allowing casual and tournament play in the Student Union.

A New Black Bruin Resource Center in Kerckhoff Hall
Although the CUB referendum didn’t pass in last year’s USA elections, ASUCLA recognized the need for a Black Bruin Resource Center on campus. In partnership with UCLA Student Affairs, space has been identified in Kerckhoff Hall and work began to open the center in fall quarter 2021.

New UCLA Nike/Jumpman Shop

Epicuria @ Ackerman

Coming Soon!
The new location will feature Mediterranean food and a bar that serves beer and wine. The most exciting part for students who live in the residence halls, Epicuria @ Ackerman will accept full-value meal plan swipes.
Promoting Bruin Spirit Along with Health & Safety Standards

When health guidelines showed evidence that face coverings were critical in combating the spread of COVID-19, UCLA Trademarks & Licensing immediately initiated efforts to manage demand and foster a responsible approach. The team led campus discussions to develop product specifications for UCLA-branded face coverings to not only manage health and safety standards but also promote Bruin Spirit along the way. Sales of UCLA-branded face-covering generated royalties of just over $37K, making up 3% of total royalty for the year.

Collaboration with UCLA Student Art Collective CMMND

With students being ASUCLA’s most important stakeholders, UCLA Trademarks & Licensing collaborated with a group of UCLA students, CMMND, to launch a small, co-branded apparel collection that was locally manufactured (Made in LA) and marketed exclusively via social media channels.

Behind the Scenes Retail Preparations for the Sideline Collection

Behind the scenes retail preparations for the entire Fall/Winter ‘21 sideline collection were led by the Department of Intercollegiate Athletics’ selection of Nike as its new sideline provider and before the public announcement, UCLA Trademarks & Licensing worked behind the scenes to put in place a retail license agreement and to expedite product development for the entire Fall/Winter ‘21 sideline collection. In addition to the core sideline products, UCLA Trademarks & Licensing seized opportunities to further leverage the Nike ecosystem of subsidiary brands by bringing Converse on board to create customizable Chuck Taylor All-Stars and identifying expert resources to cater to other campus partners in fulfilling their Nike-brand uniform needs.

“Chuck Taylor All-Stars are classic and a reminder of UCLA’s rich athletic heritage,” said Kristina Miller, Retail Brand Director, UCLA Trademarks & Licensing. “In these interesting times, we could all use a reminder about the little things that really matter, like Coach Wooden’s lessons on the fundamentals of tying your shoes correctly.”

Refocusing Energy on Recovery and Maximizing Key Opportunities

Despite the campus closure, UCLA Trademarks & Licensing operated with high efficiency and provided uninterrupted service to licensees and retailers. With patience and flexibility, UCLA Trademarks & Licensing was able to strategically negotiate with licensees faced with cash-flow problems and excess inventory due to retail order cancellations and non-payment for goods already produced and/or shipped, reaching resolutions to satisfy all parties and refocus energy on recovery. By working steadily through these and other challenges brought on by the pandemic, UCLA Trademarks & Licensing was able to support and maximize key opportunities and events, like UCLA’s run in the NCAA Men’s Basketball Tournament and Final Four appearance, with Tournament-specific product assortments made available at national retailers generating $28K in incremental royalties.

The pandemic brought significant supply chain interruptions and retail store closures, yet, UCLA Trademarks & Licensing achieved a 24% increase in royalty from non-campus/outside retail channels. While in total UCLA royalties were down 2% over the prior year, UCLA fared better than its Pac-12 peers and California universities in general.

Serving the Needs of Campus Groups and Departments

Behind the scenes, UCLA Trademarks & Licensing also actively serves the needs of campus departments and groups looking to source UCLA-branded goods for internal and promotional activities. This often exceeds 2,000 annual requests and 20% of UCLA licensed product wholesales volume in the U.S. International Collegiate Licensing Association (ICLA) reached out with a few questions on the topic to share with industry colleagues.

“It was an honor and a pleasure to participate in the 20 Questions monthly column for ICLA and to share my industry colleagues.

Continued Commitment to Sustainability Efforts Honored in the AASHE 2020 Sustainable Campus Index

During the 2020-21 academic year, UCLA Trademarks & Licensing again served as a stakeholder for Sustainability Action Research (“SAR”) under graduate research project as well as the Sustainable LA Grand Challenge Undergraduate Research Scholars Program.

UCLA Trademarks & Licensing was honored in the AASHE 2020 Sustainable Campus Index for its efforts to measure the performance of trademark licensees according to social sustainability metrics and using this information in trademark license renewal decisions. By using data on each licensee’s ability to provide transparent, safe, and fair workplaces and supply chains, UCLA Trademarks & Licensing reduced its license base by more than 60% in a decade, increased licensee engagement, and maintained revenue goals. In 2020, UCLA Trademarks & Licensing went beyond social sustainability with a new assessment, EcoVadis, that encompasses social and environmental sustainability, ethics, and sustainable procurement practices of licensees.

Throughout 2020-21, increasing numbers of UCLA trademark licensees opted in to participate in the EcoVadis Sustainability Assessment. By year-end, just under 40% of licensees voluntarily participated in EcoVadis. To highlight their effort, a new online license list was launched to enable buyers and other stakeholders to better identify the licensees who are making strides to improve through EcoVadis, as well as to highlight licensees which have been certified as B-Corporations.

“The new site links the general public, retail buyers, and on-campus purchasers with credible, third-party verified information on the sustainability practices of companies who manufacture UCLA products under license,” said Liz Kennedy, Director of Ethical Labor and Sustainability, UCLA Trademarks & Licensing.

Continued Commitment to Sustainability Efforts Honored in the AASHE 2020 Sustainable Campus Index

“UC is a leader in sustainability and consistently ranks as one of the top 10% in California universities in general.”

Collaboration with UCLA Student Art Collective CMMND

With students being ASUCLA’s most important stakeholders, UCLA Trademarks & Licensing collaborated with a group of UCLA students, CMMND, to launch a small, co-branded apparel collection that was locally manufactured (Made in LA) and marketed exclusively via social media channels.

Behind the Scenes Retail Preparations for the Sideline Collection

This was just one of many examples where UCLA Trademarks & Licensing teamed up with campus stakeholders to achieve a common goal. Following the Department of Intercollegiate Athletics’ selection of Nike as its new sideline provider and before the public announcement, UCLA Trademarks & Licensing worked behind the scenes to put in place a retail license agreement and to expedite product development for the entire Fall/Winter ‘21 sideline collection. In addition to the core sideline products, UCLA Trademarks & Licensing seized opportunities to further leverage the Nike ecosystem of subsidiary brands by bringing Converse on board to create customizable Chuck Taylor All-Stars and identifying expert resources to cater to other campus partners in fulfilling their Nike-brand uniform needs.

“Chuck Taylor All-Stars are classic and a reminder of UCLA’s rich athletic heritage,” said Kristina Miller, Retail Brand Director, UCLA Trademarks & Licensing. “In these interesting times, we could all use a reminder about the little things that really matter, like Coach Wooden’s lessons on the fundamentals of tying your shoes correctly.”
“UCLA’s unique brand qualities have long provided an extraordinary opportunity, distinct from other institutions, gaining a following around the world attracted to its Southern California vibe, diverse and inclusive culture, and youthful energy.” — Cynthia Holmes, Director, UCLA Trademarks & Licensing

The UCLA International Retail Program Continues to Grow

"Since its first international program in 1978, UCLA Trademarks & Licensing has continued to do a lot with a little, a testament to the strength of the UCLA brand and the passion of the management team seeking to do it justice."

"The opportunity remains in front of us to make the investment to evolve our approach and enhance content resources, to see retail as a platform not just to sell things but from which to tell UCLA's most compelling brand stories to new and expanding audiences who are eager to hear what UCLA has to say," Holmes said.

Remaining focused on its primary mission to protect and promote the UCLA brand around the world, UCLA Trademarks & Licensing prioritized any resources it could toward investing in the UCLA brand's unique selling proposition, successfully launching new apparel collections, and opening new markets. Notable collections include a streetwear collection in South Korea (Spring '21), multiple channel releases coming out of Australia including two with reach into the U.S., a collection drop with distribution in South East Asia, Africa, and the Middle East, and new and expanding distribution throughout Europe.

The opportunity of an exciting new international market is always on the horizon, and UCLA Trademarks & Licensing is eager to hear what UCLA has to say," Holmes said.

"We strive to foster strong relationships with licensees who share UCLA and its member institutions." Unique Challenges Due to the Pandemic

COVID-19 emboldened opportunistic individuals/enterprises engaged in counterfeit activity to expand their market share in high-demand categories including face coverings. During the fiscal year, the UCLA Trademarks & Licensing team fought this practice and successfully removed more than 3,000 ads from online sellers, with an estimated value of $216,000. Flexibility and forward progress also defined UCLA Trademarks & Licensing during FY 2020-2021. The team employed various new tools throughout the pandemic to keep business running smoothly, and ultimately, those tools, such as Zoom, Qualtrics, and DocuSign, created some significant efficiencies that continue to enhance interactions and business development. Additionally, the team designed, developed, and launched a new web-based licensee portal for product design/development submissions, contract management, and sales and royalty reporting.

While the pandemic forced many events to be canceled, UCLA Trademarks & Licensing was able to participate in various virtual events and tradeshows including hosting a UCLA booth during the Festival of Licensing trade show held virtually for three weeks across multiple time zones.

International Recognition in Collegiate Licensing

In a year marred by significant upheaval due to challenges stemming from the COVID-19 global pandemic, UCLA Trademarks & Licensing stood apart in its ability to expand the UCLA trademark worldwide as well as advancing sustainability efforts in supply chains for UCLA licensed products. For these efforts, UCLA Trademarks & Licensing team received the 2021 Synergy Award, given by the International Collegiate Licensing Association (ICLA).

"Congratulations to UCLA for being named 2021 ICLA’s Synergy Award Winner!" said current ICLA President and Director, Brand and Trademark Licensing at West Virginia University, Nikki Goodenow. "Even with California being almost completely shut down due to COVID-19, UCLA’s Trademarks and Licensing Office still found several ways to thrive. I look forward to celebrating UCLA and their many accomplishments.”

"ASUCLA is humbled by UCLA's recognition of our Trademarks and Licensing team," said Pouia Abbassi, Executive Director and CEO of ASUCLA. "We look forward to continuing to bring value and partnership to advance the shared goals and objectives of ICLA and its member institutions." Unique Challenges Due to the Pandemic

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Pivoting Back to In-store Pick Up for Graduation Regalia

"Although campus had planned for remote graduation ceremonies, the reduction in COVID-19 cases and the increased distribution of vaccines, allowed for the campus to host events in June," UCLA Store Director Patrick Healey said. "With that, the store team needed to quickly source additional graduation regalia and develop plans to fulfill orders both online and in-store." That meant pivoting back to some in-store shopping experiences as well as developing a hybrid model of "buy online, pick up in-store" services to facilitate graduation celebrations.

Expanding Pick Up Options to Academic Materials and General Merchandise

"We had been working on doing in-store pickup as a service anyway, but the changes to graduation accelerated the need," Healey said. "And not only for graduation regalia. Prior to COVID-19, students had the option to order textbooks or tech supplies online and pick them up in-store, but the pandemic presented the opportunity for the UCLA Store to roll out the program to more areas of Ackerman Union. Going forward into Fall 2021, students can now look forward to the Ackerman Union location offering in-store pick-up services for general merchandise as well.

“I just would really like to highlight the dedication of our staff. Without student employees, about 80 percent of our workforce was gone. The support that the Store employees had for each other, the way we worked together as a team to address these challenges as we faced them was really remarkable.”

— Patrick Healey, Director UCLA Store
“The Shop looks fantastic with the new Nike/Jumpman merchandise, and despite global supply interruption due to COVID-19, we worked effectively to adapt to the new vendor structure to get things delivered in-store on time,” Healey said. “We now have shops installed at Ackerman Union and in Pauley Pavilion, and the new apparel has been really well received so far. We’re really excited about that.”

Transitioning from Virtual Rater (VR) to NetSuite Management Software

Like the other ASUCLA divisions did when faced with the campus closure, the UCLA Store team capitalized on the deviation from normal operations to perform critical updates. This included redirecting energy to the development and testing of NetSuite, as well as improving inventory management. Transitioning from Virtual Rater (VR) to NetSuite allows us to create a new and more efficient inventory management system, new e-commerce website platforms, a new point-of-sale system and accounting software with improved financial visibility and business insights.

Adoption of NetSuite Allows for CalFresh Transactions

As part of the commitment to support the entire campus community, it has been a priority to find a solution for processing CalFresh transactions in the UCLA Store. The adoption of the NetSuite platform has allowed us to achieve this goal.

Welcoming Back In-Person Shoppers

Looking ahead, Healey and the store team are very excited to welcome back UCLA students, faculty, and staff for in-person shopping experiences during the fall quarter. And after the year the team has had, they are confident they can handle any new challenges thrown their way.
RISING ABOVE

UCLA RESTAURANTS

ASUCLA 2020-2021 ANNUAL REPORT

It goes without saying that the campus closure had a massive impact on ASUCLA Restaurants. Existing primarily to provide on-campus meals and quick bites to UCLA students, the food operations division found itself unable to serve the majority of its primary audience for the better part of a year. But the absence of students on campus provided a unique opportunity for Food Services to think broadly about how to reinvint itself on campus.

A Comprehensive Culinary Review

As most of the restaurant locations were closed over the past year, ASUCLA Restaurants management took the opportunity to undergo a fundamental review of all operational procedures. One such area was menu offerings, and ASUCLA Restaurants underwent a comprehensive culinary review of all menus with a critical eye towards efficiency, affordability, popularity, and plant-forward options. With the oversight of the Corporate Executive Chef, some existing recipes were refreshed and updated while other menus were streamlined to increase efficiency. Specifically, the North Campus Student Center will replace the self-service salad bar & soup station with a pre-packaged grab-and-go menu, along with additional menu enhancements to the remaining stations. The Anderson Cafe has added a new grab-and-go station that will offer a wide assortment of packaged options. Northern Lights will have a fresh, fruit cart-style service to replace frozen yogurt and a comprehensive new menu at Cafe Synapse will be implemented in an effort to create a destination for campus constituencies and ultimately increase traffic in this location. The new menu will highlight a small selection of previous lunch favorites while also featuring a unique all-day breakfast menu.

Survey Kiosks to Encourage Feedback

To continue efforts to better serve customers, ASUCLA anticipates adding customer survey kiosks throughout restaurant locations for additional feedback in order to monitor progress and make operational changes as needed. Bolton’s team will also implement a new Mystery Shopper program to elicit even more comprehensive customer input. The team also plans to replace existing menu boards, where feasible, with modern, digital menus that are network connected and can be managed through a unified web-based system.

Partnership with Anderson Strategy Group

After developing a new master plan, ASUCLA Restaurants partnered with Anderson Strategy Group (ASG) to research and make further recommendations regarding how to transform retail food strategy in a post-pandemic context. The scope of the study focused on emerging restaurant trends, new payment methods, and a review of some in-person dining experiences. “This major initiative for ASUCLA Restaurants,” Bolton says, “has already led to positive results and the development of new business opportunities. As FY2020-2021 gives way to the next fiscal year, more recommendations from the report will be reviewed, prioritized, and implemented where beneficial.”

Partnerships to Address Food Insecurity and Service Students on Campus

While the majority of UCLA students returned to their respective homes once the campus closed, there was still a small contingency of students who stayed in Westwood. Because of various challenges presented by the disruption of norms due to the pandemic, some of these students faced the unfortunate reality of food insecurity. ASUCLA Restaurants stepped up to support them as well. Thanks to a grant provided by the UCLA Community Programs Office (CPO), ASUCLA Restaurants partnered with the CPO Basic Needs Committee for the Food Closet on the Go Basics Meal Program. Through this program, hundreds of students—particularly those with dependents, graduate and professional students, and international and transfer students—received individual and family-sized meals throughout the spring and summer quarters of 2021. Additionally, a $3500 donation from Wescom Credit Union allowed ASUCLA Restaurants to specifically support grad students with 350 catered meals.

New Catering Express Business to Service Essential Staff and Faculty on Campus

In addition to menu changes, the ASUCLA Restaurants master plan also included guidelines for new training tools and plans for new services. Like how, in the wake of the campus closure, ASUCLA Restaurant pivoted from serving students to prioritizing another group of Bruins on campus: essential UCLA staff and faculty. In doing so, an entirely new line of business, ASUCLA Catering Express, was born.

“The genesis was to start providing meals on campus to essential staff who had limited dining options with the campus closed,” said Bolton. “We saw a need, and as one of our goals as an organization is to be the service provider of choice at UCLA, we took the initiative to meet that need.”

ASUCLA Catering Express launched August 2020 and started by offering weekly, rotating meal specials that faculty and staff could order via takeout. Over time, the meal service expanded to include family-sized dinners, leaner, healthier options through Catering Express Grill, and theme meal bundles for events like the Super Bowl and the NCAA Men’s and Women’s Basketball Tournaments.

“With catering events prohibited on campus, we had to reinvent ourselves,” said Raisa Maypa, Special Events Division Manager. “Thus “Catering Express” was born. It was a great opportunity for the team, not only to be creative on new menu items but to also adapt and operate differently in the kitchen.”

Staff and Faculty on Campus

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“We were excited to provide this service for the students, and grew these partnerships that will hopefully continue into the future,” Maypa said.
A Meal Provider for Athletic Teams as Collegiate Sports Returns

As the pandemic ran its course, new health guidelines and the implementation of COVID-19 testing made it possible for student life to slowly trickle back to campus, albeit in an altered state. This change opened doors to expand an existing opportunity on one hand, and develop new, exciting ones on the other.

During the winter and spring quarters of 2021, collegiate sports returned to Westwood, and ASUCLA Restaurants seized the opportunity to be the go-to meal provider for the men’s and women’s soccer teams, men’s volleyball, and even some of the visiting teams.

“This was another opportunity for our team to position ourselves as a valuable partner and resource on campus,” Bolton said. “The pandemic presented us many challenges as a division, but it also allowed us to re-engage with partners such as Athletics and generate new business.”

Contactless Delivery Robots Serve Essential Campus Workers

Speaking of enhancements, when thinking about how to best serve students during these socially distant times, Bolton and her team established a partnership with Starship Technologies to bring delivery robots to campus.

“Over the last few years there has been a growing interest for food deliveries on campus, and our new partnership with Starship Technologies came at the perfect time,” said Bolton. “The new service is an excellent alternative to traditional delivery, especially as we continue to confront the challenges of COVID-19. By using delivery robots, ASUCLA Restaurants can serve more essential workers and students on campus. Plus, robots are fun!”

The contactless, autonomous delivery bots began rolling around campus in January 2021, much to the delight of students, staff, and faculty. At the launch, Bruins could order from Blaze Pizza, Bruin Buzz, and Southern Lights, and later, had even more options when meals from LuValle in Spring 2021. As ASUCLA prepares to welcome students back to campus en masse in fall quarter 2021, more campus restaurants will be added to the service.

Mediterranean Dining Serving Beer and Wine in Partnership with UCLA Dining

And when students aren’t having meals delivered to them, they can look forward to a new dining experience in the heart of campus that’s set to open this fall. In July 2021, ASUCLA Restaurants announced a partnership with UCLA Dining to replace Wolfgang Puck Express in Ackerman Union. Called “Epicuria @ Ackerman,” the new location will feature Mediterranean food and a bar that serves beer and wine. For students, the most exciting part about this new dining location is that Epicuria @ Ackerman will accept full-value meal plan swipes for students who live in the residence halls.

“We are always looking for new opportunities to better serve our students, so having the capacity to accept meal plan swipes will be huge for the 2021-2022 school year,” Bolton said. “We expect this option to be popular with Bruins as they return to campus.”

Renovations are taking place over the summer, and ASUCLA Restaurants anticipates Epicuria @ Ackerman will open by Fall Quarter.
In a normal year, the Student Union is the heart and soul of any college campus. It’s the main hub where students from all walks of life can gather, dine, study and have a good time together. But how do you keep that heart beating when campus is forced to close for more than a year? The ASUCLA Student Union got very creative to address this challenge.

A Virtual New Student Orientation and Summer From the Union

It all began with the quick pivot from Summer in the Union to the virtual Summer from the Union 2020. In addition to building an entirely reimagined, interactive website for new Bruins to get acquainted with their Student Union, the Student Union team hosted virtual, Brain Nights events to great success. More than 120 students logged in each night of the 10-orientation sessions to participate in games and fun activities, as well as a time when all of society was still grappling with how to make ourselves proper on Zoom. In addition to that success, the Student Union team held the first-ever, virtual New Student Orientation Club Fair, and more than 150 student organizations participated.

“Talents to the computer screen when they participated in ASUCLA’s Got Talent. For this event, students submitted videos of their various talents, and the Top 10 were selected to perform live on Zoom. More than 75 employees to create and host the events,” Solomon said. “We are so grateful to have been able to offer that, despite the unusual circumstances over the past year.”

The virtual events were so successful for summer orientation that the Student Union continued to create opportunities for students to meet and connect virtually through the 2020-2021 school year.

“It was wonderful to see students find community through their participation in our virtual programs,” Solomon said. “Although they made it look easy, pulling together repeatedly successful virtual events in such a short period of time was anything but.”

The Student Union team had to pull together leadership from Student Union Operations and Event Services and decide what events were feasible to transition to a virtual capacity. Then, they had to partner with ASUCLA Marketing to develop the promotional materials and generate buzz about the events. They also had to work with students remotely and train them to facilitate the events, which also increased student job opportunities during the pandemic. For example, the food events were feasible to transition to a virtual capacity. Then, they had to partner with ASUCLA Marketing to develop the promotional materials and generate buzz about the events. They also had to work with students remotely and train them to facilitate the events, which also increased student job opportunities during the pandemic. For example, the food competitions and cooking events. Student Union partnered with ASUCLA Restaurants chefs and management team to create film footage of recipe recommendations and How-To guides.

More Virtual Events Roll Out Throughout the Year

The virtual events were so successful over the summer that the Student Union continued to create opportunities for students to meet and connect virtually through the remainder of the 2019-2020 school year and that for 2020-2021. Activities ranged from game nights and bingo to seasonal events like pumpkin carving, growing herb gardens and even cooking competitions. In spring quarter, UCLA students took their talents to the computer screen when they participated in ASUCLA’s Got Talent. For this event, students submitted videos of their various talents, and the Top 10 were selected to perform live on Zoom. More than 75 students attended the live event and voted on the winners.

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Solomon attributes her team’s ability to pay attention to student interests and then pivot to creating opportunities to meet that excitement as the cornerstone to their success with student engagement throughout the pandemic. Additionally, their eagerness to partner with other divisions also made some of the more involved virtual events possible. For example, the food competitions and cooking events. Student Union partnered with ASUCLA Restaurants chefs and management team to create film footage of recipe recommendations and How-To guides.

Ready, Set, Action in the Union!

Fostering a strong sense of community despite the campus closure wasn’t the only priority for the Student Union in FY2020-2021. Starting fall quarter 2020, the Student Union really ramped up TV and film production in ASUCLA venues.

“This has been a strong revenue-generating opportunity for the Event Services division, having positive returns to the bottom line,” Solomon said. “We exceeded our revised budget due to the film shoots, which has been a major accomplishment during this time of closure.”

Because all ASUCLA buildings and venues were closed, ASUCLA had the unique opportunity to be more available for film shoots. In a normal school year, it would not be feasible to shut down venues such as Kerckhoff Coffeehouse for weeks at a time. But because of the pandemic, the venues were now readily available for film shoots.

“During Summer 2020, our events team worked with ASUCLA Marketing on an amazing photography project that really elevated the images of our spaces, which increased film production interest in our spaces,” Solomon said. “The two go hand in hand.”

Art in the Union Accepts Submissions Online

In a first for ASUCLA, the annual Art in the Union event shifted to a virtual showcase in 2021. The Student Union team created a virtual art gallery for students to submit pictures of their art and twenty-eight students submitted original works for the program. ASUCLA managers, the Board of Directors, and others voted on the submissions, and three winners will have their art displayed in the Union during fall quarter 2021.
As the keepers of ASUCLA buildings and venues, the facilities team had their work cut out for them throughout FY2020-2021. Dating back to the previous fiscal year, ASUCLA Facilities had to quickly adapt to increased sanitization protocols and re-configure layouts of stores, restaurants, and other venues to meet COVID-19 health guidelines. After the campus closed, the team faced the reality of having to maintain several buildings that would not be used for the better part of a year.

The pandemic forced many organizations to re-examine how they conduct their operations as well as come to the realization that a cultural shift in the needs of the students was occurring,” Donato said. “Students want to come to campus knowing that they are entering safe facilities, so things like enhanced cleanliness, and re-configuring office and meeting spaces have been brought to the forefront. The closure has provided us an opportunity to start addressing some of these issues.”

The Facilities team also prioritized advancement on forthcoming projects, such as the buildout of the Black Bruins Resource Center in Kerckhoff Hall, the installation of the Centennial Mural on the 1st Floor North exterior wall of Ackerman Union, and a new dining experience coming to the Student Union, Epicuria @ Ackerman.

And while all of that was going on, the custodial team within the department led efforts to deep clean ASUCLA facilities and upgrade sanitization efforts, consistent with COVID-19 health guidelines. These practices were first implemented in FY19-20 when pandemic protocols began and continued through this fiscal year, as custodial developed a master plan to maintain improved cleaning services after COVID-19 restrictions.

## Facilities

### Turning Challenges Into Opportunities

For ASUCLA Facilities Senior Division Manager, Leilani Donato, this challenge was actually a great opportunity. “The idea of ‘flex work’ became a popular solution to work norms during the pandemic with the majority of UCLA staff and faculty continuing to work off campus. This allowed organizations to shift more focus to facilities, and specifically, the maintenance and custodial departments that are normally in the background.”

### Wescom Student Terrace Upgrades Evolve

With the space vacant of pedestrian traffic on the Wescom Student Terrace, the Facilities team could perform maintenance upgrades and refurbishments more efficiently. Throughout FY2020-2021, the team was able to tackle projects such as repaving the patio, installing lighting for the Wescom Credit Union sign, installing new planters, adding new umbrella shades to outdoor dining tables, and the biggest project, refurbishing the arches on the terrace and adding new shade structures to them.

“The Wescom Student Terrace is going through an upgrade of the space to be used for a variety of activities, and we are really excited about it,” Donato said. “We wanted to provide a modern, comfortable space where the campus community can come together to socialize, study or enjoy a tasty meal.”

Donato and her team expect all refurbishment to be complete in time to welcome students back to the completely reimagined Wescom Student Terrace in September, just as the fall quarter is getting underway.

### Exciting Projects Immediately Ahead

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### Supporting the Student Community in Partnership with UCLA Basic Needs, Wescom Credit Union, and TGIF

Through all of the tumult, the Student Union never lost sight of its mission to meet student needs. Solomon’s team worked closely with UCLA Basic Needs to develop the Bruin Meals Program and secured $75,000 in funding for that program, with an additional $75,000 from The Green Initiative Fund. They also secured $25,000 from Wescom Credit Union and worked with the Graduate Student Association and Undergraduate Students Association to provide basic needs funding, meals, and UCLA gift cards.

And perhaps its most significant gain in development, the Student Union team brought in $85,000 from The Green Initiative Fund and $100,000 from the UCLA Basic Needs Committee to support the CalFresh initiative and UCLA Store upgrades to NetSuite. To support the COVID-19 relief efforts of the Undergraduate and Graduate Students Associations, Student Government Accounting team assisted in the direct funding allocations to over 1,000 students.

“Supporting students is our chief priority, and the circumstances of COVID-19 made this goal more important than ever,” Solomon said. “We’re really proud of the work we did to not only bring students together during what was an extremely difficult time but also of the efforts to directly assist students financially.”

### UCLA Student Union FAQ’s

**5 STUDENT CENTERS ON CAMPUS**
- Ackerman Union
- Kerckhoff Hall
- North Campus Student Center
- Lu Vallee Commons
- Court of Sciences Student Center

**40+ VIRTUAL PROGRAMS HOSTED IN FY 2020-2021**

**11,000 EVENTS BOOKED IN FY 2018-2019**

**719,000+ ATTENDED EVENTS IN THE STUDENT UNION IN FY 2018-2019**

**FREE SPACES PROVIDED TO STUDENT ORGANIZATION**
- 44 Office Spaces
- 6 Event Venues
- 13 Meeting Rooms
Connecting Via Video
After extensive research and partly due to the limitations of the pandemic, the Marketing team learned that UCLA students still strongly desired video content to stay connected with the university. “We rose above the challenges of a remote student body, lack of in-person events and limited collateral by reaching students on their phones and laptops,” said Ari Baron, ASUCLA Marketing Director. “They’re on those all the time, so we chose to be always on with them.”

This year’s favorite video project had to be working with UCLA Athletics and UCLA Strategic Communications to promote new sideline outfitter, Nike/Jumpman. “It was a dream come true to work with our favorite lifestyle apparel brand, Nike/Jumpman,” said Baron of the project. “At the time of the launch of the new sideline outfitter, no one had apparel yet. So our team got creative with a Nike shoe box. This video was used as a teaser video and was shared widely across multiple social channels as the introduction video for the exciting launch of Nike/Jumpman.”

Behind the Scenes
Aside from the Nike teaser, ASUCLA Marketing found lots of success by creating a Behind the Scenes series of content for its Bear Wear apparel and accessories catalog shoots. The team created bite-size videos of the shoots and shared them with Bruins on Instagram as well as through Benefits U emails.

The videos gave Bruins all over the world an inside look at how the 2021 UCLA catalog came together. But more than that, it provided a glimpse back into the campus life that students sorely missed. “Student models were eager to share their stories about their favorite things about UCLA, which included diversity, community and friendship, and the resources UCLA provides,” Baron said.

Together in Spirit
In general, the pandemic challenged ASUCLA Marketing to think creatively and strategically about how to maintain relevance with students. This was no easy feat, as two whole classes of Bruins had not even stepped foot on campus, and a third class had only experienced UCLA for half a year before COVID-19 sent them home.

“We had to implement new strategies to engage with our followers while everyone was away,” Baron remembers. “One example for the UCLA Store was our #TogetherInSpirit campaign. With this campaign, we asked the Bruin Community to send us photos of them wearing their favorite Bruin Gear from home. Our message was that the “UCLA Community is Together in Spirit even when we’re apart.”

Take Overs, Giveaways, and Building Community on Social Media
On the ASUCLA account, Marketing put together an Instagram Story takeover series where we had several students “take over” the account and take followers through their typical day doing school from home. More generally, the team focused on holding many giveaways to keep Bruins engaged as well as used content from followers as posts. “These tactics helped us not only stay relevant for Bruins, but also allowed us to create a strong sense of community, and we are really proud of that,” Baron said.
ASUCLA Human Resources focused intently on ensuring that student and career staff stayed connected and engaged throughout FY2020-2021, a year the campus was closed to all but essential workers and where virtually all communication was over computer screens. HR fully embraced its goal to unify ASUCLA staff, developing several strategies to foster a tight-knit, engaged community of employees across distance and computer screens.

Employee Engagement Committee Initiatives: Enhanced Communication and Diversity, Inclusion, and Belonging

The first major initiative began in FY2019-2020 when HR surveyed staff and student employees about what would make ASUCLA a better place to work, said Michelle Moyer, ASUCLA Director of Business, Compliance and Legal Affairs. “A place employees would talk about when they went home at night and encourage their friends and family to join. We’re well-aware we couldn’t successfully do what we do without them. Unlike any other asset we have, their potential is unlimited. If we successfully engage them, we unleash the tremendous power they have to move our mission forward.”

On the communications front and in partnership with other ASUCLA divisions, HR created alternative ways to better communicate the four pillars ASUCLA strives constantly to pursue and uphold in order to realize the organizations’ two-pronged union: bringing value to the Bruin student body, stakeholders, and the campus community; and delivering opportunities to be a better and more impactful service entity. HR worked closely with the Executive Director’s office in order to deliver Town Hall and other virtual events where Executive Director & CEO Pouria Abbassi, along with other ASUCLA leaders and managers, addressed ASUCLA’s strategic direction, business objectives, and progress on significant supporting initiatives.

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Survey results also gave HR a view into the desire of employees to continuously shine a light on the importance of diversity and inclusion and ensure that ASUCLA provides rich, meaningful opportunities for all who work here, regardless of race, age, gender, religion, sexual orientation, political affiliation, and other characteristics. To advance this objective, HR launched a Diversity, Inclusion and Belonging module. The web-based series of courses allowed ASUCLA staff to study in-depth the issue of implicit bias, with high-quality coursework designed to define implicit bias and illustrate how it can negatively influence our work environments and the relationships between and among us.

“We are an organization of, by and for students. Our purpose is to provide students and the broader UCLA community with opportunities and resources that enhance the ability of those we touch to lead, thrive and meaningfully impact the future and our world,” Moyer said. “We do this through dissolving perceived barriers between us, discovering and celebrating the differences among us, and harnessing the power and potential that diversity of perspective unlocks.”

By engaging with this series of courses, ASUCLA staff had the opportunity to dramatically increase awareness of implicit biases they might hold and work to mitigate them. After staff completed each course in the module, they gathered virtually via Zoom to discuss what they learned and hear from each other about how they translated their knowledge into concrete action. As cultivating a more diverse and inclusive workplace is an ongoing priority, other initiatives forthcoming for the remainder of 2021 include continuing to develop and implement virtual HR practices.

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HUMAN RESOURCES

Recognition and a Week Long Virtual Celebration

Beyond its objective to enhance ASUCLA’s culture, HR also prioritized celebrating staff and creating opportunities for staff to grow their professional skills.

ASUCLA typically hosts an in-person Employee of the Year Awards ceremony, an event designed to honor career employees who contributed to the organization’s mission and objectives in extraordinary ways. In FY2020-2021, when celebrating in person was not an option due to COVID-19, HR delivered a weeklong virtual celebration to appreciate career staff that included a special employee gift and letter from Mr. Abbassi, game nights, and a variety of other fun and engaging events. To celebrate the contributions of student staff, HR hosted a virtual Exceptional Student Awards ceremony and partnered with Marketing to create a slide tribute to the winners. ASUCLA employees also convened on Zoom for the annual Career Staff Service Awards to honor employees who completed five, 10, 15 and 20, 25+ years of service with ASUCLA.

“We were concerned that celebrating one another virtually wasn’t going to have the same feel and level of connection as a live event, but we were wrong,” Moyer said of the weeklong celebration. “The gatherings felt intimate and easy, and with each one behind us the next came highly anticipated. There’s no doubt in my mind that this way of keeping connected and celebrating will become ingrained in workplaces and cultures worldwide. The human capacity to adapt is always remarkable.”

Free Training Opportunities in Partnership with UCLA Extension Increases Participation with Career Staff

Also in FY2020-2021, HR focused on providing career staff interested in professional development more and better opportunities to engage in it, especially remotely. As part of its Training & Development program, all ASUCLA career staff were able to participate in a number of online courses from a wide variety of sources at no cost. Additionally, HR enabled staff to take advantage of a partnership forged with UCLA Extension to enroll in courses, also at no cost to ASUCLA employees. To date, approximately 15% of career staff have taken over 19 courses, a 120% increase over FY2019-2020.

INFORMATION TECHNOLOGY

While most other ASUCLA Services and Enterprises saw a significant decline in demand throughout FY 2020-2021, Information Technologies had the opposite experience. With the majority of career staff pivoting to remote work, IT became an even more critical function to, quite literally, keep ASUCLA connected and operational.

Keeping ASUCLA Connected and Operational

"Considering the number of remoteusers, being able to maintain an environment where people could reliably access the system was paramount," said Kamran Mehdian, Director of ASUCLA Information Technologies. "Having network availability has been essential to keeping ASUCLA up and running."

And it has been no small feat to ensure that hundreds of employees, working remotely from all across Los Angeles, can reliably connect to virtual work networks and systems. Thanks to an efficient ASUCLA Help Desk team, remote employees could count on reliable help with troubleshooting Work From Home-related issues.

"The quick response time with our Help Desk has been huge," Mehdian said, referring to the past year. "We didn’t always have a full staff on campus but were still able to maintain a high response time and high network availability.”

Updating Infrastructure and Future Planning

Keeping employees connected was only half the battle for ASUCLA IT. The other half was updating existing IT infrastructure and planning for a future, hybrid return-to-work environment.

Even though the UCLA campus was closed, the IT department never shut down. Having fewer people on campus and in ASUCLA facilities made certain tasks, like catching up with much-needed Windows updates for staff computers and redirecting fiber connections much easier to do. The IT team could perform network updates with minimal impact on workers, something that would have been difficult with a full staff presence on campus.

"Technology is another tool to become the employer and service provider of the choice on Campus," Mehdian said. "We want to have the most up-to-date and efficient technology as we can, so we can live up to that standard.”

Looking ahead to life after COVID-19, IT has also been working on projects to enhance the student experience once Bruins can return to campus. In one such project, IT has partnered with ASUCLA Marketing to add additional features to the ASUCLA app. Currently, in testing, the new features include hosting ASUCLA Restaurant menus in the app and having banners displayed on the ASUCLA website that can be updated with information important to UCLA students.

A Chance to Implement the NetSuite Platform

But the biggest project has been the adoption and forthcoming implementation of NetSuite. A Complete ERP system with Point Of Sales system and eCommerce solution geared towards College Campuses. Getting familiar with NetSuite has been a major priority for FY2020-2021, with the goal of going live with the platform across ASUCLA later this calendar year.

“The Campus closure has given us time to really test and refine NetSuite and put ourselves in a position to roll it out as efficiently as possible,” Mehdian said. "It allowed for each department to have more time to understand and work with the new platform than we would have in a regular year.”

As a result of NetSuite implementation, ASUCLA will be able to accept CalFresh benefits at the UCLA Store. This major benefit for Bruins is something ASUCLA is very excited about and is just another example of the organization’s commitment to innovating for the benefit of UCLA students, staff, and faculty.

INFORMATION TECHNOLOGY FAQ’S

- 3,000+ HELP DESK REQUESTS RESOLVED IN 2020-2021
- 3,600+ NETWORK ATTACKS OR THREATS BLOCKED PER MONTH
- 9,000+ NOTIFICATIONS AND ALERTS PER MONTH
- 99.993% NETWORK SYSTEM AVAILABILITY
Throughout FY2020-2021, ASUCLA Finance Division had many objectives, some of which were to maximize employee performance in support of the ramp-up to the first phase of the NetSuite system conversion, to meet financial obligations, to manage the external audit of the four entities of ASUCLA, and to timely report on financial results. As it did to nearly all lines of business for ASUCLA, the pandemic forced Finance to quickly adapt to a virtual environment with a focus on meeting the needs of the organization.

“Our processes require planning, organizing and controlling financial operations efficiently. It is very paper-oriented as well as it needs the computer twenty-four/seven. We set out immediately to support the revenue-generating operations, to provide service quality throughout the pandemic, and to work with our colleagues in researching and achieving various funding opportunities.”

—Donna Baker, ASUCLA Director of Finance

### Paycheck Protection Program Loan Forgiveness Protects ASUCLA’s Position

In March 2020, the World Health Organization declared the novel coronavirus (COVID-19) a pandemic. Its impact on social interaction, travel, economies and financial markets adversely affected ASUCLA’s operations and financial condition. In order to provide liquidity, ASUCLA applied for a Paycheck Protection Program Loan (PPP) “loan from the Small Business Administration, as provided by the Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020. ASUCLA received the loan in May 2020 for $4,685,000. After using the funds for qualifying payroll expenses (CARES) Act of 2020. ASUCLA received the loan in May 2020 for $4,685,000. After using the funds for qualifying payroll expenses, ASUCLA moved forward to complete the required loan forgiveness application.

In January 2021, ASUCLA’s forgiveness application was sent to the SBA for review and in June 2021, ASUCLA received notice that the Paycheck Protection Program loan was paid off and that the full amount requested for forgiveness was achieved.

“The accomplishment of obtaining this loan and receiving full forgiveness was stellar,” said ASUCLA Executive Director and CEO Pouria Abbassi. “The loan gave us the security to maintain our position as a partner on campus, as well as to further our goals of being the leading employer for students.”

### External Audit Includes All Four ASUCLA Entities

Another major priority for Finance was the management of the external audit of the four entities of ASUCLA. For the first time ever, the entire audit process would need to be conducted fully remotely.

“When you have an audit, you have five to eight people sitting in a room, coming and going, asking for documents, and discussing issues,” Baker said of the process. “There is a level of in-person interfacing that helps work through the audit. To conduct this all over Zoom meetings and emails and to share everything electronically for something of this scope is nothing short of outstanding.”

Baker’s team worked diligently with many colleagues and the audit team over virtual means to facilitate the process of the external audit, and where things weren’t readily available, new procedures were implemented to make it work. The results of the audit were communicated to the Board of Directors in January 2021 and were very successful with outstanding results. An auditor’s opinion is made based on an audit of the procedures and records used to produce financial records or statements. The auditors from KPMG express their opinion on whether our financial statements fairly present our financial position.

“The audit determined our financial records were in all material respects free from error (a clean opinion) and followed generally accepted accounting principles. We were told this was one of the strongest audits of ASUCLA without proposed adjustments or management comments from the audit team.”

### FINANCIALS PERFORMANCE HIGHLIGHTS

Prior to the start of the 2020-2021 Fiscal Year, ASUCLA developed an income/expenses projection based on overall assumptions (slow, gradual return to operations, steady improvements in the health environment, Little athletics related activity, hold on major expenditures, etc.), the information available at the time and the experience of 2020 spring quarter. While many of the overarching conditions continued to be of concern and at times deteriorated beyond original assumptions, the many efforts of the ASUCLA family, including obtaining the PPP grant, have resulted in $6.7M better than the projected bottom line for the fiscal year. Furthermore, and for reference, it should be noted that for FY 2019-2020, net income/loss was at $(11.1M) with $14M of sales. For FY2020-2021, ASUCLA posted a net income/loss of $(10.2M) at sales of $32M. In other words, a YTD sales deviation/drop of $22M top line (41% drop) compared to last year resulted in a bottom-line deviation of only $900K (10%) compared to the previous year.

Additionally, new grant and relief funding opportunities continue to be pursued with positive outcomes. Of note was that ASUCLA was granted 100% PPP loan forgiveness. We have also met with UCLA leadership and are building the roadmap to resolve the payroll liability through partial payment and forgiveness/waiver. We will provide updates in future reports.

### DEVELOPMENT/GRANTS RAISED

BY SERVICES & ENTERPRISES FOR ALL ASUCLA ENTITIES

$5,545,000

TOTAL GRANTS/DONATIONS RECOGNIZED IN SERVICES & ENTERPRISES NET INCOME

$4,760,000

### CASH & CASH EQUIVALENTS

POSITIVE VARIANCE TO ACTUAL

$28,519,000

P&I PAYMENTS

$1,220,000

POSITIVE VARIANCE TO ACTUAL

+$6,690,000
ASUCLA ACCOMPLISHMENTS FY 2020–2021

ASUCLA Services & Enterprises

1. Development and Establishment of an ASUCLA Diversity and Inclusion Statement
2. Development and Fundraising: $5M+
3. Development of Wescom 0% Technology Loan
4. Developed Student Fee Itemization Presentation
5. Website Updates
6. Virtual Tradeshows
7. Obtained $4 MM PPP Loan
8. Launched POS/NetSuite Migration
9. Completed Store Inventory through In-house Resources
10. Completed and Prevented LAUSD Economic Impact Study of ASUCLA
11. Completed Summer in the Union Virtual Programming
12. COVID-19 Testing Center in AGB
13. 2020 Election Voting Center in AGB
14. Implemented Quarterly SI Virtual Programming
15. Developed and Implemented a Virtual Event Management System
16. Completed Wescom Student Terrace Arches and Shade Coverings
17. Renovation of the Gold Room in the CEY Grand Salon
18. Custodial Online Help Desk Implementation
19. Developed and Enhanced ASUCLA Catering Express
20. Implicit Bias Training Completed
21. Employee Training and Development
22. Developed Welcome Week Programming
23. Completed Event Services Marketing Upgrades
24. Installed a Wescom ATM at North Campus
25. Catering – Dinner-To-Go Service Launched
26. Foster Youth – Bruin Guardians Donation and Partnership Developed
27. New Australia/Africa/Europe/Korea Partnership
28. Launched a Diversity, Inclusion, and Belonging Program
29. Marketing Ventures – Dineha Center Video Completed
30. ASUCLA Photography New Website
31. Face Covering Design Contest (in-place of the annual shirt design contest)
32. A/V Upgrades - AU Meeting Rooms
33. Completed AU Freight Elevator Upgrade
34. Catering Gift Baskets Service Launch
35. Anderson Cafe Construction Completed
36. Medical Plaza Café Project Launch
37. Launch of Starship Delivery Robots
38. Implemented DocuSign
39. CAMMND x UCLA Collaboration

Graduate Students Association

The Graduate Students Association (GSA) was established in 1936 to promote the interests of all graduate and professional students at UCLA. GSA is a student-run, ASUCLA-affiliated organization that sponsors a variety of social, academic, and community programs. For more information about our organization and how you can get involved, please explore this website.

2020–2021 GSA Accomplishments

To increase awareness of GSA and help students understand how this association serves them, GSA released a “What is GSA?” video to show them in partnership with ASUCLA’s video department.

To increase transparency with UCLA administration, GSA also held a town hall with Vice-Chancellor Michael J. Beck, Vice-Chancellor Monroe Gordon, and Dean Susan Ettrin

To bolster graduate and professional student services, GSA passed a resolution that authorizes advocates for better services and logistical support for graduate events, among other things.

To make CALIFRESH available to our student body, GSA is working with the Community Programs Office (CPO) to make CALIFRESH available to our student body by ensuring that each academic program is eligible for its students to accept CALIFRESH benefits.

UCLA Communications Board

The UCLA Communications Board was created to support UCLA’s student-run media. From its beginnings in 1979 as the Publications Board, which was responsible for a campus newspaper and yearbook, the Communications Board today oversees ten media titles and several websites that involve more than 600 students during the year.

The Communications Board is a student-majority board made up of eight students appointed by the undergraduate and graduate student government, five at-large members, many of them alumni, from the fields of business, government, and social sciences, and three faculty members.

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RISING ABOVE

ASUCLA 2020-2021 ANNUAL REPORT

CAMPUS PARTNERS

ASUCLA ENTITIES

SPONSORS & SERVICE PROVIDERS

Locations On Campus

UCLA Store • UCLA Restaurants • Student Union Spaces

RISING ABOVE
Together
Perhaps more than any other year, the FY2020-2021 required collaboration, communication, and innovative solutions to academic and social challenges brought about by the COVID-19 pandemic and the social justice issues. ASUCLA’s partnership with the UCLA Community Programs Office and Wescom Credit Union to provide relief to students experiencing food insecurity, participation in the UCLA FEMA Disaster Relief Application and distribution of CARES relief funds through USAC and CSA are just a few examples of campus collaboration. We are grateful to our partners on and off campus, and proud to be positioned to assist the campus community on and off campus, and proud to be positioned to assist the campus community in

ANDERSON SCHOOL OF MANAGEMENT

ANDERSON CAFÉ

RISE TO ORDER SANDWICHES, ROLL BOWLS, GRAB & GO BAGGED PACKAGES, GRAB & GO BAGS, SERVING STARBUCKS COFFEE.

ACKERMAN UNION

ACKERMAN STORE - B-LEVEL

BREAKFAST BOWL, CONTROLLED STORE, FAST TRACK SPORTSWEAR, ESSENTIALS SUPPLIES, MARKET CONVENIENCE ITEMS.

UCLA STORE - A-LEVEL

TEXTBOOKS, BUS CAMPUS PRINT SERVICES, CAMPUS PHOTO STUDIO/GRADUATION STUDIO, USE A LEVEL COFFEE, BREAKFAST BAGGED PACKAGES, GRAB & GO BAGS.

YOUNG RESEARCH LIBRARY

CAFÉ 451

SERVING INTELLIGENT COFFEE, BREAKFAST BAGGED PACKAGES, GRAB & GO BAGS.

LU VALLE COMMONS

LU VALLE STORE - B-LEVEL

TEXTBOOKS, BREAKFAST BOWL, CONTROLLED STORE, FAST TRACK SPORTSWEAR, ESSENTIALS SUPPLIES, MARKET CONVENIENCE ITEMS.

JANET'S COFFEE - 1ST FLOOR

SERVING INTELLIGENT COFFEE, BREAKFAST BAGGED PACKAGES, GRAB & GO BAGS.

LU VALLE SERVICE - 1ST FLOOR

BAGELS, SIDE DISHES, OATMEAL, RICE, BANANA
croissants, raised in order window.

SERVICES: Spotted
906 THE OFFICE OF THE CAMPUS AND STUDENT RESIDENCE AND CAPS

OSTIN MUSIC CENTER

BREWING COFFEE AND CONVENIENCE ITEMS

COURT OF SCIENCES PATIO

SERVING PEET'S COFFEE, PASTRIES, BREAKFAST SANDWICHES, GRAB & GO ITEMS

GONDA RESEARCH CENTER

CAFÉ SYMPATHY

SERVING ALL DAY BREAKFAST, BAGGED PACKAGES AND FRESH MADE SOUPS, PASTRIES, GRAB & GO ITEMS, SERVING PEET'S COFFEE

COURT OF HEALTH SCIENCES PATIO

UCLA STORE - HEALTH SCIENCES - GAS PATIO 103-104

BAGELS AND SUPPLIES FOR THE STUDENTS OF MEDICINE, DENTISTRY, NURSING AND PUBLIC HEALTH, CEREAL, BREWED COFFEE AND CONVENIENCE ITEMS

KERRICK HALL

ASUCLA JOB CENTER - 2ND FLOOR

STUDENT & CAMPUS EMPLOYMENT INFORMATION

KERRICK CAFE HOUSE - 2ND FLOOR

COFFEE, BEVERAGES, PASTRIES, BAGGED PACKAGES, GRAB & GO ITEMS

2ND FLOOR STUDY LOUNGE

CHARGING STATION

3RD FLOOR STUDY LOUNGE

CHARGING STATION

STUDENT MEDIA OFFICES

UCLA OFFICE - 1ST AND 3RD FLOORS

UCLA OFFICE - 1ST AND 3RD FLOORS

STUDENT MEDIA OFFICES

GRAB & GO ITEMS. SERVING PEET'S COFFEE, PASTRIES, BREAKFAST SANDWICHES, GRAB & GO ITEMS.

CSSC FOOD COURT

Yoshinoya, Subway, Blaze Pizza, Fusion Rice Bowls.

COURT OF SCIENCES PATIO

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