

**ASSOCIATED STUDENTS
UCLA**

**FINANCIAL STATEMENTS
SERVICES AND ENTERPRISES
March (02/21/21-3/27/21)**

**Prepared
April 14, 2021**

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - MARCH 2021 (\$000's)
DIVISIONS AT CONTRIBUTION LEVEL**

MARCH (02/21/21 - 03/27/21)				FY 19-20		FISCAL YEAR 2020-2021						FY 19-20	
CURRENT MONTH				**		YTD 8 MONTHS (07/26/20 - 03/27/21)						**	
ACTUAL		VARIANCE		LAST YEAR ACT		ACTUAL		VARIANCE		LAST YEAR ACT			
\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
GROSS INCOME													
1,845		(1,711)	(48.1%)	3,556		16,089		(13,047)	(44.8%)	29,136			
112		(1,096)	(90.7%)	1,208		616		(10,401)	(94.4%)	11,017			
310		2	0.6%	308		2,647		(730)	(21.6%)	3,377			
21		(80)	(79.2%)	101		269		(582)	(68.4%)	851			
2,288		(2,885)	(55.8%)	5,173		19,621		(24,760)	(55.8%)	44,381			
GROSS MARGIN													
488	26.4%	(441)	Pts. 0.3	929	26.1%	3,845	23.9%	(5,408)	(7.9)	9,253	31.8%		
74	66.1%	(751)	(2.2)	825	68.3%	493	80.0%	(7,205)	10.1	7,698	69.9%		
310	100.0%	2	0.0	308	100.0%	2,647	100.0%	(728)	0.1	3,375	99.9%		
18	85.7%	(46)	22.3	64	63.4%	240	89.2%	(286)	27.4	526	61.8%		
890	38.9%	(1,236)	(2.2)	2,126	41.1%	7,225	36.8%	(13,627)	(10.2)	20,852	47.0%		
WAGES & BENEFITS													
486	26.3%	142	(8.6)	628	17.7%	3,750	23.3%	1,162	(6.4)	4,912	16.9%		
504	450.0%	310	(382.6)	814	67.4%	3,680	597.4%	2,523	(541.1)	6,203	56.3%		
72	23.2%	0	0.2	72	23.4%	564	21.3%	9	(4.3)	573	17.0%		
62	295.2%	23	(211.0)	85	84.2%	486	180.7%	126	(108.8)	612	71.9%		
1,124	49.1%	475	(18.2)	1,599	30.9%	8,480	43.2%	3,820	(15.5)	12,300	27.7%		
OTHER CONTROLLABLES													
81	4.4%	26	(1.4)	107	3.0%	1,208	7.5%	420	(1.9)	1,628	5.6%		
42	37.5%	129	(23.3)	171	14.2%	126	20.5%	1,165	(8.8)	1,291	11.7%		
78	25.2%	(7)	(2.1)	71	23.1%	753	28.4%	266	1.8	1,019	30.2%		
10	47.6%	50	11.8	60	59.4%	129	48.0%	317	4.4	446	52.4%		
211	9.2%	198	(1.3)	409	7.9%	2,216	11.3%	2,168	(1.4)	4,384	9.9%		
CONTRIBUTION													
(78)	(4.2%)	(273)	(9.7)	195	5.5%	(1,113)	(6.9%)	(3,826)	(16.2)	2,713	9.3%		
(472)	(421.4%)	(312)	(408.2)	(160)	(13.2%)	(3,313)	(537.8%)	(3,517)	(539.7)	204	1.9%		
160	51.6%	(4)	(1.6)	164	53.2%	1,330	50.2%	(453)	(2.6)	1,783	52.8%		
(54)	(257.1%)	28	(175.9)	(82)	(81.2%)	(375)	(139.4%)	157	(76.9)	(532)	(62.5%)		
(444)	(19.4%)	(561)	(21.7)	117	2.3%	(3,471)	(17.7%)	(7,639)	(27.1)	4,168	9.4%		
ALLOCATED EXPENSES													
697	30.5%	(21)	(17.4)	676	13.1%	5,039	25.7%	198	(13.9)	5,237	11.8%		
193	8.4%	69	(3.3)	262	5.1%	1,918	9.8%	129	(5.2)	2,047	4.6%		
31	1.4%	35	(0.1)	66	1.3%	271	1.4%	252	(0.2)	523	1.2%		
168	7.3%	16	(3.7)	184	3.6%	1,462	7.5%	150	(3.9)	1,612	3.6%		
1,089	47.6%	99	(24.6)	1,188	23.0%	8,690	44.3%	729	(23.1)	9,419	21.2%		
NET INCOME (LOSS) FROM OPERATIONS													
(1,533)	(67.0%)	(462)	(46.3)	(1,071)	(20.7%)	(12,161)	(62.0%)	(6,910)	(50.2)	(5,251)	(11.8%)		
OTHER INC/(EXP)													
61	2.7%	59	2.7	2	0.0%	4,726	24.1%	4,558	23.7	168	0.4%		
10	0.4%	(3)	0.1	13	0.3%	108	0.6%	(52)	0.2	160	0.4%		
(22)	(1.0%)	4	(0.5)	(26)	(0.5%)	(175)	(0.9%)	29	(0.4)	(204)	(0.5%)		
0	0.0%	0	0.0	0	0.0%	0	0.0%	0	0.0	0	0.0%		
247	10.8%	(1)	6.0	248	4.8%	1,976	10.1%	(11)	5.6	1,987	4.5%		
296	12.9%	59	8.3	237	4.6%	6,635	33.8%	4,524	29.0	2,111	4.8%		
(1,237)	(54.1%)	(403)	(38.0)	(834)	(16.1%)	(5,526)	(28.2%)	(2,386)	(21.1)	(3,140)	(7.1%)		

Due to the unprecedented nature of operations and the ongoing flux resulting from the COVID-19 pandemic, the FY 2019-2020 adopted Budget is used as a reference for FY 2020-2021. Please note that the adopted FY 2019-2020 Budget/FY 2020-2021 Budget does not reflect projections for the actuals for FY 2020-2021. In terms of comparison, budgetary deviations or previous year deviations should be considered in the context of the COVID 19 pandemic.

**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - MARCH 2021 (\$000's)
DIVISIONS FULLY ALLOCATED**

MARCH (02/21/21 - 03/27/21)				FY 19-20		FISCAL YEAR 2020-2021						FY 19-20	
CURRENT MONTH				**		YTD 8 MONTHS (07/26/20 - 03/27/21)						**	
ACTUAL		VARIANCE		LAST YEAR ACT		ACTUAL		VARIANCE		LAST YEAR ACT			
\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
1,845		(1,711)	(48.1%)	3,556		16,089		(13,047)	(44.8%)	29,136			
112		(1,096)	(90.7%)	1,208		616		(10,401)	(94.4%)	11,017			
310		2	0.6%	308		2,647		(730)	(21.6%)	3,377			
21		(80)	(79.2%)	101		269		(582)	(68.4%)	851			
2,288		(2,885)	(55.8%)	5,173		19,621		(24,760)	(55.8%)	44,381			
488	26.4%	(441)	Pts. 0.3	929	26.1%	3,845	23.9%	(5,408)	(7.9)	9,253	31.8%		
74	66.1%	(751)	(2.2)	825	68.3%	493	80.0%	(7,205)	10.1	7,698	69.9%		
310	100.0%	2	0.0	308	100.0%	2,647	100.0%	(728)	0.1	3,375	99.9%		
18	85.7%	(46)	22.3	64	63.4%	240	89.2%	(286)	27.4	526	61.8%		
890	38.9%	(1,236)	(2.2)	2,126	41.1%	7,225	36.8%	(13,627)	(10.2)	20,852	47.0%		
566	30.7%	168	(10.1)	734	20.6%	4,958	30.8%	1,582	(8.4)	6,540	22.4%		
545	486.6%	440	(405.1)	985	81.5%	3,806	617.9%	3,688	(549.9)	7,494	68.0%		
150	48.4%	(6)	(1.6)	144	46.8%	1,317	49.8%	276	(2.6)	1,593	47.2%		
72	342.9%	74	(198.3)	146	144.6%	615	228.6%	444	(104.2)	1,059	124.4%		
1,333	58.3%	676	(19.5)	2,009	38.8%	10,696	54.5%	5,990	(16.9)	16,686	37.6%		
(78)	(4.2%)	(273)	(9.7)	195	5.5%	(1,113)	(6.9%)	(3,826)	(16.2)	2,713	9.3%		
(472)	(421.4%)	(312)	(408.2)	(160)	(13.2%)	(3,313)	(537.8%)	(3,517)	(539.7)	204	1.9%		
160	51.6%	(4)	(1.6)	164	53.2%	1,330	50.2%	(453)	(2.6)	1,783	52.8%		
(54)	(257.1%)	28	(175.9)	(82)	(81.2%)	(375)	(139.4%)	157	(76.9)	(532)	(62.5%)		
(444)	(19.4%)	(561)	(21.7)	117	2.3%	(3,471)	(17.7%)	(7,639)	(27.1)	4,168	9.4%		
695	37.7%	(53)	(19.6)	642	18.1%	5,313	33.0%	(490)	(16.4)	4,823	16.6%		
188	167.9%	162	(138.9)	350	29.0%	1,547	251.1%	1,415	(224.2)	2,962	26.9%		
130	41.9%	(36)	(11.4)	94	30.5%	1,109	41.9%	(280)	(17.4)	829	24.5%		
76	361.9%	26	(260.9)	102	101.0%	721	268.0%	84	(173.4)	805	94.6%		
1,089	47.6%	99	(24.6)	1,188	23.0%	8,690	44.3%	729	(23.1)	9,419	21.2%		
(773)	(33.8%)	(327)	(25.2)	(446)	(8.6%)	(6,424)	(32.7%)	(4,316)	(28.0)	(2,108)	(4.7%)		
(660)	(28.8%)	(149)	(18.9)	(511)	(9.9%)	(4,861)	(24.8%)	(2,102)	(18.6)	(2,759)	(6.2%)		
29	1.3%	(41)	(0.1)	70	1.4%	221	1.1%	(733)	(1.0)	954	2.1%		
(129)	(5.6%)	55	(2.0)	(184)	(3.6%)	(1,097)	(5.6%)	241	(2.6)	(1,338)	(3.0%)		
(1,533)	(67.0%)	(462)	(46.3)	(1,071)	(20.7%)	(12,161)	(62.0%)	(6,910)	(50.2)	(5,251)	(11.8%)		
61	2.7%	59	2.7	2	0.0%	4,726	24.1%	4,558	23.7	168	0.4%		
10	0.4%	(3)	0.1	13	0.3%	108	0.6%	(52)	0.2	160	0.4%		
(22)	(1.0%)	4	(0.5)	(26)	(0.5%)	(175)	(0.9%)	29	(0.4)	(204)	(0.5%)		
0	0.0%	0	0.0	0	0.0%	0	0.0%	0	0.0	0	0.0%		
247	10.8%	(1)	6.0	248	4.8%	1,976	10.1%	(11)	5.6	1,987	4.5%		
296	12.9%	59	8.3	237	4.6%	6,635	33.8%	4,524	29.0	2,111	4.8%		
(1,237)	(54.1%)	(403)	(38.0)	(834)	(16.1%)	(5,526)	(28.2%)	(2,386)	(21.1)	(3,140)	(7.1%)		

Due to the unprecedented nature of operations and the ongoing flux resulting from the COVID-19 pandemic, the FY 2019-2020 adopted Budget is used as a reference for FY 2020-2021. Please note that the adopted FY 2019-2020 Budget/FY 2020-2021 Budget does not reflect projections for the actuals for FY 2020-2021. In terms of comparison, budgetary deviations or previous year deviations should be considered in the context of the COVID 19 pandemic.

**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - MARCH 2021 (\$000's)
DIVISIONS AT CONTRIBUTION LEVEL**

MARCH (02/21/21 - 03/27/21)										FY 19-20		FISCAL YEAR 2020-2021										FY 19-20		
CURRENT MONTH										**		YTD 8 MONTHS (07/26/20 - 03/27/21)										**		
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT				ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT				
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%	\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%	
				\$	%	\$	%									\$	%	\$	%					
GROSS INCOME																								
1,845		3,489		(1,644)	(47.1%)	(1,711)	(48.1%)	3,556		GROSS INCOME		16,089		30,812		(14,723)	(47.8%)	(13,047)	(44.8%)	29,136				
112		2,036		(1,924)	(94.5%)	(1,096)	(90.7%)	1,208		UCLA Store		616		13,098		(12,482)	(95.3%)	(10,401)	(94.4%)	11,017				
310		400		(90)	(22.5%)	2	0.6%	308		UCLA Restaurants		2,647		3,737		(1,090)	(29.2%)	(730)	(21.6%)	3,377				
21		159		(138)	(86.8%)	(80)	(79.2%)	101		Licensing & Services		269		1,007		(738)	(73.3%)	(582)	(68.4%)	851				
2,288		6,084		(3,796)	(62.4%)	(2,885)	(55.8%)	5,173		UCLA Student Union		19,621		48,654		(29,033)	(59.7%)	(24,760)	(55.8%)	44,381				
TOTAL																								
GROSS MARGIN																								
488	26.4%	1,256	36.0%	(768)	(9.6)	(441)	0.3	929	26.1%	UCLA Store		3,845	23.9%	10,370	33.7%	(6,525)	(9.8)	(5,408)	(7.9)	9,253	31.8%			
74	66.1%	1,439	70.7%	(1,365)	(4.6)	(751)	(2.2)	825	68.3%	UCLA Restaurants		493	80.0%	9,214	70.3%	(8,721)	9.7	(7,205)	10.1	7,698	69.9%			
310	100.0%	400	100.0%	(90)	0.0	2	0.0	308	100.0%	Licensing & Services		2,647	100.0%	3,735	99.9%	(1,088)	0.1	(728)	0.1	3,375	99.9%			
18	85.7%	93	58.5%	(75)	27.2	(46)	22.3	64	63.4%	UCLA Student Union		240	89.2%	604	60.0%	(364)	29.2	(286)	27.4	526	61.8%			
890	38.9%	3,188	52.4%	(2,298)	(13.5)	(1,236)	(2.2)	2,126	41.1%	TOTAL		7,225	36.8%	23,923	49.2%	(16,698)	(12.4)	(13,627)	(10.2)	20,852	47.0%			
WAGES & BENEFITS																								
486	26.3%	660	18.9%	174	(7.4)	142	(8.6)	628	17.7%	UCLA Store		3,750	23.3%	5,071	16.5%	1,321	(6.8)	1,162	(6.4)	4,912	16.9%			
504	450.0%	925	45.4%	421	(404.6)	310	(382.6)	814	67.4%	UCLA Restaurants		3,680	597.4%	6,476	49.4%	2,796	(548.0)	2,523	(541.1)	6,203	56.3%			
72	23.2%	74	18.5%	2	(4.7)	0	0.2	72	23.4%	Licensing & Services		564	21.3%	595	15.9%	31	(5.4)	9	(4.3)	573	17.0%			
62	295.2%	79	49.7%	17	(245.5)	23	(211.0)	85	84.2%	UCLA Student Union		486	180.7%	609	60.5%	123	(120.2)	126	(108.8)	612	71.9%			
1,124	49.1%	1,738	28.6%	614	(20.5)	475	(18.2)	1,599	30.9%	TOTAL		8,480	43.2%	12,751	26.2%	4,271	(17.0)	3,820	(15.5)	12,300	27.7%			
OTHER CONTROLLABLES																								
81	4.4%	155	4.4%	74	0.0	26	(1.4)	107	3.0%	UCLA Store		1,208	7.5%	1,684	5.5%	476	(2.0)	420	(1.9)	1,628	5.6%			
42	37.5%	209	10.3%	167	(27.2)	129	(23.3)	171	14.2%	UCLA Restaurants		126	20.5%	1,404	10.7%	1,278	(9.8)	1,165	(8.8)	1,291	11.7%			
78	25.2%	109	27.3%	31	2.1	(7)	(2.1)	71	23.1%	Licensing & Services		753	28.4%	1,188	31.8%	435	3.4	266	1.8	1,019	30.2%			
10	47.6%	58	36.5%	48	(11.1)	50	11.8	60	59.4%	UCLA Student Union		129	48.0%	442	43.9%	313	(4.1)	317	4.4	446	52.4%			
211	9.2%	531	8.7%	320	(0.5)	198	(1.3)	409	7.9%	TOTAL		2,216	11.3%	4,718	9.7%	2,502	(1.6)	2,168	(1.4)	4,384	9.9%			
CONTRIBUTION																								
(78)	(4.2%)	441	12.6%	(519)	(16.8)	(273)	(9.7)	195	5.5%	UCLA Store		(1,113)	(6.9%)	3,614	11.7%	(4,727)	(18.6)	(3,826)	(16.2)	2,713	9.3%			
(472)	(421.4%)	306	15.0%	(778)	(436.4)	(312)	(408.2)	(160)	(13.2%)	UCLA Restaurants		(3,313)	(537.8%)	1,333	10.2%	(4,646)	(548.0)	(3,517)	(539.7)	204	1.9%			
160	51.6%	216	54.0%	(56)	(2.4)	(4)	(1.6)	164	53.2%	Licensing & Services		1,330	50.2%	1,952	52.2%	(622)	(2.0)	(453)	(2.6)	1,783	52.8%			
(54)	(257.1%)	(44)	(27.7%)	(10)	(229.4)	28	(175.9)	(82)	(81.2%)	UCLA Student Union		(375)	(139.4%)	(446)	(44.3%)	71	(95.1)	157	(76.9)	(532)	(62.5%)			
(444)	(19.4%)	919	15.1%	(1,363)	(34.5)	(561)	(21.7)	117	2.3%	TOTAL		(3,471)	(17.7%)	6,453	13.3%	(9,924)	(31.0)	(7,639)	(27.1)	4,168	9.4%			
ALLOCATED EXPENSES																								
697	30.5%	658	10.8%	(39)	(19.7)	(21)	(17.4)	676	13.1%	Admin&Support Services		5,039	25.7%	5,267	10.8%	228	(14.9)	198	(13.9)	5,237	11.8%			
193	8.4%	286	4.7%	93	(3.7)	69	(3.3)	262	5.1%	Facilities		1,918	9.8%	2,151	4.4%	233	(5.4)	129	(5.2)	2,047	4.6%			
31	1.4%	68	1.1%	37	(0.3)	35	(0.1)	66	1.3%	Utilities		271	1.4%	590	1.2%	319	(0.2)	252	(0.2)	523	1.2%			
168	7.3%	223	3.7%	55	(3.6)	16	(3.7)	184	3.6%	Depreciation		1,462	7.5%	1,783	3.7%	321	(3.8)	150	(3.9)	1,612	3.6%			
1,089	47.6%	1,235	20.3%	146	(27.3)	99	(24.6)	1,188	23.0%	TOTAL		8,690	44.3%	9,791	20.1%	1,101	(24.2)	729	(23.1)	9,419	21.2%			
NET INCOME (LOSS) FROM OPERATIONS																								
(1,533)	(67.0%)	(316)	(5.2%)	(1,217)	(61.8)	(462)	(46.3)	(1,071)	(20.7%)	NET INCOME (LOSS) FROM OPERATIONS		(12,161)	(62.0%)	(3,338)	(6.9%)	(8,823)	(55.1)	(6,910)	(50.2)	(5,251)	(11.8%)			
OTHER INC/(EXP)																								
61	2.7%	2	0.0%	59	2.7	59	2.7	2	0.0%	Non-Recurrent Inc/(Exp)		4,726	24.1%	16	0.0%	4,710	24.1	4,558	23.7	168	0.4%			
10	0.4%	20	0.3%	(10)	0.1	(3)	0.1	13	0.3%	Interest Income		108	0.6%	164	0.3%	(56)	0.3	(52)	0.2	160	0.4%			
(22)	(1.0%)	(26)	(0.4%)	4	(0.6)	4	(0.5)	(26)	(0.5%)	Interest (Expense)		(175)	(0.9%)	(204)	(0.4%)	29	(0.5)	29	(0.4)	(204)	(0.5%)			
0	0.0%	(2)	0.0%	2	0.0	0	0.0	0	0.0%	Income Taxes		0	0.0%	(17)	0.0%	17	0.0	0	0.0	0	0.0%			
247	10.8%	248	4.1%	(1)	6.7	(1)	6.0	248	4.8%	Student Union Fee Income		1,976	10.1%	1,987	4.1%	(11)	6.0	(11)	5.6	1,987	4.5%			
296	12.9%	242	4.0%	54	8.9	59	8.3	237	4.6%	TOTAL		6,635	33.8%	1,946	4.0%	4,689	29.8	4,524	29.0	2,111	4.8%			
(1,237)	(54.1%)	(74)	(1.2%)	(1,163)	(52.9)	(403)	(38.0)	(834)	(16.1%)	NET INCOME (LOSS)		(5,526)	(28.2%)	(1,392)	(2.9%)	(4,134)	(25.3)	(2,386)	(21.1)	(3,140)	(7.1%)			

Due to the unprecedented nature of operations and the ongoing flux resulting from the COVID-19 pandemic, the FY 2019-2020 adopted Budget is used as a reference for FY 2020-2021. Please note that the adopted FY 2019-2020 Budget/FY 2020-2021 Budget does not reflect projections for the actuals for FY 2020-2021. In terms of comparison, budgetary deviations or previous year deviations should be considered in the context of the COVID 19 pandemic.

**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - MARCH 2021 (\$000's)
DIVISIONS FULLY ALLOCATED**

MARCH (02/21/21 - 03/27/21)										FY 19-20	
CURRENT MONTH										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%
				\$	%	\$	%				
1,845		3,489		(1,644)	(47.1%)	(1,711)	(48.1%)	3,556			
112		2,036		(1,924)	(94.5%)	(1,096)	(90.7%)	1,208			
310		400		(90)	(22.5%)	2	0.6%	308			
21		159		(138)	(86.8%)	(80)	(79.2%)	101			
2,288		6,084		(3,796)	(62.4%)	(2,885)	(55.8%)	5,173			
488	26.4%	1,256	36.0%	(768)	(9.6) Pts.	(441)	0.3 Pts.	929	26.1%		
74	66.1%	1,439	70.7%	(1,365)	(4.6)	(751)	(2.2)	825	68.3%		
310	100.0%	400	100.0%	(90)	0.0	2	0.0	308	100.0%		
18	85.7%	93	58.5%	(75)	27.2	(46)	22.3	64	63.4%		
890	38.9%	3,188	52.4%	(2,298)	(13.5)	(1,236)	(2.2)	2,126	41.1%		
566	30.7%	815	23.4%	249	(7.3)	168	(10.1)	734	20.6%		
545	486.6%	1,133	55.6%	588	(431.0)	440	(405.1)	985	81.5%		
150	48.4%	184	46.0%	34	(2.4)	(6)	(1.6)	144	46.8%		
72	342.9%	137	86.2%	65	(256.7)	74	(198.3)	146	144.6%		
1,333	58.3%	2,269	37.3%	936	(21.0)	676	(19.5)	2,009	38.8%		
(78)	(4.2%)	441	12.6%	(519)	(16.8)	(273)	(9.7)	195	5.5%		
(472)	(421.4%)	306	15.0%	(778)	(436.4)	(312)	(408.2)	(160)	(13.2%)		
160	51.6%	216	54.0%	(56)	(2.4)	(4)	(1.6)	164	53.2%		
(54)	(257.1%)	(44)	(27.7%)	(10)	(229.4)	28	(175.9)	(82)	(81.2%)		
(444)	(19.4%)	919	15.1%	(1,363)	(34.5)	(561)	(21.7)	117	2.3%		
695	37.7%	579	16.6%	(116)	(21.1)	(53)	(19.6)	642	18.1%		
188	167.9%	445	21.9%	257	(146.0)	162	(138.9)	350	29.0%		
130	41.9%	103	25.8%	(27)	(16.1)	(36)	(11.4)	94	30.5%		
76	361.9%	108	67.9%	32	(294.0)	26	(260.9)	102	101.0%		
1,089	47.6%	1,235	20.3%	146	(27.3)	99	(24.6)	1,188	23.0%		
(773)	(33.8%)	(137)	(2.3%)	(636)	(31.5)	(327)	(25.2)	(446)	(8.6%)		
(660)	(28.8%)	(139)	(2.3%)	(521)	(26.5)	(149)	(18.9)	(511)	(9.9%)		
29	1.3%	112	1.8%	(83)	(0.5)	(41)	(0.1)	70	1.4%		
(129)	(5.6%)	(152)	(2.5%)	23	(3.1)	55	(2.0)	(184)	(3.6%)		
(1,533)	(67.0%)	(316)	(5.2%)	(1,217)	(61.8)	(462)	(46.3)	(1,071)	(20.7%)		
61	2.7%	2	0.0%	59	2.7	59	2.7	2	0.0%		
10	0.4%	20	0.3%	(10)	0.1	(3)	0.1	13	0.3%		
(22)	(1.0%)	(26)	(0.4%)	4	(0.6)	4	(0.5)	(26)	(0.5%)		
0	0.0%	(2)	0.0%	2	0.0	0	0.0	0	0.0%		
247	10.8%	248	4.1%	(1)	6.7	(1)	6.0	248	4.8%		
296	12.9%	242	4.0%	54	8.9	59	8.3	237	4.6%		
(1,237)	(54.1%)	(74)	(1.2%)	(1,163)	(52.9)	(403)	(38.0)	(834)	(16.1%)		

FISCAL YEAR 2020-2021										FY 19-20	
YTD 8 MONTHS (07/26/20 - 03/27/21)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%
				\$	%	\$	%				
16,089		30,812		(14,723)	(47.8%)	(13,047)	(44.8%)	29,136			
616		13,098		(12,482)	(95.3%)	(10,401)	(94.4%)	11,017			
2,647		3,737		(1,090)	(29.2%)	(730)	(21.6%)	3,377			
269		1,007		(738)	(73.3%)	(582)	(68.4%)	851			
19,621		48,654		(29,033)	(59.7%)	(24,760)	(55.8%)	44,381			
3,845	23.9%	10,370	33.7%	(6,525)	(9.8) Pts.	(5,408)	(7.9) Pts.	9,253	31.8%		
493	80.0%	9,214	70.3%	(8,721)	9.7	(7,205)	10.1	7,698	69.9%		
2,647	100.0%	3,735	99.9%	(1,088)	0.1	(728)	0.1	3,375	99.9%		
240	89.2%	604	60.0%	(364)	29.2	(286)	27.4	526	61.8%		
7,225	36.8%	23,923	49.2%	(16,698)	(12.4)	(13,627)	(10.2)	20,852	47.0%		
4,958	30.8%	6,755	21.9%	1,797	(8.9)	1,582	(8.4)	6,540	22.4%		
3,806	617.9%	7,880	60.2%	4,074	(557.7)	3,688	(549.9)	7,494	68.0%		
1,317	49.8%	1,783	47.7%	466	(2.1)	276	(2.6)	1,593	47.2%		
615	228.6%	1,051	104.4%	436	(124.2)	444	(104.2)	1,059	124.4%		
10,696	54.5%	17,469	35.9%	6,773	(18.6)	5,990	(16.9)	16,686	37.6%		
(1,113)	(6.9%)	3,614	11.7%	(4,727)	(18.6)	(3,826)	(16.2)	2,713	9.3%		
(3,313)	(537.8%)	1,333	10.2%	(4,646)	(548.0)	(3,517)	(539.7)	204	1.9%		
1,330	50.2%	1,952	52.2%	(622)	(2.0)	(453)	(2.6)	1,783	52.8%		
(375)	(139.4%)	(446)	(44.3%)	71	(95.1)	157	(76.9)	(532)	(62.5%)		
(3,471)	(17.7%)	6,453	13.3%	(9,924)	(31.0)	(7,639)	(27.1)	4,168	9.4%		
5,313	33.0%	4,863	15.8%	(450)	(17.2)	(490)	(16.4)	4,823	16.6%		
1,547	251.1%	3,226	24.6%	1,679	(226.5)	1,415	(224.2)	2,962	26.9%		
1,109	41.9%	876	23.4%	(233)	(18.5)	(280)	(17.4)	829	24.5%		
721	268.0%	826	82.0%	105	(186.0)	84	(173.4)	805	94.6%		
8,690	44.3%	9,791	20.1%	1,101	(24.2)	729	(23.1)	9,419	21.2%		
(6,424)	(32.7%)	(1,250)	(2.6%)	(5,174)	(30.1)	(4,316)	(28.0)	(2,108)	(4.7%)		
(4,861)	(24.8%)	(1,892)	(3.9%)	(2,969)	(20.9)	(2,102)	(18.6)	(2,759)	(6.2%)		
221	1.1%	1,076	2.2%	(855)	(1.1)	(733)	(1.0)	954	2.1%		
(1,097)	(5.6%)	(1,272)	(2.6%)	175	(3.0)	241	(2.6)	(1,338)	(3.0%)		
(12,161)	(62.0%)	(3,338)	(6.9%)	(8,823)	(55.1)	(6,910)	(50.2)	(5,251)	(11.8%)		
4,726	24.1%	16	0.0%	4,710	24.1	4,558	23.7	168	0.4%		
108	0.6%	164	0.3%	(56)	0.3	(52)	0.2	160	0.4%		
(175)	(0.9%)	(204)	(0.4%)	29	(0.5)	29	(0.4)	(204)	(0.5%)		
0	0.0%	(17)	0.0%	17	0.0	0	0.0	0	0.0%		
1,976	10.1%	1,987	4.1%	(11)	6.0	(11)	5.6	1,987	4.5%		
6,635	33.8%	1,946	4.0%	4,689	29.8	4,524	29.0	2,111	4.8%		
(5,526)	(28.2%)	(1,392)	(2.9%)	(4,134)	(25.3)	(2,386)	(21.1)	(3,140)	(7.1%)		

Due to the unprecedented nature of operations and the ongoing flux resulting from the COVID-19 pandemic, the FY 2019-2020 adopted Budget is used as a reference for FY 2020-2021. Please note that the adopted FY 2019-2020 Budget/FY 2020-2021 Budget does not reflect projections for the actuals for FY 2020-2021. In terms of comparison, budgetary deviations or previous year deviations should be considered in the context of the COVID 19 pandemic.

**ASSOCIATED STUDENTS UCLA
NET PROFIT (LOSS) SUMMARY ACTUAL TO PROJECTION VARIANCES MARCH, 2021**

	March Projection	March Actual	March Variance
GROSS INCOME			
UCLA Store	\$1,702,352	\$1,844,823	\$142,471
UCLA Restaurants	135,724	111,764	(23,960)
Services	139,611	138,752	(859)
Licensing	115,053	171,333	56,280
Student Support/Union	10,562	21,395	10,833
TOTAL GROSS INCOME	\$2,103,302	\$2,288,067	\$184,765
GROSS MARGIN			
UCLA Store	\$474,182	\$488,216	\$14,034
UCLA Restaurants	97,933	73,657	(24,276)
Services	139,591	138,665	(926)
Licensing	115,053	171,333	56,280
Student Support/Union	7,067	17,927	10,860
TOTAL GROSS MARGIN	\$833,826	\$889,798	\$55,972
CONTRIBUTION			
UCLA Store	(\$144,817)	(\$78,265)	\$66,552
UCLA Restaurants	(401,856)	(471,792)	(69,936)
Services	123,263	120,602	(2,661)
Licensing	5,209	39,013	33,804
Student Support/Union	(81,191)	(53,734)	27,457
TOTAL CONTRIBUTION	(\$499,392)	(\$444,176)	\$55,216
ALLOCATED EXPENSES			
Admin & Support Svcs	\$665,000	\$697,000	(\$32,000)
Plant Maintenance	329,234	193,000	136,234
Plant Utilities	47,169	31,000	16,169
Depreciation	195,000	168,000	27,000
TOTAL ALLOCATED EXPENSES	\$1,236,403	\$1,089,000	\$147,403
OTHER			
Non-Recurrent Income/(Expense)	\$2,000	\$61,000	\$59,000
Student Union Fee	247,000	247,000	0
Interest Income	9,000	10,000	1,000
Income Taxes	0	0	0
Interest Expense	(21,854)	(21,854)	0
TOTAL OTHER	\$236,146	\$296,146	\$60,000
NET PROFIT/(LOSS)	(\$1,499,649)	(\$1,237,030)	\$262,619
% TO SALES	-71.30%	-54.06%	142.14%

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
BALANCE SHEETS**
(\$000)

	Current Month March 2021	Prior Month February 2021	Prior Year July 2020
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$21,546	\$20,777	\$18,663
Accounts receivable	3,387	3,523	3,181
Less: Allowance for doubtful accounts	(383)	(379)	(390)
Accounts receivable, net	3,003	3,145	2,791
Student fees receivable	81	0	66
Inventories	5,960	6,070	7,148
Prepaid expenses and other current assets	411	399	281
Total current assets	31,001	30,390	28,949
LONG TERM ASSETS			
Property, equipment and improvements	73,718	73,637	73,501
Less: Accumulated depreciation	(55,095)	(54,927)	(53,633)
Total long term assets	18,623	18,710	19,868
TOTAL ASSETS	\$49,624	\$49,101	\$48,817
LIABILITIES AND RETAINED EARNINGS			
CURRENT LIABILITIES:			
Accounts payable	\$6,545	\$6,648	\$6,911
Wages and payroll taxes payable	24,703	22,721	14,212
Sales tax payable & other liabilities	1,745	1,291	980
Refundable advance	-	-	4,685
Interest payable	96	81	57
Deferred income	955	1,565	882
Funds held for others	384	371	368
Current portion of long term debt	948	948	948
Total current liabilities	35,376	33,625	29,043
LONG TERM DEBT:			
AU expansion loan	5,238	5,238	5,238
Total long term debt	5,238	5,238	5,238
TOTAL LIABILITIES	40,614	38,864	34,281
RETAINED EARNINGS:			
Beginning Balance	14,535	14,535	23,797
Year-to-date net income/(loss)	(5,526)	(4,299)	(9,262)
Ending Balance	9,010	10,237	14,535
TOTAL LIABILITIES AND RETAINED EARNINGS	49,624	\$49,101	\$48,817

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
STATEMENTS OF CASH FLOWS
March 2021
(\$000's)**

CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
 Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:
 Depreciation
 Accounts receivable
 Student fees receivable
 Inventories
 Prepaid expenses and other current assets
Increase/(decrease) in current liabilities:
 Accounts payable
 Sales tax payable & other liabilities
 Wages and payroll taxes payable
 Interest payable
 Deferred Income
 Funds held for others

 Net cash provided/(used) by operating activities

CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:

Purchase of property, equipment and improvements

 Net cash used in investing activities

CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:

Refundable Advance

 Net cash provided/(used) by financing activities

NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS, Beginning

CASH AND CASH EQUIVALENTS, Ending

Current Month	Year to Date	Prior Year to Date
(1,237)	(5,526)	(\$3,140)
168	1,462	1,612
141	(213)	(619)
(81)	(15)	(144)
109	1,188	(1,760)
(12)	(130)	57
(103)	(368)	13
460	765	(170)
1,988	10,492	2,251
14	39	46
(610)	74	666
13	16	149
687	7,784	(1,039)
82	(215)	(796)
82	(215)	(796)
0	(4,685)	0
0	(4,685)	0
769	2,884	(1,835)
20,777	18,663	12,951
21,546	21,546	\$11,116

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
CASH RESERVE COMPUTATION
March 2021
(\$000's)**

	Current Month March 2021	Prior Month February 2021
CASH AND CASH EQUIVALENTS	\$21,546	20,777
BOARD REQUIRED CASH RESERVE	<u>\$4,734</u>	<u>4,828</u>
RESERVE SURPLUS (DEFICIT)	<u><u>\$16,811</u></u>	<u><u>15,950</u></u>

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - FY2019-20 Projects (\$000's)
FY 2020-2021 March 2021

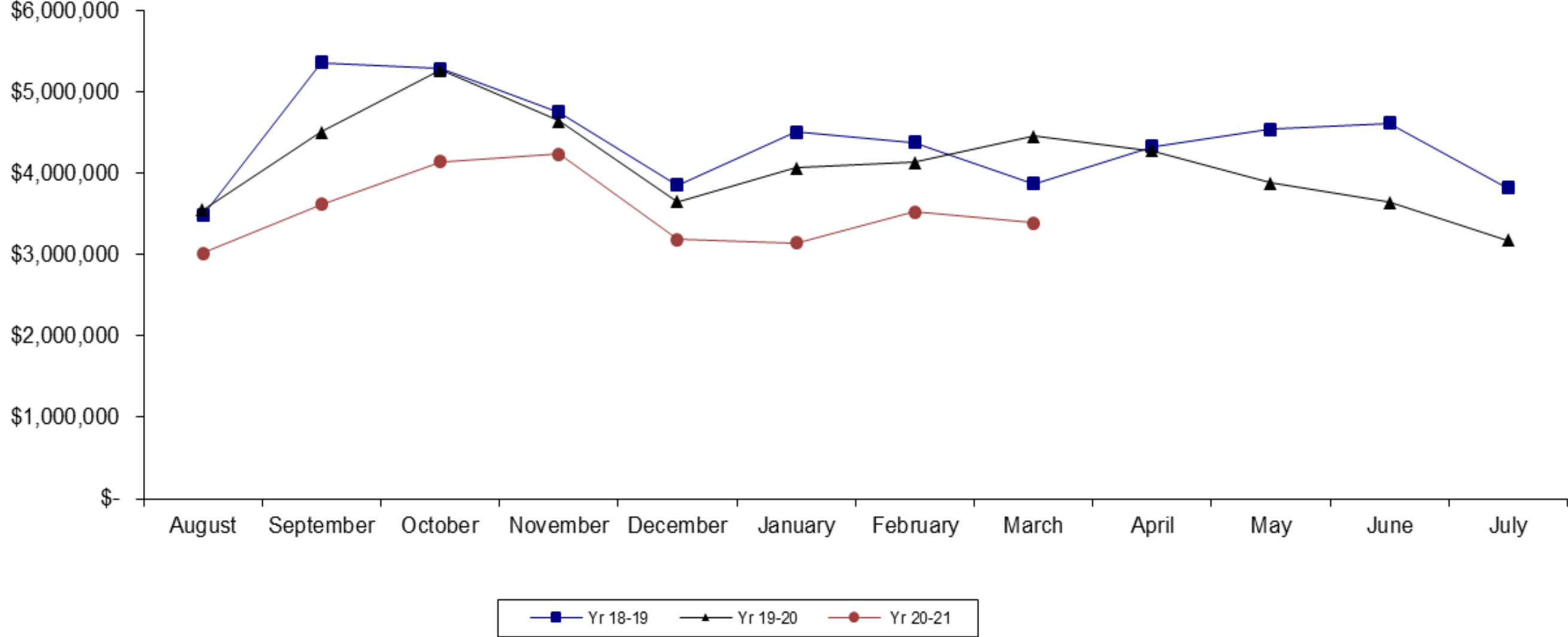
PROJECT NAME	BUDGET	PROJECTED						
		Remaining					Over	
Store/Services								
2019-001 Store Copiers	125.0	40.8	4.2	45.0	80.0		(80.0)	In Progress
2019-002 Store General Replacement	25.0	0.0	0.0	0.0	25.0		(25.0)	Canceled
2019-003 Neon Sign Replacement	10.0	0.0	0.0	0.0	10.0		(10.0)	Canceled
Total Store/Services	160.0	40.8	4.2	45.0	115.0	0.0	(115.0)	
Food Service								
2019-004 FS Miscellaneous and Unanticip	50.0	19.3	0.1	19.4	30.6		(30.6)	In Progress
2019-005 FS Patio Furniture Upgrade	20.0	0.0	0.0	0.0	20.0		(20.0)	Canceled
2019-006 Patio Umbrellas	30.0	0.0	0.0	0.0	30.0		(30.0)	Canceled
2019-007 Chef Express Ovens	15.0	6.8	0.0	6.8	8.2		(8.2)	In Progress
2019-008 KCH Dining Room Upgrade	100.0	0.0	0.0	0.0	100.0		(100.0)	Canceled
2019-009 Deep Fryer	15.0	16.8	0.0	16.8	(1.8)		1.8	Completed
2019-010 LuValle Patio Enhancements	75.0	0.0	0.0	0.0	75.0		(75.0)	Canceled
2019-011 LuValle Interior Lamination	25.0	0.0	0.0	0.0	25.0		(25.0)	Canceled
2019-012 Commissary Kitchen Equipment	35.0	0.0	0.0	0.0	35.0	35.0	0.0	Pending
2019-013 Northern Lights Lounge Furnitur	10.0	0.0	0.0	0.0	10.0		(10.0)	Canceled
2019-014 Café Synapse Cosmetic Improv	250.0	0.0	0.0	0.0	250.0		(250.0)	Canceled
2020-004 Infrastructure for Starship	0.0	9.8	40.2	50.0	0.0		50.0	In Progress
Total Food Services	625.0	52.8	40.3	93.1	581.9	35.0	(496.9)	
Technology								
2019-015 Network Infrastructure Upgrade	50.0	37.9	2.9	40.8	9.2		(9.2)	In Progress
2019-016 Printer Replacement	10.0	3.8	2.2	6.0	4.0		(4.0)	In Progress
2019-017 PC Replacement	60.0	61.6	0.0	61.6	(1.6)		1.6	In Progress
2019-018 Window Upgrade (Servers and I	195.0	97.6	12.7	110.3	84.7		(84.7)	In Progress
2019-019 Marketing Misc. Hardware/Softw	15.0	14.4	0.0	14.4	0.6		(0.6)	Completed
2019-020 Oversize printer replacement	18.0	15.9	1.6	17.5	0.5		(0.5)	In Progress
2019-021 Video Equipment	6.0	6.0	(0.0)	6.0	0.0		(0.0)	Completed
2020-001 Hardware for Photography Com	0.0	3.3	0.0	3.3	0.5		3.3	In Progress
2020-002 Financial Dashboard	0.0	1.8	13.2	15.0	0.0		15.0	In Progress
Total Technology	354.0	242.3	32.6	274.9	97.9	0.0	(79.1)	
Trademarks & Licensing								
2019-022 Office Remodel and Showroom	100.0	1.7	0.0	1.7	98.3		(98.3)	In Progress
2019-023 Database/Dashboard	100.0	0.0	0.0	0.0	100.0		(100.0)	Canceled
Total; Trademarks & Licensing	200.0	1.7	0.0	1.7	198.3	0.0	(198.3)	
Others								
2019-024 Fac Misc. and Remodels	75.0	28.1	45.5	73.6	1.4		(1.4)	Completed - Awaiting Invoice
2019-025 LVC South Entrance Waterproo	290.0	0.0	0.0	0.0	290.0	125.0	(165.0)	Pending
2019-026 AU Water Regulator Heads	40.0	23.2	(0.0)	23.2	16.8		(16.8)	Completed
2019-027 AU/KH HVAC MBC Panel Repla	100.0	0.0	121.9	121.9	(21.9)		21.9	In Progress
2019-028 Retrofit CSSC Blaze Hoods	5.0	0.0	0.0	0.0	5.0		(5.0)	Canceled
2019-029 AU A-Level Store Fire Doors	250.0	0.0	0.0	0.0	250.0		(250.0)	Canceled
2019-030 TH Kitchen Waterproofing	55.0	49.3	(0.0)	49.3	5.7		(5.7)	Completed
2019-031 AU/KH Lighting Controls	5.0	0.0	0.0	0.0	5.0	5.0	0.0	Pending
2019-032 Replace HVAC Motors	45.0	0.0	0.0	0.0	45.0		(45.0)	Canceled
2019-033 Custodial Replacements	10.0	20.0	0.0	20.0	(10.0)		10.0	Completed
2019-034 SUO Mtg Rm/Venue Equipment	60.0	0.0	0.0	0.0	60.0	60.0	0.0	Pending
2019-035 SUO General Replacement	15.0	0.0	6.0	6.0	9.0		(9.0)	In Progress
2019-036 SUO Lounge Upgrades	40.0	0.0	0.0	0.0	40.0		(40.0)	Canceled
2019-037 SUO Coop Dining Acoustical En	35.0	0.0	0.0	0.0	35.0	35.0	0.0	Pending
2019-038 SUO Information Window and O	30.0	0.0	0.0	0.0	30.0	30.0	0.0	Pending
2019-039 KGS Sideroom Renovation	18.5	5.6	0.0	5.6	12.9		(12.9)	In Progress
2019-040 KGS Presentation Upgrade	10.5	0.0	0.0	0.0	10.5	10.5	0.0	Pending
2019-041 Stateroom Carpet and In-Ceiling	32.0	0.0	0.0	0.0	32.0		(32.0)	Canceled
2019-042 Wireless Portable Sound System	8.5	0.0	0.0	0.0	8.5	8.5	0.0	Pending
2019-043 Virtual EMS	20.0	25.1	1.4	26.5	(6.5)		6.5	Completed - Awaiting Invoice
2019-044 Finance Misc. Replacements	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending
2019-045 MCO Equipment - currency cour	30.0	0.0	0.0	0.0	30.0	30.0	0.0	Pending
2019-046 Replace Cameras	40.0	47.8	0.0	47.8	(7.8)		7.8	Completed
2019-047 EDO Office Furniture	3.5	0.0	0.0	0.0	3.5	3.5	0.0	Pending
2019-048 EDO Lighting	8.0	0.0	0.0	0.0	8.0	8.0	0.0	Pending
2019-049 North Campus Student Center K	0.0	31.7	0.0	31.7	0.0		31.7	Completed
2019-050 Law Conceptual Design	0.0	35.0	0.0	35.0	0.0		35.0	Completed
2019-051 AU Elevator Hoist Rope Replac	0.0	18.9	23.1	42.0	0.0		42.0	Completed - Awaiting Invoice
2019-052 Kerckhoff Elevator Work	0.0	0.0	16.0	16.0	0.0		16.0	Completed - Awaiting Invoice
2019-053 Customer Feedback Kiosks	0.0	1.1	0.5	1.6	1.9		1.6	Completed - Awaiting Invoice
2019-054 Marketing Office Remodel	0.0	0.0	6.9	6.9	9.1		6.9	In Progress
2019-055 COVID-19	0.0	0.0	0.0	0.0	10.0		0.0	Pending
2019-056 AU Condensate Pump	0.0	0.0	56.8	56.8	(1.8)		56.8	In Progress
2020-003 CSSC Water Heater Replaceme	0.0	0.0	36.3	36.3	0.7		36.3	In Progress
Total Others	1,241.0	285.8	314.3	600.1	887.1	330.5	(310.4)	
Total Year Projects	2,580.0	623.4	391.3	1,014.7	1,880.3	365.5	(1,199.8)	

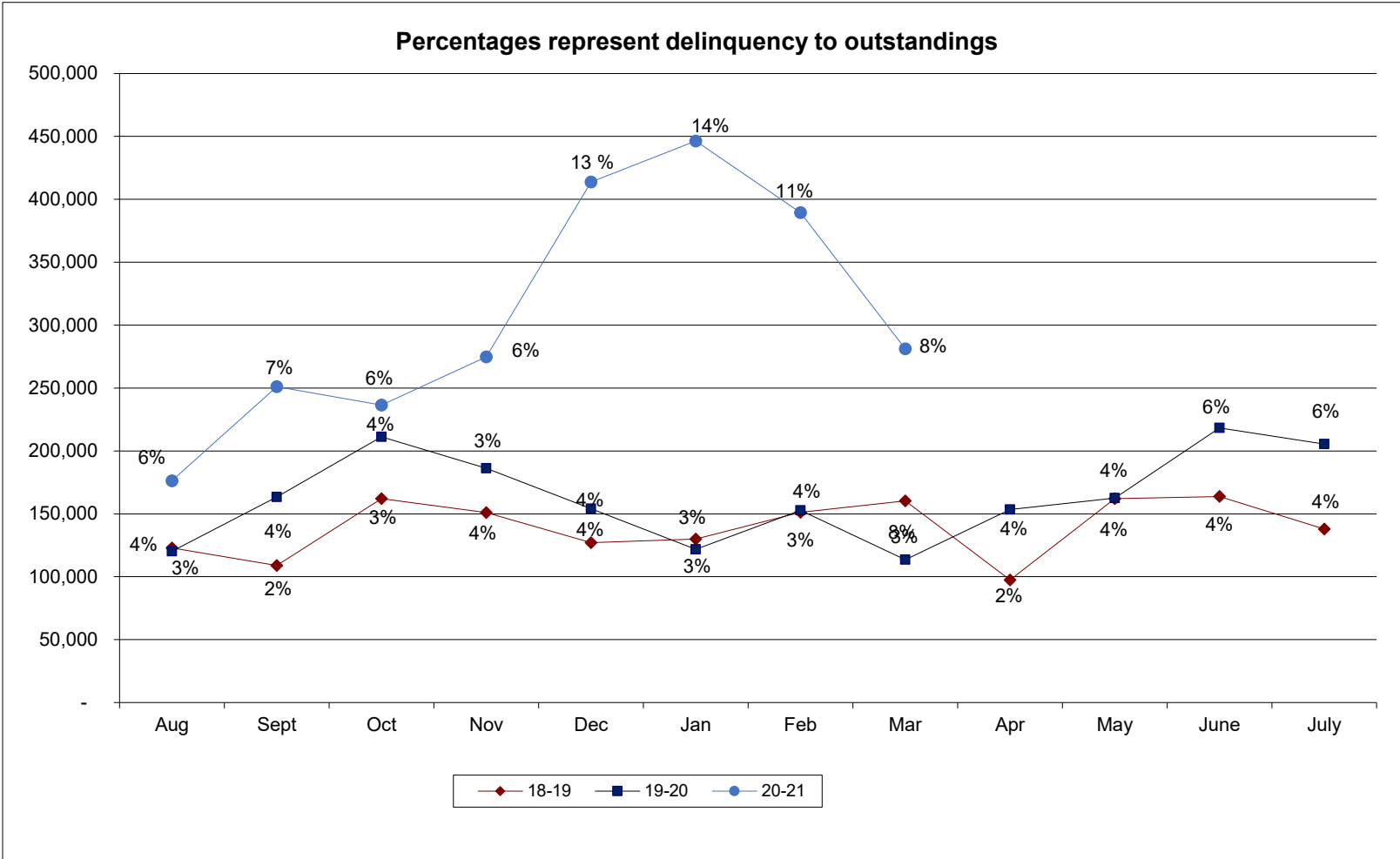
ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES
ACCOUNTS RECEIVABLE AGING REPORT

03/27/21	Mar	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$924,672	33%	\$275,600	98%	\$18,570	-37%	\$2,448	-13%	\$1,338	2%	\$3,190	2%	\$1,225,818	35%
ASUCLA PUBLICATIONS		\$162,012	6%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$162,012	5%
ASUCLA USA/GSA		\$280,412	10%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$280,412	8%
DUE FROM VENDORS		\$306,152	11%	(\$2,308)	-1%	(\$76,892)	152%	(\$36,483)	197%	\$201,442	94%	\$134,295	97%	\$526,206	16%
DENTAL KITS		\$157,798	6%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$157,798	5%
OTHER		993,928	34%	\$7,152	3%	\$7,463	-15%	\$15,553	-84%	\$8,975	4%	\$1,320	1%	1,034,391	31%
TOTAL CURRENT MONTH		\$2,824,974	100%	\$280,444	100%	(\$50,859)	100%	(\$18,482)	100%	\$211,755	100%	\$138,805	100%	\$3,386,637	100%
		84%		8%		-1%		-1%		6%		4%		100%	
02/20/21	Feb	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$1,065,151	38%	\$250,336	70%	\$30,723	151%	\$2,551	1%	\$2,137	4%	\$2,925	7%	\$1,353,823	38%
ASUCLA PUBLICATIONS		\$79,287	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$79,287	2%
ASUCLA USA/GSA		\$131,181	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$131,181	4%
DUE FROM VENDORS		\$266,104	10%	(\$61,331)	-17%	(\$30,464)	-150%	\$250,710	96%	\$60,267	94%	\$40,178	92%	\$525,464	15%
DENTAL KITS		\$252,952	9%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$252,952	7%
OTHER		\$982,674	35%	\$167,508	47%	\$20,095	99%	\$8,977	3%	\$974	2%	\$345	1%	\$1,180,573	35%
TOTAL CURRENT MONTH		\$2,777,349	100%	\$356,513	100%	\$20,354	100%	\$262,238	100%	\$63,378	100%	\$43,448	100%	\$3,523,280	100%
		79%		10%		1%		7%		2%		1%		100%	
01/23/21	Jan	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$602,228	24%	\$180,794	77%	\$21,958	91%	\$48,250	14%	\$1,750	4%	\$2,630	7%	\$857,610	27%
ASUCLA PUBLICATIONS		\$63,346	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$63,346	2%
ASUCLA USA/GSA		\$125,292	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$125,292	4%
DUE FROM VENDORS		\$44,891	2%	(\$30,448)	-13%	(\$10,138)	-42%	\$287,342	86%	\$48,397	96%	\$32,265	91%	\$372,308	12%
DENTAL KITS		\$304,157	12%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$304,157	10%
OTHER		\$1,325,181	54%	\$85,504	36%	\$12,182	51%	\$1,176	0%	(\$1)	0%	\$561	2%	\$1,424,603	45%
TOTAL CURRENT MONTH		\$2,465,094	100%	\$235,850	100%	\$24,002	100%	\$336,768	100%	\$50,146	100%	\$35,456	100%	\$3,147,316	100%
		79%		7%		1%		10%		2%		1%		100%	

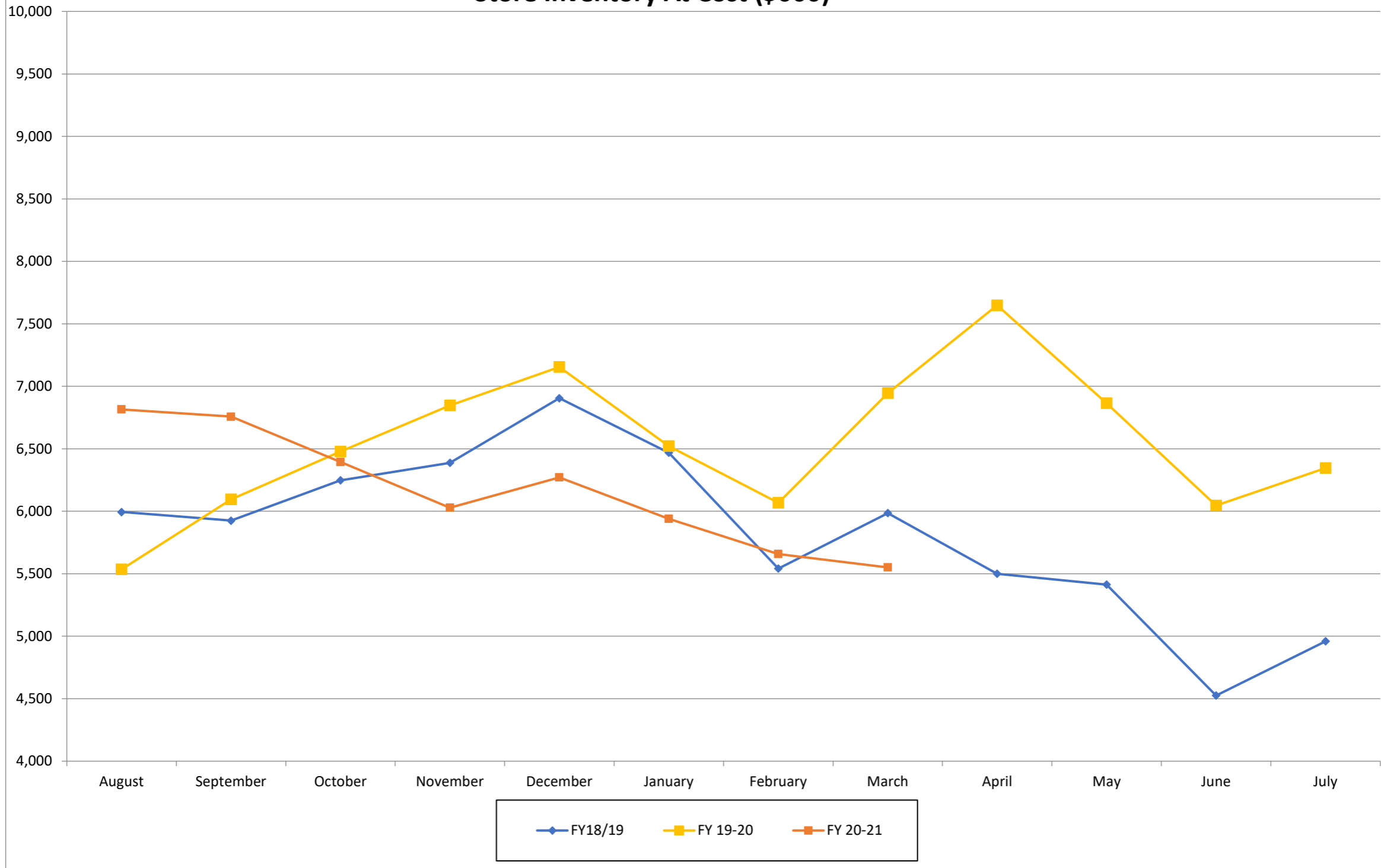
Total Accounts Receivable Balances

12 Month History
Aug 18 to Mar 21

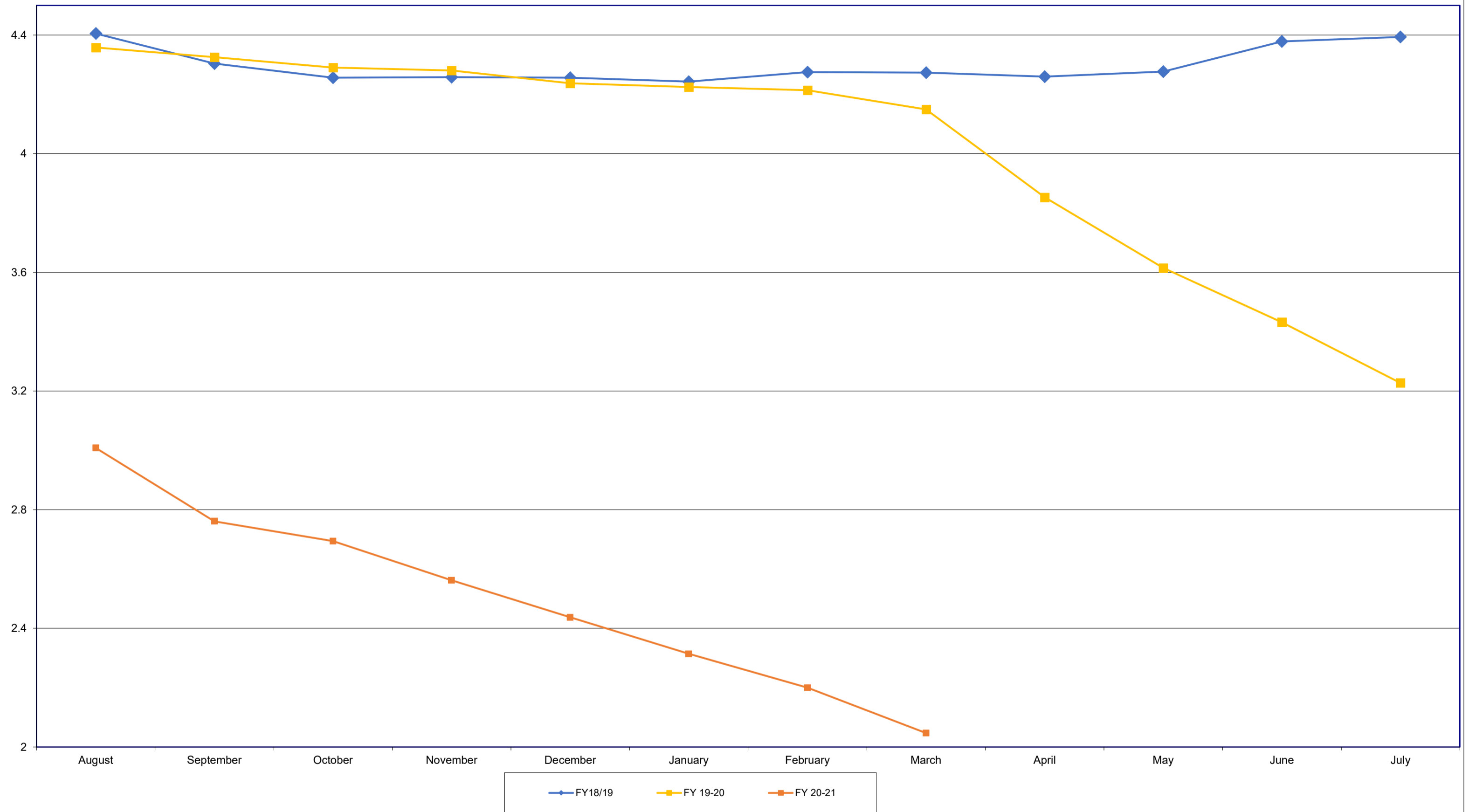




Associated Students UCLA Store Inventory At Cost (\$000)



Associated Students UCLA Store Inventory Turns*



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

UCLA STORE
INCOME STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
870,347	1,254,000	<383,653>	8,598,472	12,351,296	<3,752,824>	2,127,402	12,338,195
270,267	1,351,902	<1,081,635>	1,067,543	10,171,577	<9,104,034>	851,388	9,069,035
15,566	176,500	<160,934>	108,992	996,598	<887,606>	191,354	1,047,960
24,891	166,250	<141,359>	356,875	1,462,400	<1,105,525>	116,020	1,339,481
138,832	78,000	60,832	1,671,111	1,022,000	649,111	59,636	847,240
393,860	384,950	8,910	3,397,919	3,704,760	<306,841>	137,212	3,533,944
1,713,762	3,411,602	<1,697,840>	15,200,912	29,708,631	<14,507,719>	3,483,012	28,175,856
1,353,460	2,219,320	865,860	12,210,158	20,327,019	8,116,861	2,617,369	19,780,010
1,333	4,200	2,867	15,525	37,640	22,115	3,447	33,027
1,060	6,430	5,370	4,652	51,570	46,918	3,965	45,248
72	810	738	489	4,570	4,081	908	4,881
130	910	780	2,098	7,970	5,872	503	6,993
1,152	1,430	278	11,241	13,540	2,299	677	12,878
3,747	13,780	10,033	34,004	115,290	81,286	9,500	103,028
1,357,207	2,233,100	875,893	12,244,162	20,442,309	8,198,147	2,626,870	19,883,038
79.0	65.1	<13.9>	80.3	68.4	<11.9>	75.2	70.2
356,555	1,178,502	<821,947>	2,956,750	9,266,322	<6,309,572>	856,143	8,292,818
21.0	35.0	<13.9>	19.7	31.6	<11.9>	24.9	29.8
0.2	0.4	0.2	0.2	0.4	0.2	0.3	0.4
20.8	34.5	<13.7>	19.5	31.2	<11.7>	24.6	29.4
12.6	16.8	<4.2>	11.9	16.0	<4.1>	11.0	14.3
45.4	50.4	<5.0>	44.3	49.2	<4.9>	49.0	49.1
36.6	41.9	<5.3>	35.4	41.6	<6.2>	39.8	40.7
15.9	38.9	<23.0>	10.8	33.3	<22.5>	40.8	31.5
51.8	52.5	<0.8>	50.2	51.3	<1.1>	52.6	50.8
10.8	28.0	<17.1>	16.0	23.3	<7.3>	36.1	22.5
131,661	77,074	54,587	887,958	1,103,478	<215,520>	72,974	959,856
488,216	1,255,576	<767,360>	3,844,708	10,369,800	<6,525,092>	929,116	9,252,674
251,120	268,093	16,973	2,031,230	2,137,504	106,274	260,383	2,091,336
0	0	0	1,898	0	<1,898>	0	10,834
109,203	256,084	146,881	748,511	1,857,320	1,108,809	235,510	1,817,605
360,323	524,177	163,854	2,781,639	3,994,824	1,213,185	495,893	3,919,775
21.0	15.4	<5.7>	18.3	13.5	<4.9>	14.2	13.9
125,325	135,480	10,155	968,566	1,076,317	107,751	131,924	992,225
8,401	7,567	<834>	75,265	61,676	<13,589>	5,785	76,591
7,550	10,441	2,891	61,649	77,336	15,687	7,707	102,843
11	3	<8>	114	92	<22>	15	143
0	3,100	3,100	86	37,100	37,014	4,113	41,520
299	1,220	921	2,428	3,320	892	299	2,990
1,132	5,000	3,868	13,037	45,455	32,418	1,381	62,976
31,698	14,570	<17,128>	318,246	182,191	<136,055>	9,849	149,090
1,000	1,000	0	4,481	8,000	3,519	151	5,613
0	0	0	0	0	0	0	395
0	0	0	0	0	0	0	77
10,745	11,288	543	87,538	191,276	103,738	8,017	186,282
<18,643>	<3,500>	15,143	<24,919>	<91,450>	<66,531>	0	<87,030>
11,028	9,515	<1,513>	225,977	294,620	68,643	9,476	279,495
0	0	0	0	0	0	0	104
832	2,585	1,753	18,331	27,300	8,969	1,113	28,859
21,850	70,536	48,686	230,900	565,033	334,133	39,051	516,887
<753>	0	753	166	0	<166>	715	5,241
222	0	<222>	3,219	0	<3,219>	<78>	7,793
0	0	0	322	0	<322>	0	0
0	500	500	0	3,100	3,100	0	3,089
100	0	<100>	494	300	<194>	0	300
<953>	10,765	11,718	104,414	84,320	<20,094>	12,847	99,025
0	0	0	3,142	3,340	198	229	2,043
641	300	<341>	7,719	13,150	5,431	426	8,057
0	100	100	630	59,830	59,200	100	60,522
4,213	0	<4,213>	63,243	0	<63,243>	87	87
0	1	1	0	14	14	0	0
1,461	10,399	8,938	11,497	118,330	106,833	5,228	75,132
206,157	290,870	84,713	2,176,547	2,760,650	584,103	238,434	2,620,349
566,481	815,047	248,567	4,958,187	6,755,474	1,797,287	734,327	6,540,124
<78,265>	440,529	<518,794>	<1,113,478>	3,614,326	<4,727,804>	194,789	2,712,550
38,822	38,865	43	318,504	345,400	26,896	36,311	304,137
186,646	143,334	<43,312>	1,402,036	1,228,307	<173,729>	177,892	1,247,035
145,321	67,759	<77,562>	590,375	592,092	<338,283>	84,471	597,014
71,147	38,517	<32,630>	446,639	327,396	<119,243>	52,980	368,514
120,662	103,666	<16,996>	1,023,060	898,447	<124,613>	123,650	963,505
69,754	103,030	33,276	678,521	778,838	100,317	91,375	715,699
9,956	21,900	11,944	86,879	189,465	102,586	21,163	167,900
52,359	62,929	10,570	425,078	503,432	78,354	53,139	459,642
694,668	580,000	<114,668>	5,311,092	4,863,377	<447,715>	640,980	4,823,445
<772,932>	<139,471>	<633,461>	<6,424,571>	<1,249,051>	<5,175,520>	<446,191>	<2,110,895>

UCLA RESTAURANTS
INCOME STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
0	232,793	<232,793>	0	1,513,470	<1,513,470>	137,472	1,402,169
0	369,765	<369,765>	0	2,289,100	<2,289,100>	191,962	1,775,691
43,649	209,620	<165,971>	213,250	1,376,093	<1,162,843>	129,642	1,214,659
0	338,510	<338,510>	0	2,106,831	<2,106,831>	190,646	1,746,167
8,407	373,239	<364,832>	38,668	2,329,852	<2,291,184>	188,644	1,799,591
19,734	256,395	<236,661>	79,606	1,787,409	<1,707,803>	207,829	1,580,784
71,790	1,780,322	<1,708,532>	331,524	11,402,755	<11,071,231>	1,046,194	9,519,061
38,107	596,961	558,854	122,659	3,884,310	3,761,651	383,003	3,318,988
53.1	33.5	<19.6>	37.0	34.1	<2.9>	36.6	34.9
33,683	1,183,361	<1,149,678>	208,865	7,518,445	<7,309,580>	663,191	6,200,073
46.9	66.5	<19.6>	63.0	65.9	<2.9>	63.4	65.1
0.0	66.0	<66.0>	0.0	66.0	<66.0>	57.3	63.3
0.0	64.7	<64.7>	0.0	65.2	<65.2>	64.8	64.6
64.8	67.9	<3.2>	65.5	67.4	<1.9>	63.7	67.6
0.0	68.3	<68.3>	0.0	67.5	<67.5>	61.7	65.6
34.8	66.0	<31.3>	29.4	64.8	<35.4>	62.5	64.4
41.8	66.8	<25.0>	60.1	65.7	<5.6>	68.5	66.0
39,974	255,749	<215,775>	283,978	1,695,285	<1,411,307>	161,621	1,497,728
73,657	1,439,110	<1,365,453>	492,843	9,213,730	<8,720,887>	824,812	7,697,801
311,240	350,567	39,327	2,291,786	2,580,444	288,658	329,642	2,515,795
0	3,456	3,456	147	24,192	24,045	920	15,014
24,064	427,271	403,207	131,476	2,798,700	2,667,224	348,923	2,670,001
<985>	<45,993>	<45,008>	<6,226>	<314,032>	<307,806>	<31,523>	<294,753>
334,319	735,301	400,982	2,417,182	5,089,304	2,672,122	647,962	4,906,056
465.7	41.3	<424.4>	729.1	44.6	<684.5>	61.9	51.5
169,402	189,472	20,070	1,262,526	1,387,036	124,510	166,109	1,296,808
698	2,110	1,412	4,170	14,155	9,985	796	13,487
2,721	3,795	1,074	21,274	30,050	8,776	2,653	38,245
0	2,000	2,000	0	8,000	8,000	0	275
13	3,000	2,987	13	25,000	24,987	0	17,093
9,957	79,794	69,837	30,679	514,718	484,039	58,093	450,704
13.9	4.5	<9.4>	9.3	4.5	<4.7>	5.6	4.7
2,150	6,622	4,472	10,633	50,380	39,747	7,353	58,800
<6,407>	<16,000>	<9,593>	<50,947>	<122,000>	<71,053>	<8,724>	<101,949>
5,164	3,885	<1,279>	11,901	29,520	17,619	5,284	39,225
1,785	7,329	5,544	8,611	50,669	42,058	3,323	40,977
25	1,369	1,344	1,154	14,233	13,079	1,248	21,662
1,149	4,320	3,171	6,293	43,132	36,839	1,945	35,825
0	500	500	0	4,000	4,000	0	0
0	0	0	0	0	<0>	33	229
8,483	10,777	2,294	30,811	67,301	36,490	9,075	94,906
3,987	58,304	54,317	25,568	379,379	353,811	24,057	315,209
109	3,045	2,936	495	19,150	18,655	1,749	16,589
20	1,263	1,243	153	8,784	8,631	1,326	5,180
0	0	0	0	0	0	16	149
0	0	0	0	500	500	500	1,516
0	0	0	0	0	0	0	5,266
238	410	172	2,128	4,680	2,552	238	4,609
10,000	0	<10,000>	10,640	0	<10,640>	0	640
0	0	0	0	2,900	2,900	0	2,373
1,637	36,060	34,423	5,510	259,489	253,979	27,768	196,116
0	0	0	7,187	0	<7,187>	34,136	34,136
211,130	398,055	186,925	1,388,802	2,791,076	1,402,274	336,979	2,588,068
545,449	1,133,356	587,907	3,805,985	7,880,380	4,074,395	984,942	7,494,125
<471,792>	305,754	<777,546>	<3,313,141>	1,333,350	<4,646,491>	<160,130>	203,676
36,020	54,519	18,499	278,143	437,142	158,999	47,446	379,859
11,304	83,647	72,343	61,269	544,502	483,233	60,422	491,360
8,801	39,545	30,744	40,676	262,082	221,406	28,691	236,840
4,309	22,479	18,170	19,459	143,405	123,946	17,995	144,446
7,308	60,502	53,194	43,516	393,588	350,072	41,998	378,048
61,423	90,737	29,314	597,474	685,914	88,440	80,460	630,211
8,767	19,288	10,521	76,502	166,862	90,360	18,635	147,845
49,851	74,027	24,176	430,396	592,216	161,820	54,751	553,763
187,783	444,744	256,961	1,547,435	3,225,711	1,678,276	350,399	2,962,373
<659,575>	<138,990>	<520,585>	<4,860,576>	<1,892,361>	<2,968,215>	<510,529>	<2,758,697>
8,296	384,207	<375,911>	50,083	2,156,473	<2,106,390>	322,789	1,870,148
2,392	123,463	<121,071>	17,672	718,777	<701,105>	107,883	654,262
5,904	260,743	<254,839>	32,411	1,437,696	<1,405,285>	214,906	1,215,886
6.93	7.17	<0.24>	6.91	7.20	<0.29>	7.17	7.14
8.17	9.54	<1.37>	8.27	9.55	<1.28>	9.73	9.66
6.42	6.04	0.38	6.17	6.02	0.14	5.96	5.85
7,123	30,698	23,575	50,572	202,542	151,969	30,356	190,398
6.63	55.69	<49.06>	5.14	47.71	<42.57>	50.37	44.50

LICENSING & SERVICES
INCOME STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
6,610	12,500	<5,890>	24,433	112,090	<87,657>	9,607	103,026
0	0	0	29,433	0	29,433	0	0
6,610	12,500	<5,890>	53,866	112,090	<58,224>	9,607	103,026
87	250	163	219	2,241	2,022	24	1,579
6,523	12,250	<5,727>	53,647	109,849	<56,202>	9,583	101,447
98.7	98.0	0.7	99.6	98.0	1.6	99.8	98.5
98.7	98.0	0.7	99.1	98.0	1.1	99.8	98.5
0.0	0.0	0.0	100.0	0.0	100.0	0.0	0.0
171,333	237,772	<66,439>	1,562,949	2,445,647	<882,698>	152,963	2,156,098
114,131	131,949	<17,818>	886,184	1,038,027	<151,843>	127,703	976,909
18,011	17,625	386	144,090	141,000	3,090	17,625	141,000
303,475	387,346	<83,871>	2,593,223	3,624,674	<1,031,451>	298,291	3,274,007
309,998	399,596	<89,598>	2,646,870	3,734,523	<1,087,653>	307,874	3,375,455
46,609	49,914	3,305	378,247	399,312	21,065	46,475	379,751
0	730	730	0	5,465	5,465	1,022	6,509
46,609	50,644	4,035	378,247	404,777	26,530	47,497	386,259
705.2	405.2	<300.0>	702.2	361.1	<341.1>	494.4	374.9
25,448	23,794	<1,654>	185,720	190,352	4,632	24,771	187,178
40	314	274	511	2,512	2,001	270	1,392
461	475	14	3,581	3,600	19	758	7,164
0	205	205	30	1,735	1,705	787	2,131
825	10,050	9,225	11,216	44,075	32,859	829	40,325
2,400	0	<2,400>	2,400	0	<2,400>	0	0
473	0	<473>	1,547	0	<1,547>	0	0
1,633	1,600	<33>	11,569	17,800	6,231	0	9,001
7,047	1,550	<5,497>	23,950	12,250	<11,700>	2,915	52,409
0	0	0	0	0	0	745	1,129
3,200	2,417	<783>	28,960	25,336	<3,624>	674	6,185
2,000	400	<1,600>	21,500	3,200	<18,300>	0	0
2,622	2,300	<322>	41,633	19,832	<21,801>	0	898
32,752	34,850	2,098	166,621	289,214	122,593	0	196,779
6,407	5,261	<1,146>	98,740	152,282	53,542	14,414	151,642
18,467	50,059	31,592	340,494	616,048	275,554	49,853	550,426
103,774	133,275	29,501	938,471	1,378,236	439,765	96,016	1,206,658
150,383	183,919	33,536	1,316,719	1,783,013	466,294	143,512	1,592,918
159,615	215,677	<56,062>	1,330,151	1,951,510	<621,359>	164,362	1,782,537
5,022	3,755	<1,267>	43,448	35,150	<8,298>	3,478	29,970
30,219	14,874	<15,345>	254,778	141,965	<112,813>	14,950	144,668
24,418	7,766	<16,652>	174,122	74,900	<99,222>	7,314	71,724
11,955	4,414	<7,541>	82,500	40,801	<41,699>	4,587	43,766
20,275	11,881	<8,394>	188,469	112,764	<75,705>	10,706	115,716
31,464	46,399	14,935	306,055	350,720	44,665	41,216	322,825
4,491	9,875	5,384	39,188	85,429	46,241	9,546	75,733
2,536	4,268	1,732	20,755	34,144	13,389	2,610	24,285
130,379	103,232	<27,147>	1,109,316	875,873	<233,443>	94,408	828,688
29,236	112,445	<83,209>	220,836	1,075,637	<854,801>	69,954	953,849

UCLA STUDENT UNION
INCOME STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
18,606	85,886	<67,280>	132,831	491,598	<358,767>	33,366	381,307
1,310	47,269	<45,959>	6,267	295,821	<289,554>	31,469	246,888
0	0	0	125,000	0	125,000	0	0
19,916	133,155	<113,239>	264,098	787,419	<523,321>	64,835	628,195
1,275	46,229	44,954	5,392	289,312	283,920	31,353	242,992
2,192	19,381	17,189	23,642	113,626	89,984	5,687	82,231
3,467	65,610	62,143	29,035	402,938	373,903	37,040	325,222
17.4	49.3	31.9	11.0	51.2	40.2	57.1	51.8
16,449	67,545	<51,096>	235,063	384,481	<149,418>	27,795	302,972
82.6	50.7	31.9	89.0	48.8	40.2	42.9	48.2
88.2	77.4	10.8	82.2	76.9	5.3	83.0	78.4
2.6	2.2	0.4	14.0	2.2	11.8	0.4	1.6
1,250	1,150	100	3,425	27,050	<23,625>	210	5,270
0	15,465	<15,465>	307	137,256	<136,949>	30,134	171,888
229	8,756	<8,527>	965	55,456	<54,491>	5,835	45,992
1,479	25,371	<23,892>	4,697	219,762	<215,065>	36,179	223,150
17,927	92,916	<74,989>	239,761	604,243	<364,482>	63,974	526,123
35,186	34,841	<345>	281,937	278,727	<3,210>	34,872	276,094
0	0	0	0	0	0	1,095	13,172
8,580	27,159	18,579	72,443	190,800	118,357	31,826	197,547
43,766	62,000	18,234	354,380	469,527	115,147	67,793	486,813
219.8	46.6	<173.2>	134.2	59.6	<74.6>	104.6	77.5
57.6	14.8	<42.7>	68.1	19.9	<48.2>	42.5	30.2
17,995	17,487	<508>	131,446	139,399	7,953	17,670	125,685
2	753	751	2,909	8,992	6,083	324	7,600
2,007	2,972	965	17,302	23,716	6,414	2,090	26,650
297	0	<297>	3,523	1,180	<2,343>	842	3,115
0	3,254	3,254	0	6,508	6,508	0	3,411
67	250	183	67	964	897	0	383
0	0	0	391	5,500	5,109	950	6,225
<855>	917	1,772	11,991	33,489	21,498	4,806	39,321
0	13,039	13,039	<1,575>	105,537	107,112	23,423	129,953
0	0	0	0	1,265	1,265	0	79
0	300	300	0	2,000	2,000	0	1,400
0	620	620	2,162	4,704	2,542	572	2,910
160	250	90	1,242	2,000	758	918	3,010
1,575	4,274	2,699	15,215	28,892	13,677	1,392	18,390
136	1,111	975	1,208	6,952	5,744	663	6,749
0	50	50	0	400	400	50	<29>
0	0	0	0	2,890	2,890	0	2,926
36	0	<36>	2,148	0	<2,148>	0	0
6,083	15,417	9,334	70,667	123,336	52,669	15,417	123,333
392	14,500	14,108	2,023	83,250	81,227	8,609	70,585
27,896	75,194	47,298	260,718	580,974	320,256	77,724	571,697
71,661	137,194	65,533	615,098	1,050,501	435,403	145,517	1,058,510
<53,734>	<44,278>	<9,456>	<375,337>	<446,258>	70,921	<81,543>	<532,387>
4,715	4,597	<118>	40,687	40,619	<68>	4,965	37,656
2,085	5,897	3,812	29,239	38,496	9,257	4,905	36,654
1,685	3,078	1,393	19,918	20,263	345	2,400	18,132
825	1,750	925	9,176	11,096	1,920	1,505	11,049
1,399	4,710	3,311	22,061	30,430	8,369	3,512	29,007
38,156	56,322	18,166	371,155	425,755	54,600	49,982	391,491
5,446	11,973	6,527	47,523	103,579	56,056	11,576	91,842
21,425	19,450	<1,975>	181,621	155,600	<26,021>	23,457	189,458
75,736	107,777	32,041	721,379	825,838	104,459	102,302	805,289
<129,470>	<152,055>	22,585	<1,096,716>	<1,272,096>	175,380	<183,846>	<1,337,676>

FACILITIES
EXPENSE STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
118,651	146,674	28,023	1,044,434	1,110,719	66,285	136,842	1,084,653
4,542	9,456	4,914	36,738	54,998	18,260	6,501	45,675
1,282	970	<312>	11,690	8,244	<3,446>	1,420	5,667
0	<150>	<150>	<1,530>	<1,425>	105	<1,034>	<8,129>
<8,225>	<11,252>	<3,027>	<83,025>	<89,857>	<6,832>	<10,511>	<91,815>
<4,725>	<2,500>	2,225	<4,725>	<20,000>	<15,275>	0	<23,397>
111,525	143,198	31,673	1,003,581	1,062,679	59,098	133,218	1,012,655
73,664	89,108	15,444	605,156	666,135	60,979	75,418	620,932
95	392	297	1,181	1,317	136	81	2,212
822	768	<54>	6,906	5,824	<1,082>	678	8,589
0	900	900	200	1,800	1,600	1,852	6,029
1,318	5,624	4,306	11,156	39,828	28,672	5,065	36,375
6.6	4.2	<2.4>	4.2	5.1	0.8	7.8	5.8
1,165	6,929	5,764	13,855	46,821	32,966	6,741	44,167
902	1,025	123	13,402	11,709	<1,693>	1,122	14,848
1,237	1,815	578	3,867	5,433	1,566	1,060	3,993
16,664	32,530	15,866	207,745	259,895	52,150	33,054	234,482
<2,369>	4,150	6,519	30,535	36,200	5,665	4,811	35,708
0	250	250	1,170	2,600	1,430	0	2,116
122	1,700	1,578	2,299	13,600	11,301	663	14,875
<3,979>	300	4,279	6,605	2,400	<4,205>	500	8,342
721	3,075	2,354	20,573	34,125	13,552	3,794	35,496
3,920	12,015	8,095	24,492	89,690	65,198	12,229	80,879
5,376	3,247	<2,129>	35,600	30,204	<5,396>	3,273	37,822
1,936	1,275	<661>	6,260	10,200	3,940	18	13,131
0	0	0	0	0	0	0	6,600
<671>	0	671	91,621	0	<91,621>	0	0
100,924	165,103	64,179	1,082,623	1,257,781	175,158	150,359	1,206,596
212,449	308,301	95,852	2,086,204	2,320,460	234,256	283,577	2,219,251
24,578	34,167	9,589	197,922	273,336	75,414	23,058	184,571
24,578	34,167	9,589	197,922	273,336	75,414	23,058	184,571
237,027	342,468	105,441	2,284,126	2,593,796	309,670	306,634	2,403,822
<200,797>	<296,488>	<95,691>	<1,953,206>	<2,241,227>	<288,021>	<263,033>	<2,060,227>
<8,949>	<8,949>	0	<71,592>	<71,592>	0	<8,949>	<71,592>
<3,498>	<3,498>	0	<27,984>	<27,984>	0	<3,498>	<27,984>
<7,097>	<9,358>	<2,261>	<69,032>	<70,246>	<1,214>	<9,296>	<72,814>
<16,686>	<24,175>	<7,489>	<162,312>	<182,747>	<20,435>	<21,858>	<171,206>
<237,027>	<342,468>	<105,441>	<2,284,126>	<2,593,796>	<309,670>	<306,634>	<2,403,822>
0	0	0	<0>	0	0	0	<0>

UTILITIES
EXPENSE STATEMENT

MAR. 08(02/21/21-03/27/21)			FISCAL YEAR 20-21			FISCAL YEAR 19-20	
CURRENT MONTH			YTD 8 MO(07/26/20-03/27/21)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
3,014	7,856	4,842	51,163	125,934	74,771	4,592	81,681
25,166	46,186	21,020	209,751	370,925	161,174	39,428	354,678
1,230	8,637	7,407	12,340	61,355	49,015	20,643	73,358
6,127	6,128	1	32,294	40,338	8,044	6,771	37,960
<60>	3,465	3,525	1,542	25,467	23,925	124	20,265
0	1,551	1,551	0	12,408	12,408	0	0
35,477	73,823	38,346	307,090	636,427	329,337	71,558	567,942
35,477	73,823	38,346	307,090	636,427	329,337	71,558	567,942
<28,660>	<63,036>	<34,376>	<250,092>	<545,336>	<295,244>	<60,920>	<483,320>
<2,460>	<2,460>	0	<19,680>	<19,680>	0	<2,460>	<19,680>
<962>	<962>	0	<7,696>	<7,696>	0	<962>	<7,696>
<1,013>	<2,227>	<1,214>	<8,839>	<19,264>	<10,425>	<2,153>	<17,082>
<2,382>	<5,138>	<2,756>	<20,783>	<44,451>	<23,668>	<5,063>	<40,164>
<35,477>	<73,823>	<38,346>	<307,090>	<636,427>	<329,337>	<71,558>	<567,942>
0	0	0	<0>	0	0	0	0