

**ASSOCIATED STUDENTS  
UCLA**

**FINANCIAL STATEMENTS  
SERVICES AND ENTERPRISES**

**June (05/24/20 - 06/27/20)**

**Prepared  
July 21, 2020**

# **ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES**

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ASUCLA  
P/L Reconciliation  
Jun-20

<i>Financial Analysis</i>	<b>\$000's</b>	
		<b>Jun-20</b>
<b>Budgeted Net Income/(Loss)</b>		<b>(34)</b>
<b>UCLA Store</b>		
<b>Gross Margin: areas below plan: impact of lack of campus population and the physical closure due to COVID-19</b>		
Bearwear below plan	(513)	
Fast Track below plan	(45)	
Campus Portrait Studio below plan	(13)	
Market below plan	(102)	
Essentials below plan	(47)	
E-Commerce above plan due to the shifting of sales from the Ackerman location due to closure	148	
Course Reader Solutions below plan	(37)	
Bookzone below plan	(51)	
Luvall General Merchandise below plan	(29)	
HSS Dental above plan due to fulfillment of backorder dental kit items and new Resident Uniform Program	193	
Hilltop Shop below plan	(59)	
Total Wages below plan, mostly student	181	
Other, negative controllables and various negative gross margin variances	(91)	
Total Contribution		(465)
<b>UCLA Restaurants</b>		
<b>Gross Margin: overall reduced campus traffic after March 11 transition of all classes and finals to online format, then the March 20 safer-at-home executive order</b>		
Wetzels below plan: last day of operation March 16	(60)	
Panda below plan: last day of operation March 19	(50)	
Greenhouse below plan: last day of operation March 14	(82)	
Anderson Café below plan: last day of operation March 17	(61)	
Northern Lights below plan: last day of operation March 13	(37)	
No Campus Student CTR below plan: last day of operation March 13	(95)	
CSSC below plan: last day of operation March 19	(98)	
LuValle Food Servery below plan: last day of operation March 19	(101)	
Café 451 below plan: last day of operation March 16	(31)	
Jimmy's below plan: last day of operation March 19	(48)	
Kerckhoff below plan: last day of operation March 19	(89)	
Cooperage below plan: last day of operation March 19	(44)	
Taco Bell below plan: last day of operation March 19	(49)	
Catering below plan: last event March 17	(250)	
Total Wages below plan, mostly student	390	
Other, positive controllables (\$128K) offset by various negative gross margin variances	(62)	
Total Contribution		(767)
<b>Licensing &amp; Services</b>		
<b>Gross Margin:</b>		
Licensing International slightly above plan	10	
Licensing Domestic below plan: sales and royalties down due to COVID-19	(65)	
Licensing Campus Sourcing below plan: sales and royalties down due to COVID-19 (campus not spending as much as events were cancelled)	(14)	
Leased Ops below plan: delay of SOLE/FSR space lease, Wescom ATM, lease ending for Hair on Campus, and reduced utility charges for the tenants	(19)	
Photography below plan due to cancellation of campus activities	(14)	
Total Wages below plan	4	
Other, positive controllables (mostly Licensing)	36	
Total Contribution		(62)
<b>UCLA Student Union</b>		
<b>Gross Margin:</b>		
Event Services below plan: impact of COVID-19	(92)	
AU Post Office below plan	(9)	
Total Wages below plan	19	
Other, positive various controllables	41	
Total Contribution		(41)
<b>Allocated Expenses and Other</b>		
A&SS below plan	50	
Facilities below plan, mostly career wages and benefits	47	
Utilities below plan: Covid-19 related consumption reduction	32	
Depreciation lower than plan due to timing of capitals and reduced expenditures	37	
Other	(15)	
Total		151
<b>Actual Net Income/(Loss)</b>		<b>(1,218)</b>

ASUCLA  
P/L Reconciliation  
Year-To-Date Through June, 2020

<i>Financial Analysis</i>	<b>\$000's</b>	
<b>Budgeted Net Income/(Loss)</b>		<b>(884)</b>
<b>UCLA Store</b>		
<b>Gross Margin: all areas impacted by COVID-19 in March, April and May in addition to other explanations below related to earlier in the year</b>		
Bearwear below plan: low sales of merchandise as it relates to fan enthusiasm on campus and at the Rose Bowl	(1,700)	
Fast Track below plan: key volume items have slowed	(169)	
Graduation ETC below plan	(282)	
Market below plan: impact of mild weather, shorter Thanksgiving holiday period and overall reduction in traffic	(356)	
E-Commerce above plan: mostly due to impact of closure of Ackerman and switch to online orders	195	
Essentials below plan due to lower department sales and sales in art and basic supplies	(175)	
New Text below plan: overall impact of expense for Fall quarter rentals and transition to YTD method of calculating gross margin continues to run negative	(99)	
Used Text below plan due to lower enrollment and requisitions, and the negative impact of transition to YTD method of calculating gross margin	(204)	
CRS below plan: decline in digital reader sales and timing for department orders	(176)	
Bookzone below plan	(123)	
LuValle Books below plan due to lower Law School sales and poor sell through to UCLA Extension	(85)	
Total Wages below plan, mostly student	522	
Other, positive various controllables (\$193K) offset by variance negative gross margin variances	(438)	
Total Contribution		(3,090)
<b>UCLA Restaurants</b>		
<b>Gross Margin: COVID-19 impact mostly started mid March</b>		
Wetzel's below plan: general traffic for restaurant location has been slowing	(258)	
Panda Express below plan	(199)	
Greenhouse below plan	(324)	
Anderson Café below plan: there was no historical data for the first year of the budget and sales were lower than estimated	(353)	
Northern Lights below plan: general downward trend of customer traffic in northern areas	(197)	
North Campus Student CTR below plan due to general downward trend of customer traffic	(447)	
CSSC below plan: mostly decline in customer count	(418)	
LuValle Food Servery below plan: continuing general downward trend of customer traffic in northern areas	(500)	
Café 451 below plan: lower than plan average check, in part due to the Centennial \$.19 cent coffee refill promotion	(148)	
Jimmy's below plan: continuing general downward trend of customer traffic in northern areas	(253)	
Kerckhoff Coffeehouse below plan: lower average check partly due to the impact of the Centennial \$.19 cent coffee refill promotion	(460)	
Cooperage below plan: lower average check (impacted by the Centennial \$.19 cent coffee refill promotion)	(218)	
Taco Bell below plan (lower than plan average check and customer count)	(210)	
Catering below plan due to overall less business (two major events did not occur)	(656)	
Concessions below plan due to low attendance at games and timing of actual events	(147)	
Total Wages lower than plan, mostly student	1,022	
Other, positive controllables (\$722K) offset by various negative gross margin variances	(110)	
Total Contribution		(3,876)
<b>Licensing &amp; Services</b>		
<b>Gross Margin:</b>		
Licensing Domestic below plan due to downward sales trend mainly Under Armour and Sweden (H&M), and beginning of COVID-19 impact in May	(356)	
Licensing International below plan: delay in developing new territories and slower than anticipated sales (beginning of COVID-19 effects)	(225)	
Licensing Campus Sourcing below plan	(60)	
Leased Ops below plan mostly due to the delay in the Wescom ATM and SOLE/FSR space leases, and end of lease for Hair on Campus	(107)	
Photography below plan, mostly impact of COVID-19	(58)	
Total Wages below plan	27	
Other, positive controllables mostly Licensing	930	
Total Contribution		151
<b>UCLA Student Union</b>		
<b>Gross Margin:</b>		
Event Services below plan: increased on-campus marketplace competition and less off-campus events, followed by impact of COVID-19	(327)	
AU Post Office below plan due to decline in clientele and impact of COVID-19	(41)	
Total Wages on plan	1	
Other, positive controllables	164	
Total Contribution		(203)
<b>Allocated Expenses and Other</b>		
A&SS below plan in various controllables	115	
Facilities lower than plan mostly wages and benefits and repairs and maintenance, some related to COVID-19	126	
Utilities below plan: savings due to lower consumption and energy efficient processes (COVID-19 consumptions reductions started in March)	185	
Depreciation lower than plan due to timing of capitals and reduced expenditures	284	
Other: mostly various positive non-recurrent	241	
Total		951
<b>Actual Net Income/(Loss)</b>		<b>(6,951)</b>

**ASSOCIATED STUDENTS UCLA  
SERVICES AND ENTERPRISES  
BALANCE SHEETS  
(\$000)**

	Current Month June 2020	Prior Month May 2020	Prior Year July 2019
<b>ASSETS</b>			
CURRENT ASSETS:			
Cash and cash equivalents	\$17,621	\$16,497	\$12,951
Accounts receivable	3,646	3,885	3,819
Less: Allowance for doubtful accounts	(399)	(399)	(378)
Accounts receivable, net	3,247	3,486	3,441
Student fees receivable	0	0	104
Inventories	6,458	7,340	5,680
Prepaid expenses and other current assets	264	280	297
Total current assets	27,590	27,603	22,473
LONG TERM ASSETS			
Property, equipment and improvements	73,487	73,483	72,703
Less: Accumulated depreciation	(53,443)	(53,257)	(51,362)
Total long term assets	20,044	20,226	21,341
<b>TOTAL ASSETS</b>	<b>\$47,634</b>	<b>\$47,829</b>	<b>\$43,814</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>			
CURRENT LIABILITIES:			
Accounts payable	\$5,001	\$5,130	\$6,986
Wages and payroll taxes payable	12,515	10,660	3,932
Sales tax payable & other liabilities	982	1,011	959
Refundable advance	4,685	4,685	0
Interest payable	31	6	66
Deferred income	1,025	1,714	839
Funds held for others	363	373	140
Current portion of long term debt	948	948	908
Total current liabilities	25,550	24,527	13,830
LONG TERM DEBT:			
AU expansion loan	5,238	5,238	6,186
Total long term debt	5,238	5,238	6,186
<b>TOTAL LIABILITIES</b>	<b>30,788</b>	<b>29,765</b>	<b>20,016</b>
RETAINED EARNINGS:			
Beginning Balance	23,797	23,797	24,492
Year-to-date net income/(loss)	(6,951)	(5,733)	(694)
Ending Balance	16,846	18,064	23,798
<b>TOTAL LIABILITIES AND RETAINED EARNINGS</b>	<b>47,634</b>	<b>\$47,829</b>	<b>\$43,814</b>

**ASSOCIATED STUDENTS UCLA  
SERVICES AND ENTERPRISES  
STATEMENTS OF CASH FLOWS**

**June 2020**

(\$000's)

**CASH FLOWS FROM OPERATING ACTIVITIES:**

Net income/(loss) (\$1,218)

Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation 186

Accounts receivable 239

Student fees receivable 0

Short term note receivable 0

Inventories 882

Prepaid expenses and other current assets 16

Increase/(decrease) in current liabilities:

Accounts payable (129)

Sales tax payable & other liabilities (29)

Wages and payroll taxes payable 1,854

Interest payable 26

Deferred Income (689)

Funds held for others (10)

Net cash provided/(used) by operating activities **\$1,128**

**CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:**

Purchase of property, equipment and improvements (4)

Net cash used in investing activities **(4)**

**CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:**

Principal payments on AU expansion loan 0

Refundable Advance 0

Net cash provided/(used) by financing activities **0**

**NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS**

**CASH AND CASH EQUIVALENTS, Beginning**

**CASH AND CASH EQUIVALENTS, Ending**

	Current Month	Year to Date	Prior Year to Date
	(\$1,218)	(6,951)	(\$507)
Depreciation	186	2,168	2,258
Accounts receivable	239	194	(744)
Student fees receivable	0	104	118
Short term note receivable	0	0	200
Inventories	882	(778)	1,233
Prepaid expenses and other current assets	16	33	115
<u>Increase/(decrease) in current liabilities:</u>			
Accounts payable	(129)	(2,008)	(1,183)
Sales tax payable & other liabilities	(29)	23	70
Wages and payroll taxes payable	1,854	8,583	(1,576)
Interest payable	26	(35)	(37)
Deferred Income	(689)	186	131
Funds held for others	(10)	223	(124)
	<b>\$1,128</b>	<b>1,742</b>	<b>(46)</b>
	(4)	(848)	(786)
	<b>(4)</b>	<b>(848)</b>	<b>(786)</b>
	0	(909)	(868)
	0	4,685	0
	<b>0</b>	<b>3,776</b>	<b>(868)</b>
	<b>1,124</b>	<b>4,670</b>	<b>(1,700)</b>
	<b>16,497</b>	<b>12,951</b>	<b>13,915</b>
	<b>17,621</b>	<b>17,621</b>	<b>\$12,215</b>



**ASSOCIATED STUDENTS UCLA  
 SERVICES AND ENTERPRISES  
 CASH RESERVE COMPUTATION  
 June 2020  
 (\$000's)**

	<b>Current Month June 2020</b>	<b>Prior Month May 2020</b>
<b>CASH AND CASH EQUIVALENTS</b>	\$17,621	\$16,497
<b>RESTRICTED: REFUNDABLE ADVANCE</b>	(4,685)	(4,685)
<b>BOARD REQUIRED CASH RESERVE</b>	4,987	4,989
<b>RESERVE SURPLUS (DEFICIT)</b>	\$7,949	\$6,823

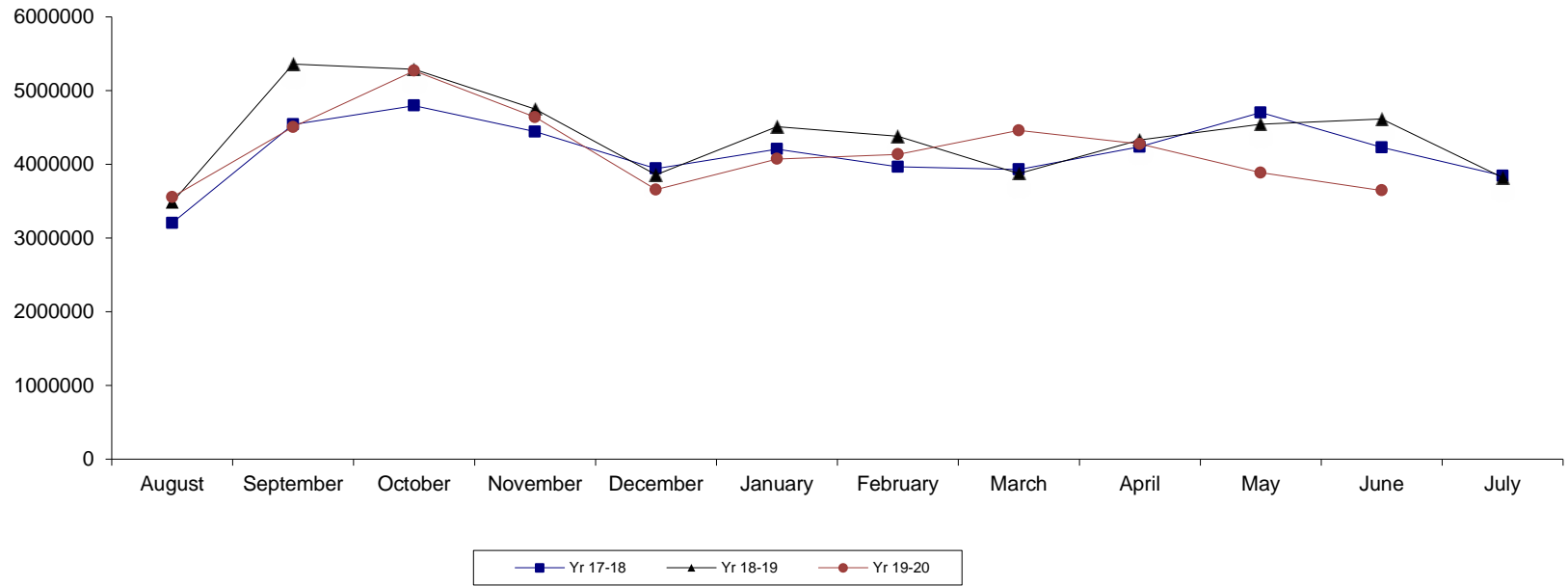
ASUCLA SERVICES AND ENTERPRISES  
Capital Expenditures -Current Year Projects (\$000's)  
FY 2019-2020 June 2020

PROJECT NAME	BUDGET	PROJECTED						Status
		Payments	PO's	Total	Remaining Balance	Pending	Over (Under)	
<b>Store/Services</b>								
2019-001 Store General Replacement	125.0	35.5	4.2	39.6	85.4		(85.4)	In Progress - to complete in 19/20
2019-002 Store Copiers	25.0	0.0	0.0	0.0	25.0	25.0	0.0	Cancelled per EMG 2/12/20
2019-003 Neon Sign Replacement	10.0	0.0	0.0	0.0	10.0	10.0	0.0	Cancelled per EMG 2/12/20
<b>Total Store/Services</b>	<b>160.0</b>	<b>35.5</b>	<b>4.2</b>	<b>39.6</b>	<b>120.4</b>	<b>35.0</b>	<b>(85.4)</b>	
<b>Food Service</b>								
2019-004 FS Miscellaneous and Unanticipated	50.0	13.2	0.0	13.2	36.8		(36.8)	In Progress - to complete in 19/20
2019-005 FS Patio Furniture Upgrade	20.0	0.0	0.0	0.0	20.0	20.0	0.0	Pending - to complete in 19/20
2019-006 Patio Umbrellas	30.0	0.0	24.7	24.7	5.3		(5.3)	In Progress - EDO holding
2019-007 Chef Express Ovens	15.0	6.8	0.0	6.8	8.2		(8.2)	In Progress - to complete in 19/20
2019-008 KCH Dining Room Upgrade	100.0	0.0	0.0	0.0	100.0		(100.0)	Cancel
2019-009 Deep Fryer	15.0	16.8	0.0	16.8	(1.8)		1.8	Completed
2019-010 LuValle Patio Enhancements	75.0	0.0	0.0	0.0	75.0		(75.0)	Canceled
2019-011 LuValle Interior Lamination	25.0	0.0	0.0	0.0	25.0		(25.0)	Canceled
2019-012 Commissary Kitchen Equipment Upgrades	35.0	0.0	0.0	0.0	35.0	35.0	0.0	Pending - to complete in 19/20
2019-013 Northern Lights Lounge Furniture	10.0	0.0	0.0	0.0	10.0		(10.0)	Cancelled per EMG 2/12/20
2019-014 Café Synapse Cosmetic Improvements	250.0	0.0	0.0	0.0	250.0		(250.0)	Canceled
<b>Total Food Services</b>	<b>625.0</b>	<b>36.9</b>	<b>24.7</b>	<b>61.6</b>	<b>563.4</b>	<b>55.0</b>	<b>(508.4)</b>	
<b>Technology</b>								
2019-015 Network Infrastructure Upgrade	50.0	3.5	(0.0)	3.5	46.5		(46.5)	In Progress - to complete in 19/20
2019-016 Printer Replacement	10.0	3.8	2.2	6.0	4.0		(4.0)	In Progress - to complete in 19/20
2019-017 PC Replacement	60.0	61.6	0.0	61.6	(1.6)		1.6	In Progress - to complete in 19/20
2019-018 Window Upgrade (Servers and Desktops)	195.0	96.3	14.0	110.3	84.7		(84.7)	In Progress - to complete in 19/20
2019-019 Marketing Misc. Hardware/Software Upgrades	15.0	11.1	3.3	14.4	0.6		(0.6)	In Progress - to complete in 19/20
2019-020 Oversize printer replacement	18.0	0.0	0.0	0.0	18.0	18.0	0.0	Pending - to complete in 19/20
2019-021 Video Equipment	6.0	0.0	6.0	6.0	0.0	6.0	6.0	Pending - to complete in 19/20
<b>Total Technology</b>	<b>354.0</b>	<b>176.4</b>	<b>25.4</b>	<b>201.8</b>	<b>152.2</b>	<b>24.0</b>	<b>(128.2)</b>	
<b>Trademarks &amp; Licensing</b>								
2019-022 Office Remodel and Showroom	100.0	0.0	1.7	1.7	98.3		(98.3)	In Progress - to complete in 20/21
2019-023 Database/Dashboard	100.0	0.0	0.0	0.0	100.0		(100.0)	Cancelled per EMG 2/12/20
<b>Total Trademarks &amp; Licensing</b>	<b>200.0</b>	<b>0.0</b>	<b>1.7</b>	<b>1.7</b>	<b>198.3</b>	<b>0.0</b>	<b>(198.3)</b>	
<b>Others</b>								
2019-024 Fac Misc. and Remodels	75.0	21.1	37.9	59.0	16.0		(16.0)	In Progress - to complete in 19/20
2019-025 LVC South Entrance Waterproofing	125.0	0.0	0.0	0.0	125.0	290.0	165.0	Pending - to complete in 2020
2019-026 AU Water Regulator Heads	40.0	23.2	(0.0)	23.2	16.8		(16.8)	Completed
2019-027 AU/KH HVAC MBC Panel Replace/Upgrade	117.5	0.0	0.0	0.0	117.5	100.0	(17.5)	Pending - to complete in 19/20
2019-028 Retrofit CSSC Blaze Hoods	5.0	0.0	0.0	0.0	5.0	5.0	0.0	Pending - to complete in 2020
2019-029 AU A-Level Store Fire Doors	250.0	0.0	0.0	0.0	250.0	250.0	0.0	Pending on A Level Renovation
2019-030 TH Kitchen Waterproofing	55.0	49.3	(0.0)	49.3	5.7		(5.7)	Completed
2019-031 AU/KH Lighting Controls	5.0	0.0	0.0	0.0	5.0	5.0	0.0	Pending - to complete in 2020
2019-032 Replace HVAC Motors	45.0	0.0	0.0	0.0	45.0	45.0	0.0	Pending - to complete in 2020
2019-033 Custodial Replacements	10.0	20.0	0.0	20.0	(10.0)		10.0	In Progress - to complete in 19/20
2019-034 SUO Mtg Rm/Venue Equipment	60.0	0.0	0.0	0.0	60.0	60.0	0.0	Pending - will spend \$15k in 19/20
2019-035 SUO General Replacement	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending - will complete in 19/20
2019-036 SUO Lounge Upgrades	40.0	0.0	0.0	0.0	40.0		(40.0)	Cancelled per EMG 2/12/20
2019-037 SUO Coop Dining Acoustical Enhancement	35.0	0.0	0.0	0.0	35.0	35.0	0.0	Pending - other financial outcomes, est. 20/21
2019-038 SUO Information Window and Office Remodel	30.0	0.0	0.0	0.0	30.0	30.0	0.0	Pending - other financial outcomes, est. 20/21
2019-039 KGS Sideroom Renovation	18.5	0.0	0.0	0.0	18.5	18.5	0.0	Pending - other financial outcomes, est. 20/21
2019-040 KGS Presentation Upgrade	10.5	0.0	0.0	0.0	10.5	10.5	0.0	Pending - other financial outcomes, est. 20/21
2019-041 Stateroom Carpet and In-Ceiling Projection Scr	32.0	0.0	0.0	0.0	32.0	32.0	0.0	Pending - other financial outcomes, est. 20/21
2019-042 Wireless Portable Sound Systems	8.5	0.0	0.0	0.0	8.5	8.5	0.0	Pending - to complete in 19/20
2019-043 Virtual EMS	20.0	0.0	26.5	26.5	(6.5)	20.0	26.5	In Progress
2019-044 Finance Misc. Replacements	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending
2019-045 MCO Equipment - currency counter	30.0	0.0	0.0	0.0	30.0	30.0	0.0	Pending
2019-046 Replace Cameras	40.0	47.8	0.0	47.8	(7.8)		7.8	Completed
2019-047 EDO Office Furniture	3.5	0.0	0.0	0.0	3.5		(3.5)	Canceled - moved to 20/21
2019-048 EDO Lighting	8.0	0.0	0.0	0.0	8.0		(8.0)	Canceled - moved to 20/21
2019-049 North Campus Student Center Kitchen Roof	0.0	31.7	0.0	31.7	0.0		31.7	Completed
2019-050 Law Conceptual Design	0.0	35.0	0.0	35.0	0.0		35.0	Completed
2019-051 AU Elevator Hoist Rope Replacement	0.0	18.9	23.1	42.0	0.0		42.0	Completed - Awaiting Invoice
2019-052 Kerckhoff Elevator Work	0.0	0.0	16.0	16.0	0.0		16.0	Completed - Awaiting Invoice
2019-053 Customer Feedback Kiosks	0.0	1.1	0.5	1.6	1.9		1.6	Completed - Awaiting Invoice
2019-054 Marketing Office Remodel	0.0	0.0	6.9	6.9	9.1		6.9	In Progress - to complete in 19/20
2019-055 COVID-19	0.0	0.0	0.0	0.0	10.0		0.0	Pending
2019-056 AU Condensate Pump	0.0	0.0	55.7	55.7	(0.7)		55.7	In Progress
<b>Total Others</b>	<b>1,093.5</b>	<b>248.1</b>	<b>166.6</b>	<b>414.7</b>	<b>888.0</b>	<b>969.5</b>	<b>290.7</b>	
<b>Total Current Year Projects</b>	<b>2,432.5</b>	<b>496.9</b>	<b>222.5</b>	<b>719.4</b>	<b>1,922.3</b>	<b>1,083.5</b>	<b>(629.6)</b>	

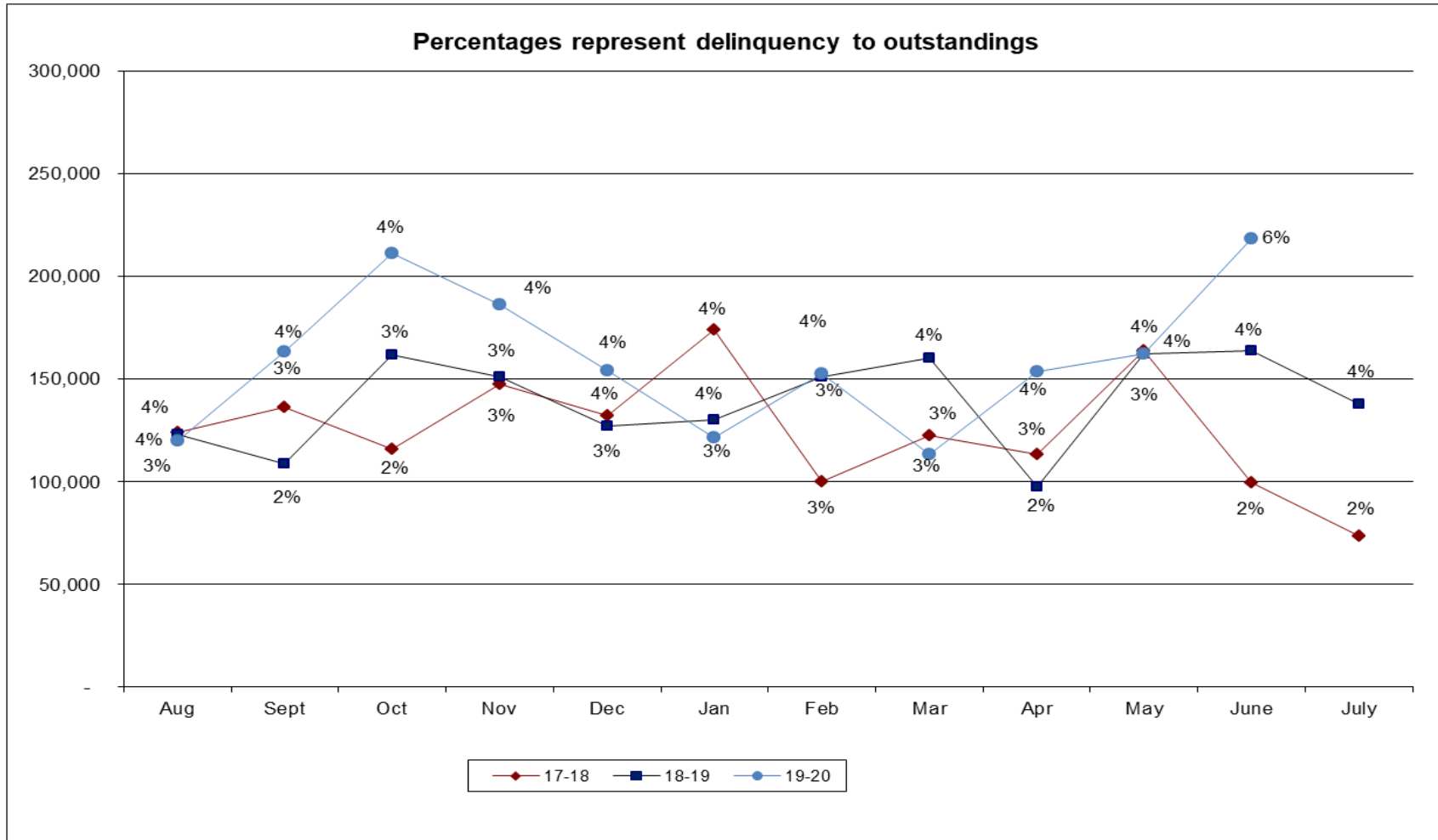
ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES  
ACCOUNTS RECEIVABLE AGING REPORT

06/27/20	Jun	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$1,390,070	41%	\$75,920	68%	\$58,550	47%	\$4,876	24%	\$6,060	14%	\$6,147	21%	\$1,541,623	42%
ASUCLA PUBLICATIONS		\$62,508	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$62,508	2%
ASUCLA USA/GSA		\$85,994	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$85,994	2%
DUE FROM VENDORS		\$833,323	25%	(\$5,054)	-5%	\$2,548	2%	\$8,155	40%	\$35,290	80%	\$23,527	78%	\$897,789	25%
DENTAL KITS		\$220,872	7%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$220,872	6%
OTHER		725,203	22%	\$38,616	35%	\$62,545	51%	\$7,614	37%	\$2,546	6%	\$444	1%	836,968	23%
<b>TOTAL CURRENT MONTH</b>		<b>\$3,317,970</b>	<b>100%</b>	<b>\$109,482</b>	<b>100%</b>	<b>\$123,643</b>	<b>100%</b>	<b>\$20,645</b>	<b>100%</b>	<b>\$43,896</b>	<b>100%</b>	<b>\$30,118</b>	<b>100%</b>	<b>\$3,645,754</b>	<b>100%</b>
		91%		3%		3%		1%		1%		1%		100%	
05/23/20	May	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$620,814	20%	\$491,161	73%	\$60,825	69%	\$11,454	103%	\$441	1%	\$808	3%	\$1,185,503	31%
ASUCLA PUBLICATIONS		\$84,441	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$84,441	2%
ASUCLA USA/GSA		\$146,026	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$146,026	4%
DUE FROM VENDORS		\$1,015,608	33%	\$23,121	3%	\$7,970	9%	(\$5,580)	-50%	\$36,844	99%	\$24,562	95%	\$1,102,525	28%
DENTAL KITS		\$115,227	4%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$115,227	3%
OTHER		\$1,063,894	35%	\$162,455	24%	\$19,415	22%	\$5,262	47%	\$5	0%	\$438	2%	\$1,251,469	32%
<b>TOTAL CURRENT MONTH</b>		<b>\$3,046,010</b>	<b>100%</b>	<b>\$676,737</b>	<b>100%</b>	<b>\$88,210</b>	<b>100%</b>	<b>\$11,136</b>	<b>100%</b>	<b>\$37,290</b>	<b>100%</b>	<b>\$25,808</b>	<b>100%</b>	<b>\$3,885,191</b>	<b>100%</b>
		79%		17%		2%		0%		1%		1%		100%	
04/25/20	Apr	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$669,466	19%	\$578,136	86%	\$45,119	70%	\$1,772	6%	\$2,612	7%	(\$537)	-2%	\$1,296,568	30%
ASUCLA PUBLICATIONS		\$160,253	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$160,253	4%
ASUCLA USA/GSA		\$141,630	4%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$141,630	3%
DUE FROM VENDORS		\$438,080	13%	\$8,216	1%	(\$1,343)	-2%	(\$1,357)	-5%	\$35,234	93%	\$23,489	101%	\$502,319	12%
DENTAL KITS		\$151,102	4%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$151,102	4%
OTHER		\$1,889,190	55%	\$85,894	13%	\$20,183	32%	\$27,898	99%	\$102	0%	\$335	1%	\$2,023,602	47%
<b>TOTAL CURRENT MONTH</b>		<b>\$3,449,721</b>	<b>100%</b>	<b>\$672,246</b>	<b>100%</b>	<b>\$63,959</b>	<b>100%</b>	<b>\$28,313</b>	<b>100%</b>	<b>\$37,948</b>	<b>100%</b>	<b>\$23,287</b>	<b>100%</b>	<b>\$4,275,474</b>	<b>100%</b>
		80%		16%		2%		1%		1%		0%		100%	

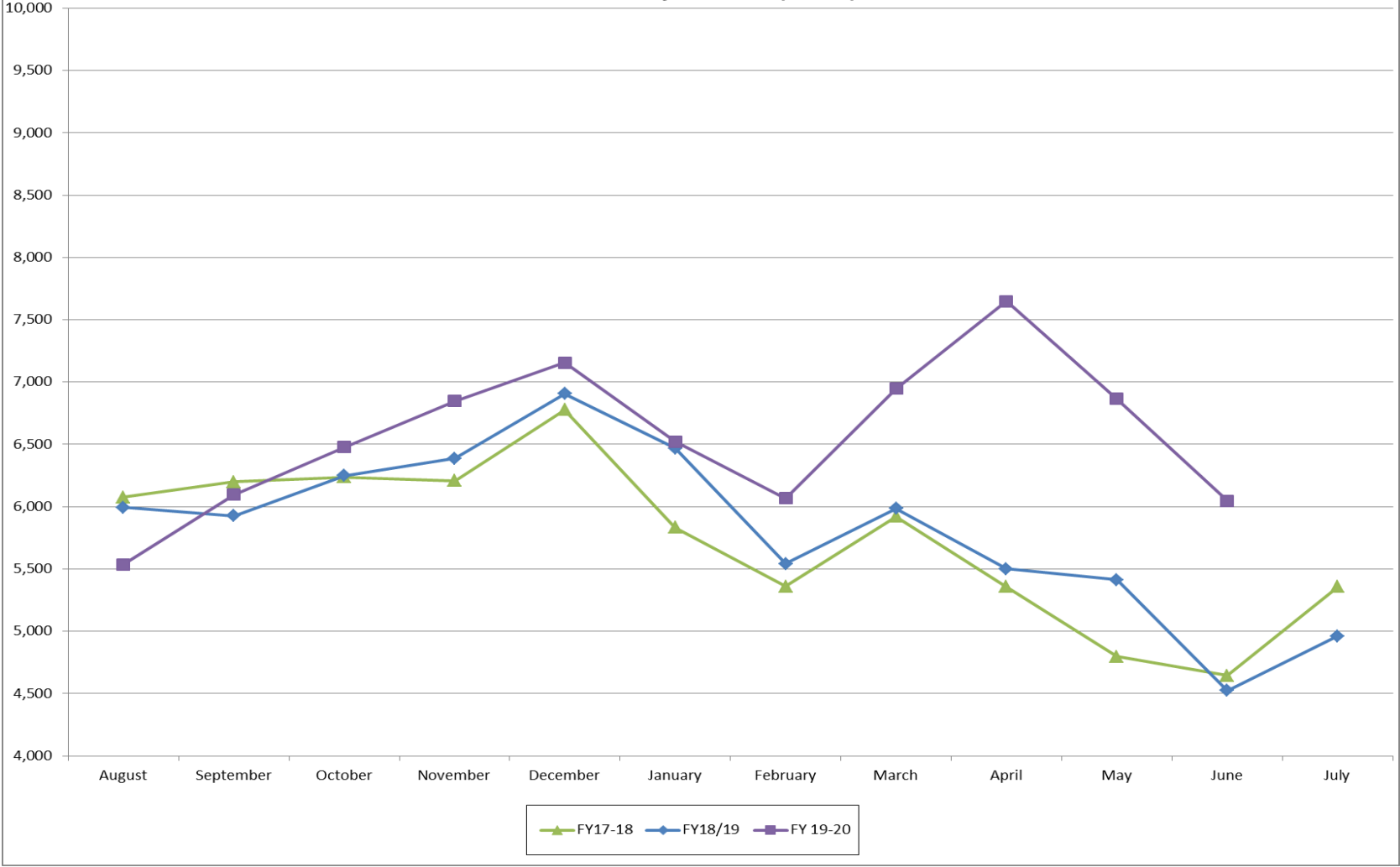
### Total Accounts Receivable Balances 12 Month History Aug 17 to Jun 20



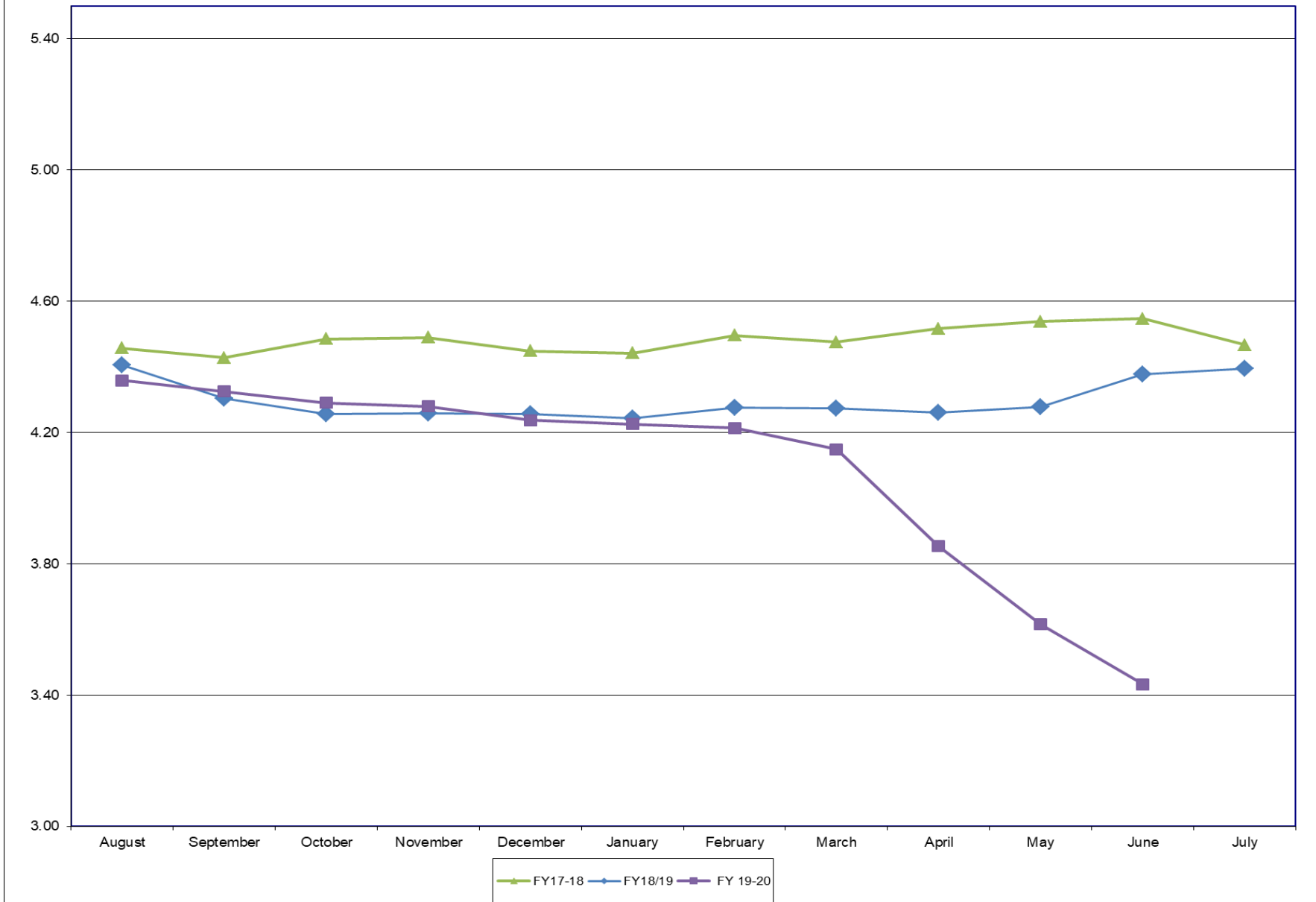
### Aged Accounts Receivable Balances >60 Days Past Due



### Associated Students UCLA Store Inventory At Cost (\$000)



### Associated Students UCLA Store Inventory Turns\*



UCLA STORE  
INCOME STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
1,224,341	1,509,000	<284,659>	15,953,664	17,059,546	<1,105,882>	2,197,020	17,058,916
345,724	1,804,748	<1,459,024>	9,610,406	15,224,524	<5,614,118>	1,992,892	14,901,054
31,301	157,500	<126,199>	1,150,952	1,481,763	<330,811>	168,052	1,519,379
50,070	135,325	<85,255>	1,428,608	1,926,175	<497,567>	135,460	1,922,702
233,985	79,000	154,985	1,561,060	1,298,000	263,060	102,350	1,244,134
1,063,415	237,600	825,815	4,652,873	4,922,335	<269,462>	277,866	5,109,738
0	0	0	0	0	0	0	16,905
2,948,837	3,923,173	<974,336>	34,357,562	41,912,343	<7,554,781>	4,873,639	41,772,828
2,235,554	2,583,384	347,830	24,640,422	28,455,650	3,815,228	3,326,303	28,703,535
<4,779>	6,090	10,869	32,631	52,810	20,179	13,117	59,564
35,329	8,015	<27,314>	80,793	74,360	<6,433>	81,669	145,009
107	710	603	5,327	6,790	1,463	6,977	13,209
<2,911>	750	3,661	4,313	10,500	6,187	757	10,193
0	0	0	0	0	0	0	0
<187>	1,140	1,327	13,022	18,170	5,148	<9,655>	11,646
27,559	16,705	<10,854>	136,086	162,630	26,544	92,866	239,621
2,263,113	2,600,089	336,976	24,776,508	28,618,280	3,841,772	3,419,169	28,943,156
75.8	65.9	<10.0>	71.7	67.9	<3.8>	68.3	68.7
685,724	1,323,084	<637,360>	9,581,054	13,294,063	<3,713,009>	1,454,470	12,829,671
24.2	34.2	<10.0>	28.3	32.1	<3.8>	31.8	31.3
0.9	0.4	<0.5>	0.4	0.4	<0.0>	1.9	0.6
23.3	33.7	<10.5>	27.9	31.7	<3.8>	29.8	30.7
11.2	11.2	0.0	13.2	15.4	<2.2>	12.3	14.9
55.9	50.7	5.1	49.6	49.4	0.1	47.0	48.7
25.6	42.2	<16.7>	40.2	41.6	<1.4>	38.5	41.0
6.3	38.0	<31.7>	29.6	34.9	<5.3>	36.1	31.2
53.2	53.1	0.0	50.8	51.6	<0.7>	53.4	51.4
20.7	33.1	<12.4>	22.1	24.0	<1.9>	29.3	22.6
0.0	0.0	0.0	0.0	0.0	0.0	0.0	100.0
170,450	140,889	29,561	1,383,309	1,508,027	<124,718>	126,737	1,491,248
856,174	1,463,973	<607,799>	10,964,362	14,802,090	<3,837,728>	1,581,207	14,320,920
260,143	268,093	7,950	2,871,705	2,938,887	67,182	260,635	2,843,134
273	300	27	11,107	2,700	<8,407>	1,280	6,168
83,956	257,392	173,436	2,115,008	2,577,825	462,817	258,923	2,473,418
344,372	525,785	181,413	4,997,820	5,519,412	521,592	520,837	5,322,720
11.7	13.4	1.7	14.6	13.2	<1.4>	10.7	12.7
132,821	135,569	2,748	1,394,699	1,482,570	87,871	134,152	1,381,305
25,002	4,458	<20,544>	114,397	74,587	<39,810>	5,667	87,405
7,828	9,941	2,113	126,382	108,159	<18,223>	14,787	103,705
13	3	<10>	184	101	<83>	22	189
<278>	300	578	40,538	46,100	5,562	789	43,703
299	300	1	6,187	6,620	433	598	6,166
393	3,800	3,407	63,972	58,555	<5,417>	7,176	62,317
83,411	17,850	<65,561>	348,697	238,771	<109,926>	25,202	230,514
900	1,000	100	8,713	12,800	4,087	3,600	12,340
0	0	0	395	0	<395>	0	0
0	0	0	77	0	<77>	<11>	<4>
4,618	9,488	4,870	209,558	228,515	18,957	9,962	268,329
<3,086>	<2,150>	936	<92,103>	<98,750>	<6,647>	<2,000>	<93,680>
<0>	15	15	280,894	294,665	13,771	192	284,086
0	0	0	104	0	<104>	0	0
3,963	2,910	<1,053>	36,007	35,205	<802>	2,249	42,504
28,725	63,374	34,649	600,580	792,559	191,979	68,591	761,648
<123>	0	123	4,713	0	<4,713>	804	7,243
634	0	<634>	9,930	0	<9,930>	219	8,055
0	0	0	0	0	0	0	0
0	0	0	3,089	3,100	11	0	3,780
0	0	0	300	300	0	0	300
14,069	10,065	<4,004>	142,493	116,215	<26,278>	14,404	125,603
5,500	0	<5,500>	8,154	3,340	<4,814>	0	4,008
429	21,600	21,171	429	21,600	21,171	20,875	20,875
3,956	300	<3,656>	13,986	65,250	51,264	2,180	66,824
26	100	74	50,085	60,130	10,045	50	63,741
12,912	0	<12,912>	36,898	0	<36,898>	0	0
0	2	2	0	20	20	0	0
0	4,700	4,700	55,423	140,525	85,102	19,945	147,364
322,014	283,625	<38,389>	3,464,780	3,690,937	226,157	329,452	3,638,319
666,386	809,410	143,024	8,462,599	9,210,349	747,750	850,289	8,961,039
189,788	654,563	<464,775>	2,501,763	5,591,741	<3,089,978>	730,918	5,359,881
44,107	39,918	<4,189>	421,067	469,423	48,356	30,828	432,401
203,061	165,969	<37,092>	1,852,876	1,706,526	<146,350>	172,102	1,647,838
121,194	76,634	<44,560>	932,090	818,934	<113,156>	78,049	734,558
67,915	42,601	<25,314>	554,581	452,182	<102,399>	59,778	515,961
152,652	119,545	<33,107>	1,425,343	1,237,995	<187,348>	142,885	1,236,797
83,106	101,503	18,397	998,772	1,079,638	80,866	105,091	1,012,850
14,751	25,089	10,338	202,131	261,954	59,823	21,443	244,902
53,139	62,929	9,790	619,058	692,219	73,161	59,172	634,904
739,924	634,188	<105,736>	7,005,918	6,718,871	<287,047>	669,347	6,460,211
<550,137>	20,375	<570,512>	<4,504,155>	<1,127,130>	<3,377,025>	61,571	<1,100,330>



UCLA RESTAURANTS  
INCOME STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
1	210,798	<210,797>	1,401,650	2,221,161	<819,511>	198,344	2,049,425
128	302,841	<302,713>	1,775,783	3,328,596	<1,552,813>	188,475	2,125,458
<572>	184,013	<184,585>	1,214,820	1,995,363	<780,543>	165,022	1,846,049
0	265,503	<265,503>	1,746,167	3,016,155	<1,269,988>	220,512	2,737,756
0	323,756	<323,756>	1,793,101	3,406,583	<1,613,482>	272,632	2,990,507
<53,172>	220,816	<273,988>	1,519,653	2,434,144	<914,491>	179,035	2,333,675
<53,616>	1,507,727	<1,561,343>	9,451,174	16,402,002	<6,950,828>	1,224,022	14,082,870
1,689	512,088	510,399	3,332,552	5,564,979	2,232,427	417,089	4,755,209
<3.2>	34.0	37.1	35.3	33.9	<1.3>	34.1	33.8
<55,305>	995,639	<1,050,944>	6,118,622	10,837,023	<4,718,401>	806,932	9,327,661
103.2	66.0	37.1	64.7	66.1	<1.3>	65.9	66.2
<243,460.3>	66.4	<243,526.6>	63.2	66.1	<2.9>	64.0	65.5
<583.0>	65.4	<648.4>	64.3	65.3	<1.0>	65.0	66.0
39.7	68.1	<28.4>	67.7	67.6	0.1	67.0	67.4
0.0	68.0	<68.0>	65.6	67.9	<2.3>	68.9	67.9
0.0	65.8	<65.8>	64.0	65.1	<1.1>	65.1	65.6
97.8	63.3	34.6	64.4	65.4	<1.1>	66.4	66.1
8,031	241,997	<233,966>	1,532,165	2,423,787	<891,622>	221,398	2,288,257
<47,273>	1,237,636	<1,284,909>	7,650,787	13,260,810	<5,610,023>	1,028,330	11,615,918
303,694	347,759	44,065	3,451,709	3,558,605	106,896	330,386	3,358,546
0	3,456	3,456	17,675	34,560	16,885	4,472	48,993
7,119	392,699	385,580	2,895,406	3,945,727	1,050,321	328,078	3,544,430
<21>	<43,180>	<43,159>	<294,774>	<446,522>	<151,748>	<40,188>	<460,363>
310,792	700,734	389,942	6,070,016	7,092,370	1,022,354	622,747	6,491,605
<579.7>	46.5	626.1	64.2	43.2	<21.0>	50.9	46.1
159,820	188,811	28,991	1,853,104	1,908,421	55,317	200,736	1,793,216
43	1,195	1,152	13,837	18,570	4,733	2,802	21,089
2,752	3,795	1,043	46,807	41,335	<5,472>	4,503	36,005
0	1,000	1,000	275	11,000	10,725	0	0
0	3,000	3,000	17,093	34,000	16,907	1,000	14,655
947	68,703	67,756	453,436	740,460	287,024	57,775	643,241
<1.8>	4.6	6.3	4.8	4.5	<0.3>	4.7	4.6
<2,496>	6,397	8,893	57,739	69,807	12,068	8,214	78,043
<6,333>	<16,000>	<9,667>	<129,949>	<170,000>	<40,051>	<13,352>	<134,561>
<662>	3,825	4,487	41,108	40,415	<693>	4,396	63,534
<423>	8,769	9,192	40,565	74,606	34,041	6,630	65,050
19,194	1,264	<17,930>	40,979	17,760	<23,219>	1,056	26,342
351	4,370	4,019	36,669	54,767	18,098	1,481	37,286
0	500	500	0	5,500	5,500	0	0
0	0	0	229	0	<229>	84	716
<2,037>	8,357	10,394	100,450	92,319	<8,131>	13,634	108,482
3,062	47,057	43,995	326,861	539,729	212,868	33,829	455,045
0	2,558	2,558	16,591	27,821	11,230	2,094	24,332
3	1,138	1,135	5,182	12,452	7,270	177	<2,555>
0	0	0	139	0	<139>	0	166
0	0	0	1,516	500	<1,016>	0	9,288
0	0	0	5,266	0	<5,266>	0	141
238	410	172	5,323	5,910	587	238	3,810
0	0	0	640	0	<640>	0	11,804
<345>	0	345	2,028	2,900	872	310	12,179
0	16,753	16,753	92,425	324,436	232,011	10,961	276,014
50,237	0	<50,237>	112,737	0	<112,737>	0	0
224,351	351,902	127,551	3,141,049	3,852,708	711,659	336,569	3,543,320
535,143	1,052,636	517,493	9,211,065	10,945,078	1,734,013	959,316	10,034,925
<582,416>	185,000	<767,416>	<1,560,277>	2,315,732	<3,876,009>	69,015	1,580,993
39,806	53,201	13,395	504,756	600,027	95,271	36,860	526,127
<2,967>	71,451	74,418	489,764	761,521	271,757	49,748	645,364
<1,771>	32,994	34,765	235,687	365,094	129,407	22,561	286,857
<992>	18,341	19,333	143,817	199,963	56,146	17,279	203,701
<2,231>	51,468	53,699	376,933	547,645	170,712	41,303	476,995
73,179	89,393	16,214	879,473	950,826	71,353	92,538	891,869
12,989	22,096	9,107	177,987	230,696	52,709	18,881	215,650
55,014	74,027	19,013	718,804	814,297	95,493	73,500	815,086
173,026	412,971	239,945	3,527,220	4,470,069	942,849	352,671	4,061,649
<755,442>	<227,971>	<527,471>	<5,087,497>	<2,154,337>	<2,933,160>	<283,656>	<2,480,656>
156	339,995	<339,839>	2,173,079	3,693,344	<1,520,264>	292,651	3,334,779
102	117,787	<117,685>	729,736	1,219,997	<490,261>	109,386	1,202,477
54	222,208	<222,154>	1,443,343	2,473,347	<1,030,004>	183,265	2,132,302
11.30	7.13	4.16	7.14	7.11	0.03	7.27	7.09
9.00	9.73	<0.73>	9.66	9.55	0.11	9.78	9.18
15.63	5.76	9.87	5.87	5.91	<0.04>	5.88	6.00
8,259	33,546	25,287	264,910	334,606	69,696	31,410	323,888
<6.49>	44.94	<51.44>	35.68	49.01	<13.34>	38.97	43.48

LICENSING & SERVICES  
INCOME STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
797	15,200	<14,403>	110,203	169,890	<59,687>	15,487	183,364
797	15,200	<14,403>	110,203	169,890	<59,687>	15,487	183,364
0	304	304	1,579	3,397	1,818	0	1,972
797	14,896	<14,099>	108,624	166,493	<57,869>	15,487	181,392
100.0	98.0	2.0	98.6	98.0	0.6	100.0	98.9
100.0	98.0	2.0	98.6	98.0	0.6	100.0	98.9
84,686	152,771	<68,085>	2,537,705	3,178,962	<641,257>	168,850	2,784,783
113,539	132,353	<18,814>	1,327,599	1,435,075	<107,476>	117,186	1,231,900
17,625	17,625	0	193,875	193,875	0	20,700	207,000
215,849	302,749	<86,900>	4,059,179	4,807,912	<748,733>	306,736	4,223,683
216,647	317,645	<100,998>	4,167,803	4,974,405	<806,602>	322,223	4,405,075
46,238	49,914	3,676	520,639	549,054	28,415	37,522	472,684
551	730	180	9,188	7,655	<1,533>	681	3,048
46,789	50,644	3,855	529,826	556,709	26,883	38,203	475,732
5,868.6	333.2	<5,535.4>	480.8	327.7	<153.1>	246.7	259.5
24,790	23,794	<996>	263,163	261,734	<1,429>	18,383	234,634
787	317	<470>	2,281	3,457	1,176	86	3,143
509	475	<34>	8,834	5,025	<3,809>	1,595	12,398
0	205	205	2,131	2,350	219	48	1,397
0	50	50	40,325	57,225	16,900	2,416	22,897
0	1,600	1,600	9,001	22,600	13,599	0	8,381
0	1,550	1,550	52,665	16,900	<35,765>	2,251	38,653
0	0	0	1,129	0	<1,129>	0	226
0	0	0	0	0	0	0	<11,062>
16,000	2,417	<13,583>	25,385	32,587	7,202	1,436	13,575
0	400	400	0	4,400	4,400	0	3,658
675	2,300	1,625	1,573	26,732	25,159	0	21,064
3,432	0	<3,432>	251,538	395,107	143,569	0	273,247
6,606	5,261	<1,345>	171,530	168,065	<3,465>	15,943	196,086
0	50,059	50,059	0	764,725	764,725	65,655	701,180
52,798	88,428	35,630	829,554	1,760,907	931,353	107,812	1,519,476
99,587	139,072	39,485	1,359,380	2,317,616	958,236	146,015	1,995,208
117,060	178,573	<61,513>	2,808,423	2,656,789	151,634	176,208	2,409,867
5,993	3,845	<2,148>	45,653	47,524	1,871	2,261	38,916
13,610	11,833	<1,777>	222,569	184,574	<37,995>	10,757	168,555
8,417	5,995	<2,422>	115,806	97,243	<18,563>	5,029	76,128
4,717	3,332	<1,385>	68,126	52,945	<15,181>	3,852	53,529
10,602	9,352	<1,250>	177,276	146,112	<31,164>	9,207	128,289
37,486	45,711	8,225	450,509	486,179	35,670	47,403	456,859
6,653	11,312	4,659	91,174	118,108	26,934	9,672	110,466
2,610	4,268	1,658	32,116	46,948	14,832	3,043	56,985
90,089	95,648	5,559	1,203,229	1,179,633	<23,596>	91,225	1,089,727
26,971	82,925	<55,954>	1,605,194	1,477,156	128,038	84,983	1,320,140

UCLA STUDENT UNION  
INCOME STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
<1,187>	95,847	<97,034>	381,524	705,950	<324,426>	89,104	608,834
1,100	44,562	<43,462>	248,538	434,512	<185,974>	38,859	389,974
<87>	140,409	<140,496>	630,062	1,140,462	<510,400>	127,963	998,809
1,100	43,582	42,482	244,642	424,952	180,310	37,898	381,237
<120>	19,052	19,172	79,290	161,311	82,021	14,707	135,321
980	62,634	61,654	323,932	586,263	262,331	52,605	516,558
<1,133.0>	44.6	1,177.6	51.4	51.4	0.0	41.1	51.7
<1,067>	77,775	<78,842>	306,129	554,199	<248,070>	75,358	482,251
1,233.0	55.4	1,177.6	48.6	48.6	0.0	58.9	48.3
89.9	80.1	9.8	79.2	77.2	2.1	83.5	77.8
0.0	2.2	<2.2>	1.6	2.2	<0.6>	2.5	2.2
<345>	1,700	<2,045>	4,925	38,250	<33,325>	5,585	25,194
<1,202>	10,415	<11,617>	168,340	219,522	<51,182>	44,281	256,594
198	8,255	<8,057>	46,289	81,226	<34,937>	7,233	79,530
<1,349>	20,370	<21,719>	219,554	338,998	<119,444>	57,099	361,318
<2,416>	98,145	<100,561>	525,684	893,197	<367,513>	132,457	843,569
34,872	34,841	<31>	380,709	383,250	2,541	33,825	372,177
792	0	<792>	15,423	0	<15,423>	0	0
6,593	26,915	20,322	252,452	266,254	13,802	27,296	242,610
42,257	61,756	19,499	648,584	649,504	920	61,121	614,787
<48,851.7>	44.0	48,895.7	102.9	57.0	<46.0>	47.8	61.6
<978.7>	13.0	991.7	42.9	19.2	<23.8>	12.1	20.2
17,428	17,545	117	180,983	191,784	10,801	16,710	179,290
22	720	698	7,627	11,113	3,486	2,514	13,571
2,055	2,972	917	33,631	32,662	<969>	3,329	26,036
0	0	0	3,115	2,180	<935>	0	2,192
0	3,254	3,254	3,411	9,762	6,351	3,046	8,936
0	0	0	<672>	6,556	7,228	141	6,408
0	0	0	6,225	6,000	<225>	997	9,495
0	12,718	12,718	41,527	47,995	6,468	12,405	52,163
<72>	6,605	6,677	127,718	170,004	42,286	29,583	181,850
0	0	0	79	1,740	1,661	175	174
0	0	0	1,400	2,000	600	0	974
0	50	50	2,936	5,214	2,278	0	3,190
0	250	250	2,759	2,750	<9>	0	2,995
2,770	2,063	<707>	23,743	35,705	11,962	1,953	26,638
131	1,047	916	7,144	10,211	3,067	801	10,780
0	50	50	<29>	550	579	9	543
0	0	0	0	0	0	0	66
0	0	0	2,926	2,890	<36>	0	2,787
0	0	0	30	0	<30>	0	0
15,417	15,417	0	169,583	169,587	4	15,417	169,583
0	15,000	15,000	70,841	139,750	68,909	11,213	128,911
37,751	77,691	39,940	684,978	848,453	163,475	98,293	826,585
80,007	139,447	59,440	1,333,562	1,497,957	164,395	159,414	1,441,372
<82,423>	<41,302>	<41,121>	<807,878>	<604,760>	<203,118>	<26,957>	<597,803>
5,412	4,688	<724>	54,969	55,262	293	3,619	49,960
<90>	5,984	6,074	36,528	54,833	18,305	6,178	52,036
<56>	3,031	3,087	18,043	28,796	10,753	2,889	23,756
<31>	1,685	1,716	11,002	15,762	4,760	2,212	16,962
<70>	4,729	4,799	28,916	43,229	14,313	5,288	39,924
45,459	55,487	10,028	546,334	590,189	43,855	57,485	554,035
8,069	13,716	5,647	110,567	143,204	32,637	11,729	133,963
23,457	19,450	<4,007>	259,828	213,950	<45,878>	23,179	214,600
82,149	108,770	26,621	1,066,187	1,145,225	79,038	112,580	1,085,236
<164,573>	<150,072>	<14,501>	<1,874,065>	<1,749,985>	<124,080>	<139,537>	<1,683,039>

ADMINISTRATIVE AND SUPPORT SERVICES  
EXPENSE STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
338,912	345,005	6,093	3,861,665	3,794,500	<67,165>	341,631	3,602,651
0	815	815	18,585	8,965	<9,620>	4,183	18,958
7,531	38,666	31,135	326,448	424,638	98,190	52,494	391,532
346,443	384,486	38,043	4,206,698	4,228,103	21,405	398,308	4,013,141
10.5	6.1	<4.4>	8.1	6.2	<2.0>	5.7	6.1
0	0	0	18,958	13,779	<5,179>	154	11,125
0	345	345	15,175	10,160	<5,015>	0	13,519
177,304	168,848	<8,456>	1,865,308	1,856,912	<8,396>	159,484	1,690,861
7,312	14,825	7,513	65,581	88,545	22,964	9,827	71,903
5,398	6,850	1,452	90,071	70,231	<19,840>	9,265	74,652
350	704	354	5,904	7,893	1,989	589	7,054
0	3,665	3,665	12,055	44,594	32,539	5,775	18,819
0	200	200	1,163	2,200	1,037	766	1,836
11,461	2,653	<8,808>	48,725	30,683	<18,042>	1,863	28,842
0	1,000	1,000	0	11,000	11,000	0	0
0	1,000	1,000	500	34,282	33,782	0	2,474
0	417	417	8,436	4,583	<3,853>	849	5,281
0	320	320	10,434	15,242	4,808	365	17,377
0	0	0	209	0	<209>	0	0
0	50	50	110	550	440	0	0
30	475	445	3,989	5,525	1,536	405	2,571
0	75	75	0	825	825	0	0
348	250	<98>	3,024	2,750	<274>	306	3,354
<33>	<200>	<167>	1,031	<2,900>	<3,931>	<450>	<2,199>
0	100	100	3,757	1,100	<2,657>	0	1,671
0	2,500	2,500	25,422	27,500	2,078	2,537	28,153
1,372	725	<647>	26,254	29,245	2,991	7,015	37,748
0	100	100	15,186	10,900	<4,286>	0	10,714
6,581	7,870	1,289	79,143	85,441	6,298	6,737	70,665
1,017	1,149	132	9,530	12,632	3,102	761	8,422
12,618	16,792	4,174	147,530	184,712	37,182	13,374	146,270
0	186	186	0	2,041	2,041	0	0
500	2,431	1,931	27,686	34,478	6,792	2,360	33,473
0	42	42	141	457	316	5	41
37,682	25,367	<12,315>	328,297	279,037	<49,260>	23,061	253,671
17,400	10,813	<6,587>	184,363	72,255	<112,108>	16,139	240,552
1,188	1,189	1	13,072	13,071	<1>	922	11,916
9,417	9,417	0	122,053	121,084	<969>	11,667	127,841
0	3,000	3,000	26,527	29,000	2,473	5,131	26,420
8,358	8,583	225	91,933	94,413	2,480	6,250	89,714
0	3,476	3,476	15,044	18,520	3,476	0	14,079
4,715	722	<3,993>	15,290	16,519	1,229	9,649	38,991
26,299	0	<26,299>	26,299	0	<26,299>	0	0
5,183	20,600	15,417	107,104	164,398	57,294	20,460	150,360
0	500	500	6,223	9,150	2,927	79	10,176
2,331	4,893	2,562	34,523	46,748	12,225	3,298	39,636
<7,200>	4,095	11,295	25,608	45,170	19,562	3,345	40,098
8,333	14,917	6,584	91,663	164,087	72,424	<10,509>	61,991
0	0	0	0	0	0	0	1,308
<3,471>	0	3,471	20,140	0	<20,140>	0	0
4,442	8,798	4,357	52,871	96,385	43,515	8,541	93,578
18,589	18,590	1	204,479	204,483	4	18,048	198,528
0	1,800	1,800	31,543	33,100	1,557	334	30,350
357,523	370,132	12,609	3,882,354	3,992,780	110,426	338,405	3,713,836
703,966	754,618	50,652	8,089,051	8,220,883	131,832	736,713	7,726,978
19,880	23,817	3,937	238,921	253,327	14,406	25,139	242,288
3,529	5,887	2,358	48,353	61,462	13,109	5,129	58,584
27,145	28,044	899	281,912	308,484	26,572	23,346	259,082
50,554	57,748	7,194	569,185	623,273	54,088	53,615	559,955
754,520	812,366	57,846	8,658,237	8,844,156	185,919	790,328	8,286,933
<669,278>	<726,596>	<57,318>	<7,715,801>	<7,885,590>	<169,789>	<702,686>	<7,354,654>
<43,444>	<43,444>	0	<473,727>	<473,727>	0	<44,094>	<464,160>
<3,543>	<3,543>	0	<42,562>	<42,562>	0	<3,751>	<39,332>
<38,255>	<38,783>	<528>	<426,146>	<442,277>	<16,131>	<39,797>	<428,787>
<754,520>	<812,366>	<57,846>	<8,658,237>	<8,844,156>	<185,919>	<790,328>	<8,286,932>
0	0	0	<0>	0	0	0	0

FACILITIES  
EXPENSE STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
105,402	146,674	41,272	1,525,092	1,541,910	16,818	166,112	1,454,498
2,882	9,575	6,693	57,119	82,205	25,086	8,401	68,492
1,783	970	<813>	9,971	11,638	1,667	615	4,084
<116>	<150>	<34>	<8,933>	<1,950>	6,983	<1,168>	<4,449>
<9,025>	<11,293>	<2,268>	<123,941>	<123,714>	227	<11,606>	<123,538>
0	<2,500>	<2,500>	<23,397>	<27,500>	<4,103>	0	<21,141>
100,926	143,276	42,350	1,435,911	1,482,589	46,678	162,353	1,377,946
75,233	89,130	13,897	899,481	924,964	25,483	111,721	861,471
811	101	<710>	3,201	1,704	<1,497>	101	1,788
806	768	<38>	11,192	8,128	<3,064>	802	7,224
0	0	0	6,054	1,800	<4,254>	0	2,872
1,796	5,758	3,962	41,618	56,834	15,216	6,143	55,934
<2,076.5>	4.1	2,080.6	6.6	5.0	<1.6>	4.8	5.6
1,373	6,474	5,101	50,032	65,359	15,327	10,228	64,303
5,553	988	<4,565>	21,009	14,995	<6,014>	852	14,860
553	415	<138>	5,285	6,703	1,418	423	5,624
47,498	31,245	<16,253>	325,520	353,630	28,110	4,302	353,603
5,705	4,150	<1,555>	44,254	48,650	4,396	2,723	33,320
410	400	<10>	2,830	3,650	820	0	801
290	1,700	1,410	15,135	18,700	3,565	295	41,932
0	300	300	8,342	3,300	<5,042>	289	2,498
3,808	3,075	<733>	45,701	48,125	2,424	4,803	87,513
4,912	11,087	6,175	102,495	125,602	23,107	10,720	117,705
3,161	3,247	86	47,428	39,945	<7,483>	6,364	41,742
400	1,275	875	14,331	14,025	<306>	1,028	9,926
0	0	0	6,600	0	<6,600>	2,872	27,031
2,601	0	<2,601>	10,136	0	<10,136>	0	0
154,909	160,113	5,204	1,660,643	1,736,114	75,471	163,666	1,730,149
255,835	303,389	47,554	3,096,554	3,218,703	122,149	326,019	3,108,095
24,172	34,167	9,995	255,973	375,837	119,864	23,647	277,357
24,172	34,167	9,995	255,973	375,837	119,864	23,647	277,357
280,008	337,556	57,548	3,352,527	3,594,540	242,013	349,666	3,385,452
<239,230>	<292,094>	<52,864>	<2,875,088>	<3,106,832>	<231,744>	<302,517>	<2,915,612>
<8,946>	<8,946>	0	<98,430>	<98,430>	0	<8,138>	<89,518>
<3,497>	<3,497>	0	<38,475>	<38,475>	0	<3,180>	<34,988>
<8,455>	<9,202>	<747>	<101,614>	<97,476>	4,138	<10,692>	<103,046>
<19,880>	<23,817>	<3,937>	<238,921>	<253,327>	<14,406>	<25,139>	<242,288>
<280,008>	<337,556>	<57,548>	<3,352,527>	<3,594,540>	<242,013>	<349,666>	<3,385,452>
0	0	<0>	0	0	<0>	<0>	0

UTILITIES  
EXPENSE STATEMENT

JUN. 11(05/24/20-06/27/20)			FISCAL YEAR 19-20			FISCAL YEAR 18-19	
CURRENT MONTH			YTD 11 MO(07/28/19-06/27/20)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
11,643	12,602	959	98,470	157,151	58,681	9,305	138,824
27,860	50,812	22,952	431,029	520,825	89,796	45,053	504,315
5,866	9,836	3,970	84,381	90,307	5,926	6,507	82,291
5,224	5,353	129	54,990	57,448	2,458	9,942	65,584
318	3,917	3,599	19,542	36,902	17,360	2,120	30,982
0	1,551	1,551	0	17,061	17,061	0	9,303
50,911	84,071	33,160	688,412	879,694	191,282	72,927	831,299
50,911	84,071	33,160	688,412	879,694	191,282	72,927	831,299
<42,462>	<72,214>	<29,752>	<581,859>	<753,967>	<172,108>	<61,725>	<704,982>
<2,459>	<2,459>	0	<27,057>	<27,057>	0	<2,798>	<30,786>
<961>	<961>	0	<10,579>	<10,579>	0	<1,093>	<12,031>
<1,501>	<2,551>	<1,050>	<20,565>	<26,634>	<6,069>	<2,182>	<24,916>
<3,529>	<5,886>	<2,357>	<48,353>	<61,457>	<13,104>	<5,129>	<58,584>
<50,911>	<84,071>	<33,160>	<688,412>	<879,694>	<191,282>	<72,927>	<831,299>
0	0	0	0	0	<0>	0	<0>