

**ASSOCIATED STUDENTS
UCLA**

**FINANCIAL STATEMENTS
SERVICES AND ENTERPRISES
December (11/22/15 - 12/26/15)**

**Prepared
January 15, 2016**

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - DECEMBER 2015 (\$000's)
DIVISIONS AT CONTRIBUTION LEVEL**

DECEMBER (11/22/15 - 12/26/15)										FY 14-15	
CURRENT MONTH										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%
				\$	%	\$	%				
3,438		3,709		(271)	(7.3%)	(430)	(11.1%)	3,868			
1,116		1,203		(87)	(7.2%)	(246)	(18.1%)	1,362			
289		318		(29)	(9.1%)	19	7.0%	270			
97		112		(15)	(13.4%)	(27)	(21.8%)	124			
4,940		5,342		(402)	(7.5%)	(684)	(12.2%)	5,624			
1,178	34.3%	1,282	34.6%	(104)		(206)	(1.5)	1,384	35.8%		
799	71.6%	851	70.7%	(52)		(154)	1.6	953	70.0%		
289	100.0%	317	99.7%	(28)		19	0.0	270	100.0%		
39	40.2%	42	37.5%	(3)		(11)	(0.1)	50	40.3%		
2,305	46.7%	2,492	46.6%	(187)	0.1	(352)	(0.5)	2,657	47.2%		
529	15.4%	571	15.4%	42	0.0	16	(1.3)	545	14.1%		
631	56.5%	662	55.0%	31	(1.5)	11	(9.4)	642	47.1%		
53	18.3%	54	17.0%	1	(1.3)	(3)	0.2	50	18.5%		
56	57.7%	62	55.4%	6	(2.3)	2	(10.9)	58	46.8%		
1,269	25.7%	1,349	25.3%	80	(0.4)	26	(2.7)	1,295	23.0%		
197	5.7%	205	5.5%	8	(0.2)	51	0.7	248	6.4%		
133	11.9%	134	11.1%	1	(0.8)	17	(0.9)	150	11.0%		
92	31.8%	105	33.0%	13	1.2	0	2.3	92	34.1%		
38	39.2%	38	33.9%	0	(5.3)	1	(7.7)	39	31.5%		
460	9.3%	482	9.0%	22	(0.3)	69	0.1	529	9.4%		
452	13.1%	506	13.6%	(54)	(0.5)	(139)	(2.2)	591	15.3%		
34	3.0%	55	4.6%	(21)	(1.6)	(127)	(8.8)	161	11.8%		
144	49.8%	158	49.7%	(14)	0.1	17	2.8	127	47.0%		
(54)	(55.7%)	(58)	(51.8%)	4	(3.9)	(7)	(17.8)	(47)	(37.9%)		
576	11.7%	661	12.4%	(85)	(0.7)	(256)	(3.1)	832	14.8%		
557	11.3%	556	10.4%	(1)	(0.9)	(9)	(1.6)	548	9.7%		
218	4.4%	212	4.0%	(6)	(0.4)	0	(0.5)	218	3.9%		
69	1.4%	108	2.0%	39	0.6	10	0.0	79	1.4%		
195	3.9%	211	3.9%	16	0.0	10	(0.3)	205	3.6%		
1,039	21.0%	1,087	20.3%	48	(0.7)	11	(2.3)	1,050	18.7%		
(463)	(9.4%)	(426)	(8.0%)	(37)	(1.4)	(245)	(5.5)	(218)	(3.9%)		
(2)	0.0%	0	0.0%	(2)	0.0	(1)	0.0	(1)	0.0%		
11	0.2%	14	0.3%	(3)	(0.1)	(4)	(0.1)	15	0.3%		
(37)	(0.7%)	(41)	(0.8%)	4	0.1	7	0.1	(44)	(0.8%)		
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%		
226	4.6%	223	4.2%	3	0.4	13	0.8	213	3.8%		
198	4.0%	196	3.7%	2	0.3	15	0.7	183	3.3%		
(265)	(5.4%)	(230)	(4.3%)	(35)	(1.1)	(230)	(4.8)	(35)	(0.6%)		
GROSS INCOME											
UCLA Store											
UCLA Restaurants											
Services Division											
UCLA Student Union											
TOTAL											
GROSS MARGIN											
UCLA Store											
UCLA Restaurants											
Services Division											
UCLA Student Union											
TOTAL											
WAGES & BENEFITS											
UCLA Store											
UCLA Restaurants											
Services Division											
UCLA Student Union											
TOTAL											
OTHER CONTROLLABLES											
UCLA Store											
UCLA Restaurants											
Services Division											
UCLA Student Union											
TOTAL											
CONTRIBUTION											
UCLA Store											
UCLA Restaurants											
Services Division											
UCLA Student Union											
TOTAL											
ALLOCATED EXPENSES											
Admin&Support Services											
Maintenance Division											
Utilities											
Depreciation											
TOTAL											
NET INCOME (LOSS)											
FROM OPERATIONS											
OTHER INC/(EXP)											
Non-Recurrent Inc/(Exp)											
Interest Income											
Interest (Expense)											
Income Taxes											
Student Union Fee Income											
TOTAL											
NET INCOME (LOSS)											

FISCAL YEAR 2015-2016										FY 14-15	
YTD 5 MONTHS (07/26/15 - 12/26/15)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%
				\$	%	\$	%				
22,048		22,223		(175)	(0.8%)	(271)	(1.2%)	22,319			
6,697		6,595		102	1.5%	292	4.6%	6,405			
1,748		1,848		(100)	(5.4%)	100	6.1%	1,648			
525		625		(100)	(16.0%)	(84)	(13.8%)	609			
31,018		31,291		(273)	(0.9%)	37	0.1%	30,981			
7,105	32.2%	7,129	32.1%	(24)		(24)	0.1	7,104	31.8%		
4,785	71.4%	4,623	70.1%	162	1.3	314	1.6	4,471	69.8%		
1,746	99.9%	1,847	99.9%	(101)	0.0	101	0.1	1,645	99.8%		
289	55.0%	340	54.4%	(51)	0.6	(24)	3.6	313	51.4%		
13,925	44.9%	13,939	44.5%	(14)	0.4	392	1.2	13,533	43.7%		
2,760	12.5%	2,827	12.7%	67	0.2	(41)	(0.3)	2,719	12.2%		
3,171	47.3%	3,160	47.9%	(11)	0.6	(96)	0.7	3,075	48.0%		
266	15.2%	270	14.6%	4	(0.6)	(13)	0.2	253	15.4%		
316	60.2%	321	51.4%	5	(8.8)	(14)	(10.6)	302	49.6%		
6,513	21.0%	6,578	21.0%	65	0.0	(164)	(0.5)	6,349	20.5%		
1,292	5.9%	1,351	6.1%	59	0.2	65	0.2	1,357	6.1%		
707	10.6%	709	10.8%	2	0.2	(6)	0.3	701	10.9%		
645	36.9%	669	36.2%	24	(0.7)	(83)	(2.8)	562	34.1%		
217	41.3%	228	36.5%	11	(4.8)	13	(3.5)	230	37.8%		
2,861	9.2%	2,957	9.5%	96	0.3	(11)	0.0	2,850	9.2%		
3,053	13.8%	2,952	13.3%	101	0.5	24	0.2	3,029	13.6%		
907	13.5%	754	11.4%	153	2.1	212	2.6	695	10.9%		
835	47.8%	907	49.1%	(72)	(1.3)	5	(2.6)	830	50.4%		
(244)	(46.5%)	(209)	(33.4%)	(35)	(13.1)	(26)	(10.7)	(218)	(35.8%)		
4,551	14.7%	4,404	14.1%	147	0.6	215	0.7	4,336	14.0%		
2,665	8.6%	2,782	8.9%	117	0.3	83	0.3	2,748	8.9%		
1,110	3.6%	1,039	3.3%	(71)	(0.3)	(87)	(0.3)	1,023	3.3%		
475	1.5%	538	1.7%	63	0.2	30	0.1	505	1.6%		
969	3.1%	1,056	3.4%	87	0.3	53	0.2	1,022	3.3%		
5,219	16.8%	5,415	17.3%	196	0.5	79	0.3	5,298	17.1%		
(668)	(2.2%)	(1,011)	(3.2%)	343	1.0	294	0.9	(962)	(3.1%)		
24	0.1%	0	0.0%	24	0.1	(19)	0.0	43	0.1%		
67	0.2%	70	0.2%	(3)	0.0	(8)	0.0	75	0.2%		
(185)	(0.6%)	(207)	(0.7%)	22	0.1	36	0.1	(221)	(0.7%)		
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%		
1,131	3.6%	1,114	3.6%	17	0.0	66	0.2	1,065	3.4%		
1,037	3.3%	977	3.1%	60	0.2	75	0.2	962	3.1%		
369	1.2%	(34)	(0.1%)	403	1.3	369	1.2	0	0.0%		

ASUCLA
P/L Reconciliation
Dec-15

<i>Financial Analysis</i>	\$000's	
	Dec-15	
Budgeted Net Income/(Loss)		(\$230)
UCLA Store		
Gross Margin:		
Bearwear below plan: overall fan enthusiasm diminished at the end of the football season due to the loss to USC which in turn eliminated any "Victory" related items	(116)	
Fast Track below plan: projected umbrella sales were reduced as there was no rain	(5)	
New Text above plan due to timing of early Winter quarter sales between December and January, (the gain will be given back in January)	11	
Course Reader Solutions above plan due higher other income for digital sales from Study.net for the Fall, partly offset by higher digital cost of goods in a low sales month	34	
Computer Store below plan due to Holiday demand for gift items was significantly lower than plan, and the staff and faculty appreciation sale fell below expectation	(26)	
Total Wages below plan	33	
Other, various positive controllables	15	
Total Contribution		(54)
UCLA Restaurants		
Gross Margin:		
Wetzels/RX below plan as customer traffic is unexpectedly down in most Ackerman restaurants	(6)	
Northern Lights above plan mostly due to slight increase in customers and the average check is a bit higher than plan	5	
No Campus Student Ctr above plan mostly due to average check higher than plan and strong sales for finals week	8	
CSSC below plan due to closing of Southern Lights from a water leak and slightly aggressive budget	(26)	
Café Synapse above plan: budget written to reflect a different model not in operation yet (sales were budgeted down for less food options)	8	
Luvalle Food Servery below plan due to small decrease in customers from last year trends	(6)	
Kerckhoff Coffeehouse above plan due to strong sales for 10th and finals week and some additional customers from the closure of Southern Lights	9	
Jamba Juice below plan: estimated to be due to cooler weather season	(4)	
Catering below plan due to loss of Football training table events and less university holiday parties	(44)	
Total Wages below plan	21	
Other, mostly positive controllables	14	
Total Contribution		(21)
Services		
Gross Margin:		
Licensing International below plan is reflective of minimal to no royalty earned from the poor performance in Europe	(10)	
Licensing Domestic below plan due to aggressive budget and some timing which will result in gaining a small amount back next month	(15)	
Leased Ops below plan due to mostly to the renewal agreement with Chase Bank which resulted in less ATM's and reduced rates	(6)	
Photography above plan as marketing was put forth to encourage seniors to have portraits taken early. This timing may negatively impact future months	3	
Other, positive controllables mainly in Licensing	14	
Total Contribution		(14)
UCLA Student Union		
Gross Margin:		
Post Office below plan due to a decrease in international sales from new postal regulations	(4)	
Total Wages below plan	5	
Other, positive controllables	3	
Total Contribution		4
Allocated Expenses and Other		
Utilities below plan due to running a more efficient HVAC system and lower chiller water rates and consumption (partly due to the installation of the variable speed drives)	39	
Maintenance above plan mostly due to repairs for the water leak in Southern Lights	(6)	
Depreciation lower than plan due to timing of capitals and reduced expenditures	16	
Other	1	
Total		50
Actual Net Income/(Loss)		(\$265)

ASUCLA
P/L Reconciliation
Year-To-Date Through December 2015

<i>Financial Analysis</i>	\$000's
Budgeted Net Income/(Loss)	(\$34)
UCLA Store	
Gross Margin:	
Bearwear below plan due to negative results in November and December sales related to reduction in promotional events and reduced fan enthusiasm	(161)
Fast Track above plan: positive results from sales of "Los Angeles" themed tourist merchandise during the Special Olympics and strong sales of backpacks	15
Campus Portrait Studio above plan due to sitting schedule for yearbooks was opened earlier than budgeted	7
Market above plan due to increased warm/hot weather good for beverage business and campus visitor traffic strong during the Special Olympics	9
E-Commerce below plan due to lower than expected response to event driven merchandise and reduced sales related to Score Big promotions	(18)
New Text above plan due to shortfall in used book availability increases new text sales, generally strong new text sales and changes in procedures and pricing strategy	58
Used Text below plan due to lower availability of used books	(29)
Course Reader Solutions above plan mostly due to higher digital sales in the Fall from Study.net	56
Computer Store above plan due to higher department sales and a large lab school order, however this has been reduced by lower sales in December	9
LuValle Books above plan due to strong sales of Law textbooks	17
HSS Dental above plan mostly due to addition of a hygiene school	7
Total Wages lower than plan, mostly career	34
Other, positive controllables mostly freight out, payment to UCLA and employee benefits	97
Total Contribution	101
UCLA Restaurants	
Gross Margin:	
Wetzels/RX below plan: customer traffic is unexpectedly down in most Ackerman restaurants	(33)
Greenhouse below plan: customer traffic is unexpectedly down in most Ackerman restaurants	(17)
Northern Lights above plan due to average check higher than plan and a slight increase in customers	13
No Campus Student Ctr above plan mostly due to average check higher than plan and a strong finals week	31
CSSC below plan due to closing of Southern Lights from a water leak	(34)
Café Synapse above plan: budget is written for a different operation model that has not yet been executed (sales budgeted down for less food options)	46
Kerckhoff Coffeehouse above plan due to higher than average check and some additional customers due to closure of Southern Lights	14
Cooperage below plan due to aggressive budget for sales rebound that has not occurred, (sales in most Ackerman restaurants 1st floor and A-Level softer than expected)	(16)
Kikka Sushi above plan due to sales in new location better than expected	17
Music Café above plan due to more customer traffic than last year	15
Catering above plan due to catered events not budgeted for Special Olympics (partially offset by loss of Football training table events)	36
Concessions above plan due to several unbudgeted events and conservative budget for Special Olympics	82
Total Wages higher than plan	(12)
Other	11
Total Contribution	153
Services	
Gross Margin:	
Licensing International below plan due to mostly to poor performance in Europe and adjustment for prior month estimates for Japan	(26)
Licensing Domestic below plan due to aggressive jersey sales budget and "College Vault" line sales down in connection with the game against Texas that were not repeated	(46)
Leased Ops below plan due to delay of additional offices for Enrollment Management, and the Chase renewal agreement resulted in less ATM's and reduced rates	(9)
Photography below plan due to an aggressive budget (less on campus events)	(19)
Other, mostly positive controllables mainly in Licensing	28
Total Contribution	(72)
UCLA Student Union	
Gross Margin:	
Student Union Ops below plan mostly due to Special Olympics loss of one of the primary clients for this summer	(41)
AU Post Office below plan due to marketplace changes mostly lower postage sales	(10)
Total Wages lower than plan	8
Other, positive controllables mainly student union event fund	8
Total Contribution	(35)
Allocated Expenses and Other	
A&SS below plan mostly career wages and insurance expense	117
Maintenance higher than plan mostly repairs and maintenance (leak in Southern Lights, LuValle roof, prevention of water leaks in Kerckhoff, elevator repairs)	(71)
Utilities lower than plan: mostly chiller water due to reduced use of steam for heating and possible positive impact from the installation of frequency drives for the pumps	63
Depreciation lower than plan due to timing of capitals and reduced expenditures	87
Interest Expense below plan due to prior year refinancing of AU debt	22
Various positive non-recurrent income	24
Other, mostly positive student fee income	14
Total	256
Actual Net Income/(Loss)	\$369

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
BALANCE SHEETS
(\$000)**

	Current Month December 2015	Prior Month November 2015	Prior Year July 2015
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$9,826	\$11,887	\$11,434
Accounts receivable	3,461	3,747	4,012
Less: Allowance for doubtful accounts	(306)	(297)	(263)
Accounts receivable, net	3,155	3,450	3,749
Student fees receivable	1,544	1,394	489
Inventories	7,597	6,364	5,893
Prepaid expenses and other current assets	258	202	278
Total current assets	22,380	23,297	21,843
LONG TERM ASSETS			
Long term note receivable	\$200	\$200	\$200
Property, equipment and improvements	68,624	68,627	68,112
Less: Accumulated depreciation	(44,727)	(44,535)	(43,761)
Total long term assets	24,097	24,292	24,551
TOTAL ASSETS	\$46,477	\$47,589	\$46,394
LIABILITIES AND RETAINED EARNINGS			
CURRENT LIABILITIES:			
Accounts payable	\$4,784	\$5,536	\$5,291
Wages and payroll taxes payable	2,844	2,807	3,324
Sales tax payable & other liabilities	919	943	767
Interest payable	247	287	139
Deferred income	653	720	235
Funds held for others	124	126	102
Current portion of long term debt	736	736	736
Total current liabilities	10,307	11,155	10,594
LONG TERM DEBT:			
AU expansion loan	9,595	9,595	9,595
Total long term debt	9,595	9,595	9,595
TOTAL LIABILITIES	19,902	20,750	20,189
RETAINED EARNINGS:			
Beginning Balance	26,205	26,205	25,924
Year-to-date net income/(loss)	370	634	281
Ending Balance	26,575	26,839	26,205
TOTAL LIABILITIES AND RETAINED EARNINGS	\$46,477	\$47,589	\$46,394

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
STATEMENTS OF CASH FLOWS
December 2015
(\$000's)**

	Current Month	Year to Date	Prior Year to Date
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income/(loss)	(\$264)	\$369	\$0
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:			
Depreciation	195	969	1,022
Loss (Gain) on disposal of fixed asset	1	1	0
<u>(Increase)/decrease in current assets:</u>			
Accounts receivable	295	593	(1,200)
Student fees receivable	(150)	(1,055)	209
Inventories	(1,233)	(1,704)	(1,682)
Prepaid expenses and other current assets	(56)	20	125
<u>Increase/(decrease) in current liabilities:</u>			
Accounts payable	(752)	(507)	358
Sales tax payable & other liabilities	(24)	152	(83)
Wages and payroll taxes payable	37	(480)	2
Interest payable	(40)	108	222
Deferred Income	(67)	418	394
Funds held for others	(2)	24	8
Net cash provided/(used) by operating activities	(2,060)	(1,092)	(625)
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:			
Purchase of property, equipment and improvements	(19)	(534)	(296)
Change in capital projects in progress	18	18	0
Net cash used in investing activities	(1)	(516)	(296)
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:			
Principal payments on AU expansion loan	0	0	0
Net cash provided/(used) by financing activities	0	0	0
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(2,061)	(1,608)	(921)
CASH AND CASH EQUIVALENTS, Beginning	11,887	11,434	10,881
CASH AND CASH EQUIVALENTS, Ending	\$9,826	\$9,826	\$9,960

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
CASH RESERVE COMPUTATION
December 2015
(\$000's)**

CASH AND CASH EQUIVALENTS	\$9,826
Less: Committed Capital Projects	
Ackerman A Level and First Floor Remodel	(2,905)
Student Service Center	(435)
KH Coffeehouse Patio Membrane	(225)
Subtotal	<u>(3,565)</u>
Adjustment for Cash Overdraft Entry	(943)
Uncommitted Cash	<u>5,318</u>
BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL)	<u>10,080</u>
RESERVE SURPLUS (DEFICIT)	<u><u>(\$4,762)</u></u>

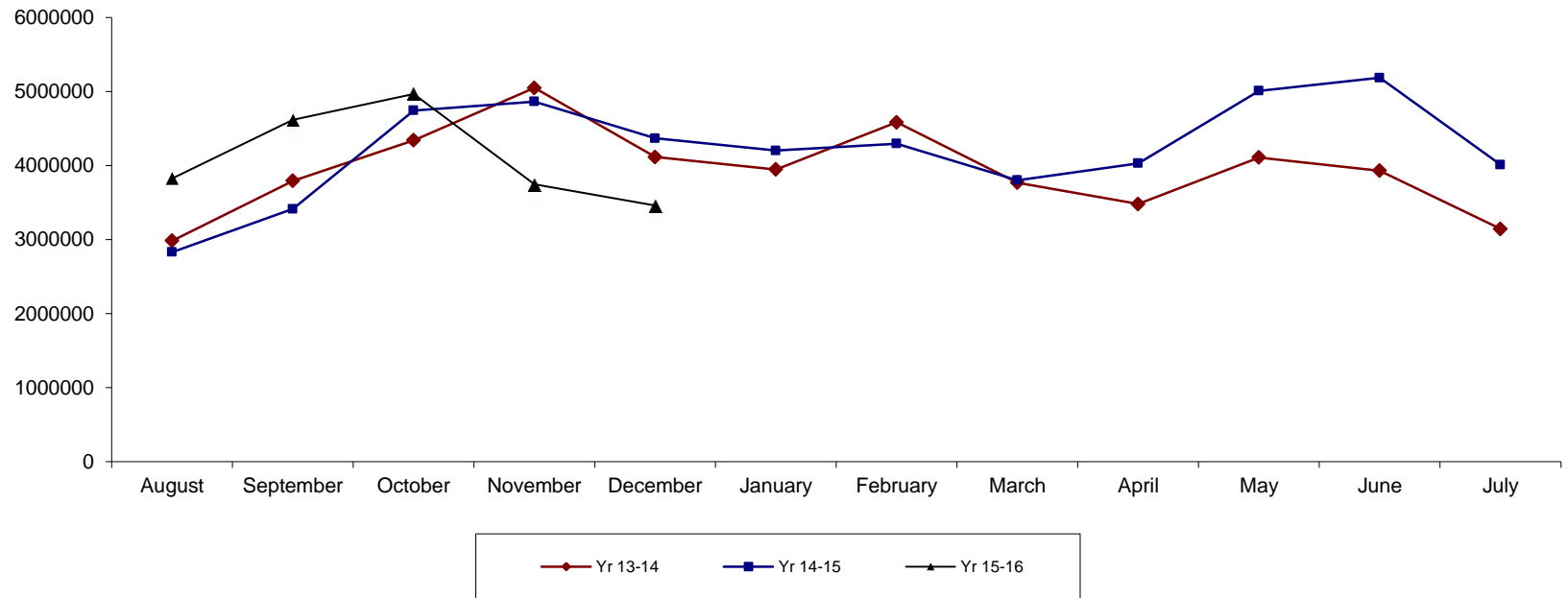
ASUCLA SERVICES AND ENTERPRISES
 Capital Expenditures -Current Year Projects (\$000's)
 FY 2015-2016 Decemberr 2015

PROJECT NAME	BUDGET	PROJECTED						Status
		Payments	PO's	Total	Remaining Balance	Pending	Over (Under)	
ASUCLA								
2015-001 A Level/1st Floor Remodel	1,000.0	95.0	0.0	95.0	905.0		0.0	In Progress
Total Store/Services	1,000.0	95.0	0.0	95.0	905.0	0.0	0.0	
Store/Services								
2015-002 Store General Replacement	50.0	3.9	0.0	3.9	46.1		0.0	In Progress
2015-003 Informal Photo-Equipment	5.0	0.0	0.0	0.0	0.0	5.0	0.0	Pending
2015-004 DC Carts	25.0	0.0	0.0	0.0	0.0	25.0	0.0	Pending
2015-005 DC Equipment - Tunnel	50.0	0.0	0.0	0.0	0.0	50.0	0.0	Pending
2015-006 DC Dock Retrofit - Tunnel	75.0	0.0	0.0	0.0	0.0	75.0	0.0	Pending
2015-007 HTS Air Conditioning	75.0	0.0	0.0	0.0	0.0	75.0	0.0	Pending
2015-008 Wireless Store Expansion	50.0	0.0	0.0	0.0	0.0	50.0	0.0	Pending
2015-009 AU B-Level Update	175.0	0.0	0.0	0.0	0.0	175.0	0.0	Pending
Total Store/Services	505.0	3.9	0.0	3.9	46.1	455.0	0.0	
Food Service								
2015-010 FS Miscellaneous and Unanticipated	50.0	1.4	11.4	12.8	37.2		0.0	In Progress
2015-011 FS Patio Furniture Upgrade	20.0	19.9	0.0	19.9	0.0		(0.1)	Completed
2015-012 FS New trash/recycling/compost receptacles	75.0	12.8	0.0	12.8	62.2		0.0	In Progress
2015-013 LV New cash stands and re-lamination of counters	25.0	0.0	18.3	18.3	6.7		0.0	In Progress
2015-014 NC Convection Oven	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2015-015 Commissary Dish Machine	60.0	0.0	0.0	0.0	0.0	60.0	0.0	Pending
Total Food Services	240.0	34.1	29.7	63.8	106.1	70.0	(0.1)	
Technology								
2015-016 Printer Replacement	2.0	0.0	0.0	0.0	0.0	2.0	0.0	Pending
2015-017 PC Replacement	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2015-018 Kronos Replacement.	150.0	0.0	0.0	0.0	0.0	150.0	0.0	Pending
2015-019 Network Infrastructure Upgrade	180.0	159.0	6.9	165.9	14.1		0.0	In Progress
2015-020 Marketing Hardware/software Upgrade	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
Total Technology	357.0	159.0	6.9	165.9	14.1	177.0	0.0	
Others								
2015-021 Fac. Misc. Remodels	40.0	0.0	0.0	0.0	0.0	40.0	0.0	Pending
2015-022 KH 2nd Floor Lobby/Hallway Re-Flooring	30.0	0.0	0.0	0.0	0.0	30.0	0.0	Pending
2015-023 KH 3rd Floor Staircase/Landing Re-carpeting	20.0	0.0	0.0	0.0	0.0	20.0	0.0	Pending
2015-024 NC Restroom Improvement	60.0	0.0	0.0	0.0	0.0	60.0	0.0	Pending
2015-025 KH Men's Restroom	20.0	0.0	0.0	0.0	0.0	20.0	0.0	Pending
2015-026 LVC Patio Deck	30.0	0.0	0.0	0.0	0.0	30.0	0.0	Pending
2015-027 SUO Omni Locks	75.0	0.0	0.0	0.0	0.0	75.0	0.0	Pending
2015-028 Custodial Replacements	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2015-029 Finance Misc. Replacements	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
2015-030 Licensing Office Reconfiguration	75.0	0.0	0.0	0.0	0.0	75.0	0.0	Pending
2015-031 LP Security System	40.0	4.2	0.0	4.2	35.8		0.0	In Progress
Total Others	415.0	4.2	0.0	4.2	35.8	375.0	0.0	
Total Current Year Projects	2,517.0	296.2	36.6	332.8	1,107.1	1,077.0	(0.1)	

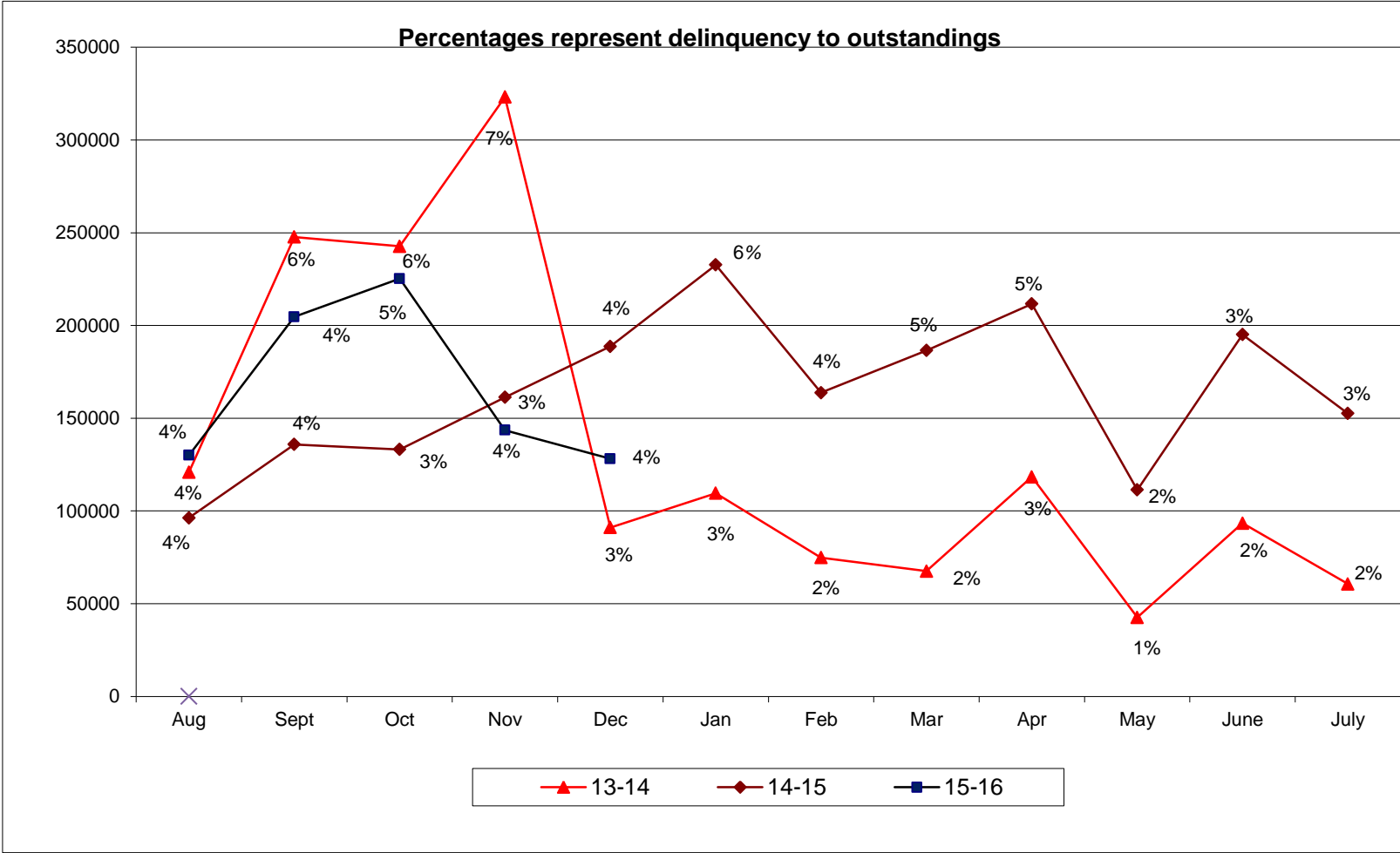
ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES
ACCOUNTS RECEIVABLE AGING REPORT

12/26/2015	Dec	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$703,085	22%	\$64,631	96%	\$11,914	37%	\$6,590	25%	\$3,479	10%	\$13,782	39%	\$803,481	23%
ASUCLA PUBLICATIONS		\$135,264	4%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$135,264	4%
ASUCLA USA/GSA		\$80,502	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$80,502	2%
DUE FROM VENDORS		\$164,327	5%	(\$1,596)	-2%	\$13,126	41%	\$10,402	40%	\$29,094	84%	\$19,397	55%	\$234,750	7%
DENTAL KITS		\$384,971	12%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$384,971	11%
OTHER		\$1,797,577	55%	\$4,342	6%	\$7,051	22%	\$9,302	35%	\$1,979	6%	\$2,009	6%	\$1,822,260	53%
TOTAL CURRENT MONTH		\$3,265,726	100%	\$67,377	100%	\$32,091	100%	\$26,294	100%	\$34,552	100%	\$35,188	100%	\$3,461,228	100%
		94%		2%		1%		1%		1%		1%		100%	
11/21/2015	Nov	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$612,832	18%	\$185,984	73%	\$16,410	31%	\$10,341	43%	\$9,992	31%	\$15,615	44%	\$851,174	23%
ASUCLA PUBLICATIONS		\$156,315	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$156,315	4%
ASUCLA USA/GSA		\$89,939	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$89,939	2%
DUE FROM VENDORS		\$400,089	12%	\$56,288	22%	\$11,747	22%	\$9,311	38%	\$21,813	69%	\$14,542	42%	\$513,790	14%
DENTAL KITS		\$443,801	13%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$443,801	12%
OTHER		\$1,646,575	49%	\$11,757	5%	\$24,142	47%	\$4,624	19%	\$152	0%	\$4,831	14%	\$1,692,081	45%
TOTAL CURRENT MONTH		\$3,349,551	100%	\$254,029	100%	\$52,299	100%	\$24,276	100%	\$31,957	100%	\$34,988	100%	\$3,747,100	100%
		89%		7%		1%		1%		1%		1%		100%	
10/24/2015	Oct	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$726,155	17%	\$372,742	83%	\$17,090	26%	\$17,907	19%	\$8,897	26%	\$10,839	35%	\$1,153,630	23%
ASUCLA PUBLICATIONS		\$156,028	4%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$156,028	3%
ASUCLA USA/GSA		\$71,534	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$71,534	2%
DUE FROM VENDORS		\$276,353	6%	\$14,422	3%	(\$5,253)	-8%	\$12,933	14%	\$23,164	68%	\$15,442	50%	\$337,061	7%
DENTAL KITS		\$543,261	13%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$543,261	11%
OTHER		\$2,516,319	58%	\$65,627	14%	\$54,986	82%	\$62,551	67%	\$1,942	6%	\$4,770	15%	\$2,706,195	54%
TOTAL CURRENT MONTH		\$4,289,650	100%	\$452,791	100%	\$66,823	100%	\$93,391	100%	\$34,003	100%	\$31,051	100%	\$4,967,709	100%
		86%		9%		1%		2%		1%		1%		100%	

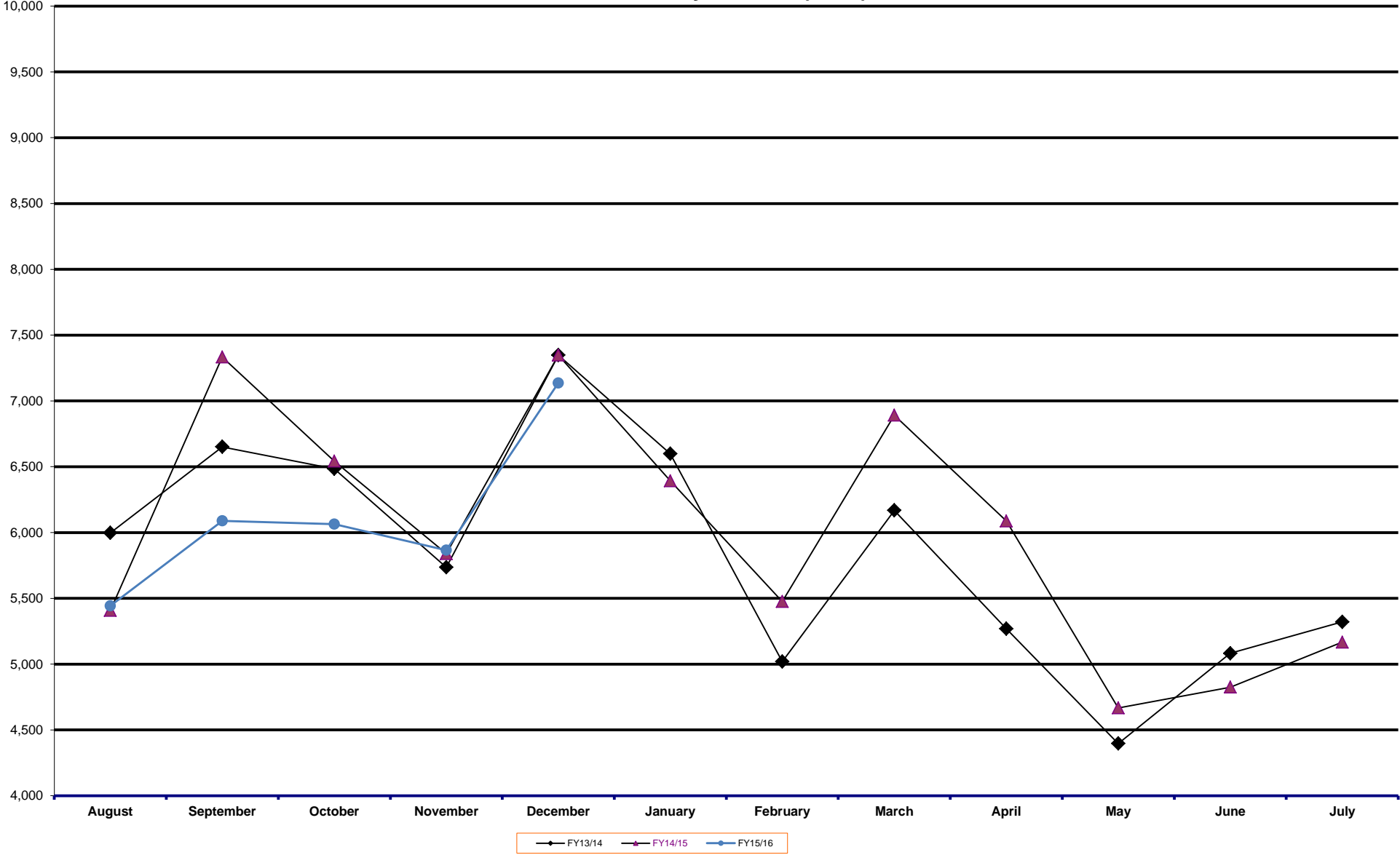
Total Aged Accounts Receivable Balances
12 Month History
August 13 to December 15



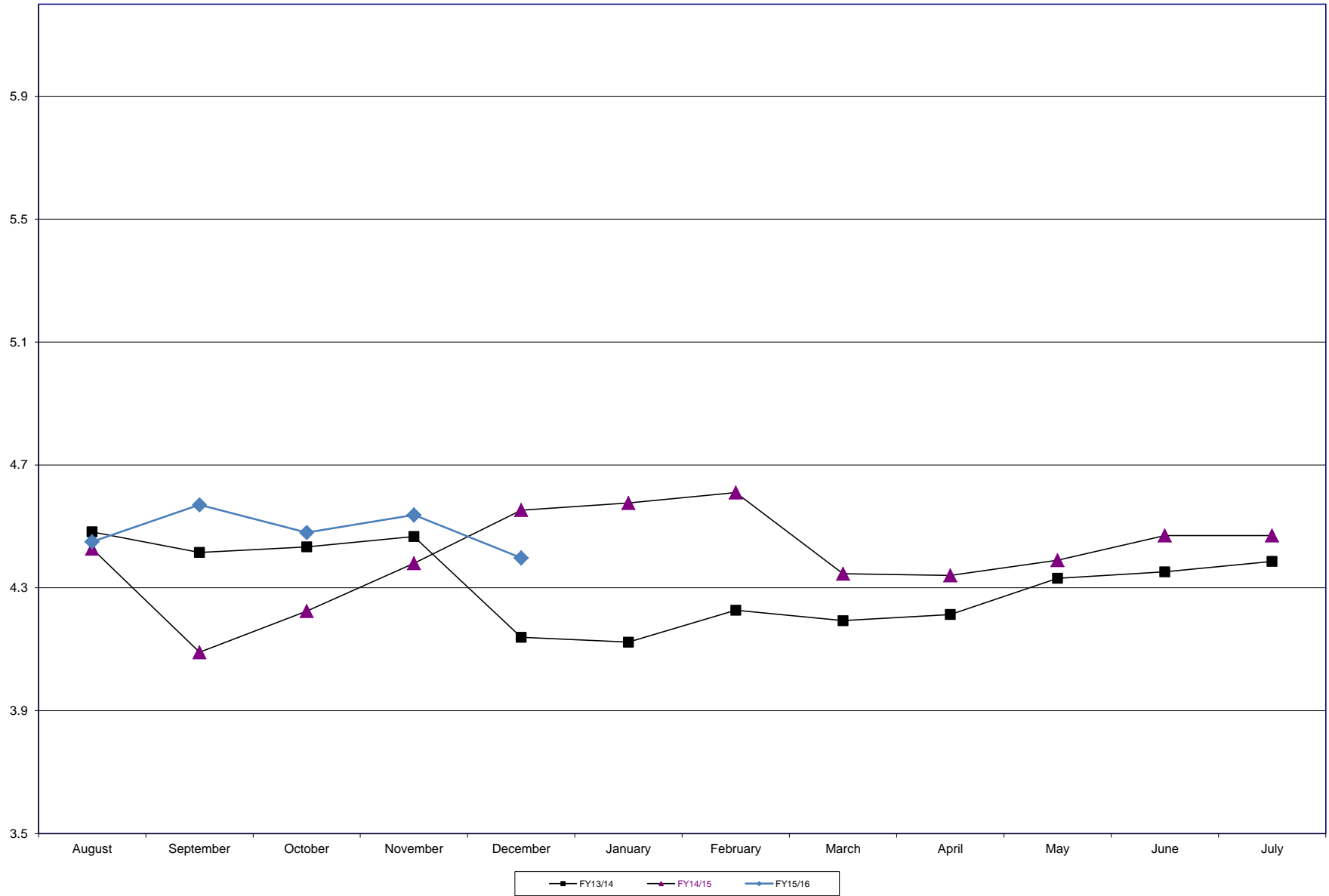
Aged Accounts Receivable Balances > 60 Days Past Due



Associated Students UCLA Store Inventory At Cost (\$000)



Associated Students UCLA Store Inventory Turns*



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

UCLA STORE
INCOME STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
1,392,609	1,517,300	<124,691>	9,137,586	9,480,873	<343,287>	1,406,582	9,431,595
1,115,096	1,297,943	<182,847>	6,274,530	6,435,596	<161,066>	1,430,967	6,470,479
94,621	86,300	8,321	469,074	480,700	<11,626>	119,569	481,534
176,622	164,600	12,022	1,208,701	1,184,404	24,297	187,591	1,211,355
356,128	363,000	<6,872>	994,477	1,011,000	<16,523>	439,169	1,092,770
147,647	166,340	<18,693>	3,262,172	3,017,364	244,808	170,519	3,008,965
3,282,723	3,595,483	<312,760>	21,346,541	21,609,937	<263,396>	3,754,396	21,696,699
2,247,709	2,413,754	166,045	14,857,048	15,012,622	155,574	2,467,955	15,124,585
4,384	4,630	246	33,186	31,320	<1,866>	4,808	36,329
5,299	5,380	81	30,687	27,090	<3,597>	5,949	27,185
441	410	<31>	2,178	2,270	92	563	2,266
984	700	<284>	7,032	5,130	<1,902>	1,087	7,181
0	1,310	1,310	<530>	3,660	4,190	1,587	4,064
1,560	860	<700>	13,164	11,270	<1,894>	2,326	12,739
12,668	13,290	622	85,717	80,740	<4,977>	16,321	89,764
2,260,378	2,427,044	166,666	14,942,765	15,093,362	150,597	2,484,276	15,214,349
68.5	67.1	<1.3>	69.6	69.5	<0.1>	65.7	69.7
1,022,345	1,168,439	<146,094>	6,403,775	6,516,575	<112,800>	1,270,121	6,482,350
31.5	32.9	<1.3>	30.4	30.5	<0.1>	34.3	30.3
0.4	0.4	<0.0>	0.4	0.4	<0.0>	0.4	0.4
31.1	32.5	<1.4>	30.0	30.2	<0.2>	33.8	29.9
11.6	12.8	<1.2>	16.8	16.4	0.4	13.2	16.0
47.6	50.3	<2.7>	48.7	49.4	<0.7>	49.1	49.0
39.9	38.4	1.5	40.8	39.6	1.2	39.6	39.8
32.3	34.2	<1.9>	32.2	31.3	0.8	31.4	29.7
52.1	49.0	3.2	51.4	51.0	0.5	50.0	50.7
33.7	32.5	1.2	22.2	23.4	<1.2>	32.8	23.2
155,618	113,164	42,454	701,384	612,625	88,759	113,776	622,118
1,177,963	1,281,603	<103,640>	7,105,159	7,129,200	<24,041>	1,383,897	7,104,468
247,063	259,547	12,484	1,237,191	1,279,552	42,361	250,810	1,254,137
0	2,500	2,500	5,984	2,500	<3,484>	1,556	2,273
142,462	160,528	18,066	828,161	823,147	<5,014>	159,321	783,470
389,526	422,575	33,049	2,071,336	2,105,199	33,863	411,688	2,039,880
11.9	11.8	<0.1>	9.7	9.7	0.0	11.0	9.4
139,384	148,143	8,759	688,852	721,670	32,818	133,255	678,870
18,308	12,632	<5,676>	55,988	52,055	<3,933>	24,793	63,040
12,366	13,760	1,394	62,461	67,640	5,179	14,474	67,163
80	80	0	400	400	0	80	400
19	14	<5>	100	66	<34>	21	166
2,833	1,650	<1,183>	6,811	8,050	1,239	1,745	9,461
0	1,050	1,050	800	1,925	1,125	1,000	1,100
3,867	3,150	<717>	25,538	23,740	<1,798>	7,446	27,392
46,544	54,875	8,331	145,433	179,140	33,707	51,630	193,755
1,472	900	<572>	5,287	4,500	<787>	900	4,503
0	0	0	53	0	<53>	406	406
<480>	0	480	<487>	0	487	0	89
0	0	0	0	400	400	16	441
16,947	15,765	<1,182>	146,686	156,260	9,574	16,034	150,520
<751>	<1,950>	<1,199>	<9,704>	<8,425>	1,279	<1,325>	<6,942>
23	50	27	260,991	260,250	<741>	148	263,673
9,072	6,570	<2,502>	38,166	27,298	<10,868>	7,962	26,867
52,644	59,377	6,733	336,388	345,872	9,484	60,753	347,480
631	0	<631>	6,059	0	<6,059>	<339>	<1,337>
506	0	<506>	2,282	0	<2,282>	1,371	5,925
0	0	0	<297>	1,273	1,570	47	1,630
547	0	<547>	2,208	0	<2,208>	501	2,505
0	0	0	1,168	1,600	432	0	1,604
300	0	<300>	300	0	<300>	0	0
14,207	11,729	<2,478>	60,018	57,729	<2,289>	11,019	28,116
4,184	2,000	<2,184>	5,217	3,500	<1,717>	2,437	3,707
2,709	5,460	2,751	11,680	15,200	3,520	0	2,801
75	75	<0>	35,195	35,196	1	5,932	36,308
0	2	2	0	7	7	0	0
11,371	17,516	6,145	93,007	116,889	23,882	41,001	126,322
336,857	352,848	15,991	1,980,601	2,072,235	91,634	381,307	2,035,965
726,383	775,423	49,040	4,051,937	4,177,434	125,497	792,994	4,075,844
451,581	506,180	<54,599>	3,053,222	2,951,766	101,456	590,902	3,028,624
42,169	37,291	<4,878>	171,206	183,545	12,339	34,238	174,450
137,969	141,989	4,020	692,361	727,082	34,721	146,648	782,204
66,637	70,193	3,556	336,093	368,537	32,444	70,970	366,660
31,285	32,275	990	159,316	161,609	2,293	30,895	158,896
107,561	107,335	<226>	512,904	522,730	9,826	98,221	507,498
83,872	77,836	<6,036>	427,470	382,597	<44,873>	84,189	397,021
25,078	36,619	11,541	171,854	182,930	11,076	28,536	182,918
58,518	65,523	7,005	292,458	327,615	35,157	58,720	292,628
553,089	569,061	15,972	2,763,662	2,856,645	92,983	552,418	2,862,274
<101,508>	<62,881>	<38,627>	289,561	95,121	194,440	38,484	166,349

SERVICES DIVISION
INCOME STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
10,432	7,500	2,932	58,211	77,000	<18,789>	12,787	71,508
10,432	7,500	2,932	58,211	77,000	<18,789>	12,787	71,508
102	300	198	1,710	1,650	<60>	290	2,315
10,330	7,200	3,130	56,501	75,350	<18,849>	12,497	69,194
99.0	96.0	3.0	97.1	97.9	<0.8>	97.7	96.8
99.0	96.0	3.0	97.1	97.9	<0.8>	97.7	96.8
184,938	210,373	<25,435>	1,197,369	1,269,932	<72,563>	170,466	1,101,792
94,047	99,744	<5,697>	492,288	501,367	<9,079>	86,541	474,317
278,985	310,117	<31,132>	1,689,657	1,771,299	<81,642>	257,008	1,576,109
289,316	317,317	<28,002>	1,746,158	1,846,649	<100,491>	269,504	1,645,302
34,834	34,800	<34>	176,515	174,000	<2,515>	33,498	167,349
70	750	680	836	3,675	2,839	224	2,772
34,903	35,550	647	177,351	177,675	324	33,721	170,122
334.6	474.0	139.4	304.7	230.8	<73.9>	263.7	237.9
18,169	18,806	637	89,097	92,775	3,678	16,434	82,583
60	700	640	1,563	3,500	1,937	588	3,548
814	700	<114>	3,794	3,500	<294>	681	3,296
0	105	105	57	525	468	0	139
0	50	50	7,123	10,250	3,127	1,067	11,068
2,000	2,000	0	7,499	7,500	1	2,000	7,818
0	0	0	0	0	0	0	500
291	1,550	1,259	8,765	15,750	6,985	247	18,096
0	100	100	816	500	<316>	0	520
2,083	2,483	400	10,886	12,415	1,529	2,083	10,415
1,019	250	<769>	4,997	1,250	<3,747>	0	2,200
2	3,800	3,798	20,667	19,000	<1,667>	4,566	23,972
10,230	10,125	<105>	113,535	113,005	<530>	0	113,650
15,160	16,704	1,544	92,773	95,426	2,653	16,213	75,302
60,267	66,476	6,209	372,195	386,643	14,448	64,706	291,916
110,096	123,849	13,753	733,767	762,039	28,272	108,586	645,023
144,999	159,399	14,400	911,119	939,714	28,595	142,307	815,144
144,316	157,918	<13,602>	835,039	906,935	<71,896>	127,197	830,158
3,779	3,137	<642>	14,719	15,525	806	2,804	14,555
11,166	11,715	549	55,702	62,151	6,449	9,884	56,052
5,609	6,011	402	28,133	32,631	4,498	4,950	26,564
2,633	2,764	131	13,313	14,330	1,017	2,155	11,751
9,054	9,192	138	42,360	46,252	3,892	6,851	37,165
14,877	29,380	14,503	75,826	144,412	68,586	14,934	70,424
4,448	13,830	9,382	30,484	69,086	38,602	5,062	32,446
6,097	6,361	264	30,483	31,805	1,322	6,238	31,163
57,663	82,390	24,727	291,019	416,192	125,173	52,877	280,120
86,653	75,528	11,125	544,020	490,743	53,277	74,320	550,038

UCLA STUDENT UNION
INCOME STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
30,626	31,380	<754>	226,745	274,155	<47,410>	34,899	243,070
0	30	<30>	0	361	<361>	0	32
0	0	0	0	0	0	0	5
52,422	65,535	<13,113>	200,740	242,695	<41,955>	70,467	259,513
83,048	96,945	<13,897>	427,485	517,211	<89,726>	105,366	502,620
52,051	64,093	12,042	196,457	237,356	40,899	69,395	258,017
5,969	5,920	<49>	39,872	47,548	7,676	4,425	38,120
0	0	0	0	0	0	0	0
58,020	70,013	11,993	236,329	284,904	48,575	73,820	296,137
69.9	72.2	2.4	55.3	55.1	<0.2>	70.1	58.9
25,028	26,932	<1,904>	191,156	232,307	<41,151>	31,545	206,483
30.1	27.8	2.4	44.7	44.9	<0.2>	29.9	41.1
80.5	81.1	<0.6>	82.4	82.7	<0.2>	87.3	84.3
0.0	100.0	<100.0>	0.0	100.0	<100.0>	0.0	100.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	99.4
0.7	2.2	<1.5>	2.1	2.2	<0.1>	1.5	0.6
5,607	3,975	1,632	63,482	64,853	<1,371>	5,530	59,904
8,311	11,537	<3,226>	34,106	42,724	<8,618>	13,074	46,633
13,918	15,512	<1,594>	97,589	107,577	<9,989>	18,605	106,537
38,946	42,444	<3,498>	288,744	339,884	<51,140>	50,150	313,020
26,244	30,859	4,615	152,453	154,295	1,842	28,536	145,291
14,864	15,339	475	81,258	87,094	5,836	14,714	77,617
41,107	46,198	5,091	233,711	241,389	7,678	43,250	222,908
49.5	47.7	<1.9>	54.7	46.7	<8.0>	41.1	44.4
14,491	16,034	1,543	82,344	79,456	<2,888>	14,952	78,812
3,180	4,034	854	6,215	7,665	1,450	121	4,134
2,888	3,332	444	14,776	16,510	1,734	3,474	16,497
566	0	<566>	566	1,150	584	2,609	3,255
2,716	2,274	<442>	2,716	2,274	<442>	2,546	2,546
232	232	0	696	696	0	232	696
0	0	0	2,708	4,308	1,600	0	5,545
108	89	<19>	22,183	20,320	<1,863>	97	20,209
1,406	2,000	594	32,349	31,482	<867>	3,938	38,004
55	139	84	89	695	606	0	783
0	145	145	348	734	386	0	1,692
476	601	125	2,578	2,981	403	482	2,497
786	575	<211>	5,377	6,479	1,102	381	9,287
986	1,540	554	4,384	5,702	1,318	1,376	5,552
500	39	<461>	1,759	145	<1,614>	0	642
300	0	<300>	575	0	<575>	0	0
3,206	2,629	<577>	3,206	2,629	<577>	2,791	2,791
15,417	15,417	0	77,083	77,085	2	15,417	77,083
4,719	5,000	281	39,274	47,000	7,726	5,731	38,349
52,031	54,080	2,049	299,224	307,311	8,087	54,146	308,374
93,138	100,278	7,140	532,936	548,700	15,764	97,396	531,282
<54,192>	<57,834>	3,642	<244,191>	<208,816>	<35,375>	<47,246>	<218,263>
4,451	4,021	<430>	19,330	19,912	582	3,598	19,075
3,741	4,703	962	17,495	21,507	4,012	4,542	21,769
1,879	2,414	535	8,851	11,329	2,478	2,275	10,414
882	1,110	228	4,176	4,955	779	990	4,545
3,033	3,691	658	13,329	16,064	2,735	3,148	14,491
44,199	40,737	<3,462>	225,268	200,242	<25,026>	44,366	209,222
13,216	19,166	5,950	90,564	95,739	5,175	15,038	96,394
12,951	14,398	1,447	64,438	71,990	7,552	12,804	62,563
84,353	90,240	5,887	443,452	441,738	<1,714>	86,760	438,474
<138,545>	<148,074>	9,529	<687,643>	<650,554>	<37,089>	<134,006>	<656,736>

ADMINISTRATIVE AND SUPPORT SERVICES
EXPENSE STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
313,288	306,051	<7,237>	1,468,676	1,538,704	70,028	312,083	1,549,038
0	500	500	0	2,300	2,300	1,804	16,851
23,758	30,125	6,367	157,437	164,058	6,621	25,840	151,741
337,047	336,676	<371>	1,626,112	1,705,062	78,950	339,727	1,717,630
6.8	6.3	<0.5>	5.2	5.5	0.2	6.0	5.5
10,000	12,000	2,000	11,859	12,000	142	11,156	11,156
2,000	0	<2,000>	4,000	2,000	<2,000>	0	2,000
156,946	145,973	<10,973>	717,508	724,725	7,217	142,835	709,944
7,525	7,370	<155>	37,037	38,099	1,062	7,553	40,303
8,680	9,869	1,189	41,583	48,636	7,053	9,455	44,554
624	1,205	581	4,021	5,094	1,073	1,095	4,644
164	2,376	2,212	3,438	11,239	7,801	558	2,472
0	20	20	39	100	61	0	39
2,619	5,565	2,946	3,090	7,858	4,768	3,228	7,606
0	52	52	0	260	260	0	0
0	0	0	0	0	0	0	25
393	0	<393>	2,228	2,004	<224>	0	1,946
173	301	129	4,493	3,220	<1,273>	135	1,340
37	688	651	974	2,523	1,549	668	2,449
294	350	56	1,790	1,750	<40>	0	1,359
<50>	<400>	<350>	<2,407>	<2,000>	407	<54>	<1,219>
0	51	51	384	255	<129>	238	498
2,525	2,750	225	13,592	13,750	158	200	10,987
1,150	1,425	275	6,438	6,880	442	1,545	7,809
1,500	1,500	0	7,500	7,500	0	2,100	10,500
7,685	6,019	<1,666>	29,222	32,846	3,624	4,387	23,481
581	1,564	983	2,600	7,820	5,220	479	479
11,736	12,433	697	57,871	62,165	4,294	15,585	46,411
0	34	34	0	259	259	0	0
3,380	3,380	0	24,341	24,341	0	3,500	42,959
<2>	40	42	200	<34>	234	45	26
14,303	17,700	3,397	71,517	88,500	16,983	16,081	80,405
4,285	4,280	<5>	27,837	19,841	<7,996>	2,568	13,659
1,383	1,382	<1>	6,913	6,910	<3>	880	4,398
9,976	10,558	582	50,727	52,787	2,060	10,342	52,159
2,985	1,000	<1,985>	9,453	5,000	<4,453>	1,140	5,574
9,167	9,870	703	45,835	49,350	3,515	9,583	47,917
0	0	0	3,620	3,620	0	0	3,448
1,000	1,000	<0>	15,950	16,000	50	0	22,000
10,914	11,500	586	62,917	62,800	<117>	10,879	58,588
339	100	<239>	6,328	2,500	<3,828>	100	2,095
3,163	3,484	321	19,227	18,777	<450>	2,800	15,901
3,629	3,500	<129>	16,191	16,900	709	2,996	15,266
7,635	7,864	229	38,175	39,320	1,145	7,635	37,738
13,401	14,374	973	67,005	73,422	6,417	13,955	69,758
258	1,350	1,092	17,844	20,700	2,856	862	15,513
300,401	302,527	2,126	1,431,104	1,489,951	58,847	284,529	1,416,188
637,448	639,203	1,755	3,057,216	3,195,013	137,797	624,257	3,133,818
18,055	17,585	<470>	92,021	86,439	<5,582>	18,123	85,467
5,399	8,272	2,873	36,995	41,325	4,330	6,143	39,377
12,363	12,193	<170>	57,398	60,965	3,567	12,378	61,544
35,817	38,050	2,233	186,415	188,729	2,315	36,644	186,387
673,265	677,253	3,988	3,243,631	3,383,742	140,111	660,901	3,320,205
<593,165>	<594,480>	<1,315>	<2,851,365>	<2,970,427>	<119,062>	<584,763>	<2,933,965>
<33,080>	<30,921>	2,159	<153,967>	<153,967>	0	<29,776>	<149,016>
<3,698>	<3,145>	553	<14,375>	<14,375>	0	<3,167>	<14,491>
<43,322>	<48,707>	<5,385>	<223,924>	<244,973>	<21,049>	<43,195>	<222,733>
<673,265>	<677,253>	<3,988>	<3,243,631>	<3,383,742>	<140,111>	<660,901>	<3,320,205>
0	0	<0>	0	0	<0>	0	0

MAINTENANCE DIVISION
EXPENSE STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
115,740	119,009	3,269	558,521	565,602	7,081	101,207	549,261
2,933	1,099	<1,834>	15,682	5,495	<10,187>	5,859	23,353
0	872	872	209	4,412	4,203	689	3,534
<1,009>	<610>	399	<3,747>	<3,090>	657	<1,771>	<3,563>
<7,274>	<5,770>	1,504	<33,574>	<27,876>	5,698	<5,643>	<27,239>
0	<6,300>	<6,300>	<4,520>	<31,500>	<26,980>	0	<26,995>
110,390	108,300	<2,090>	532,571	513,043	<19,528>	100,342	518,351
69,744	71,613	1,869	346,796	353,891	7,095	64,005	329,951
311	78	<233>	675	620	<55>	167	658
609	677	68	3,420	3,385	<35>	670	3,581
286	0	<286>	286	1,600	1,314	0	432
4,426	3,645	<781>	24,941	24,758	<183>	4,540	24,650
5,103	5,191	88	26,397	27,945	1,548	4,337	24,221
1,505	1,093	<412>	4,967	6,088	1,121	735	7,681
810	454	<356>	2,606	2,527	<79>	275	2,013
19,914	19,350	<564>	156,005	99,575	<56,430>	43,323	109,510
8,221	3,190	<5,031>	25,129	15,950	<9,179>	5,125	11,240
0	175	175	232	525	293	0	0
48	900	852	2,071	4,500	2,429	29	1,278
0	250	250	0	1,250	1,250	0	2,880
3,345	3,495	150	21,435	17,475	<3,960>	2,178	17,724
4,246	7,026	2,780	31,418	33,966	2,548	5,674	33,065
6,339	3,428	<2,911>	20,403	17,140	<3,263>	3,944	20,108
1,050	780	<270>	5,679	3,900	<1,779>	465	3,401
125,957	121,345	<4,612>	672,460	615,095	<57,365>	135,467	592,394
236,347	229,645	<6,702>	1,205,031	1,128,138	<76,893>	235,809	1,110,745
14,124	16,946	2,822	70,602	84,730	14,128	14,933	74,294
14,124	16,946	2,822	70,602	84,730	14,128	14,933	74,294
250,471	246,591	<3,880>	1,275,632	1,212,868	<62,764>	250,742	1,185,039
<213,652>	<211,127>	2,525	<1,088,920>	<1,037,771>	51,149	<214,460>	<1,011,354>
<6,994>	<6,994>	0	<34,970>	<34,970>	0	<6,535>	<32,675>
<2,742>	<2,742>	0	<13,710>	<13,710>	0	<2,562>	<12,810>
<9,028>	<8,143>	885	<46,011>	<39,978>	6,033	<9,062>	<42,733>
<18,055>	<17,585>	470	<92,021>	<86,439>	5,582	<18,123>	<85,467>
<250,471>	<246,591>	3,880	<1,275,632>	<1,212,868>	62,764	<250,742>	<1,185,039>
0	0	0	0	0	0	0	0

UTILITIES
EXPENSE STATEMENT

DEC. 05(11/22/15-12/26/15)			FISCAL YEAR 15-16			FISCAL YEAR 14-15	
CURRENT MONTH			YTD 5 MO(07/26/15-12/26/15)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
4,731	19,503	14,772	101,450	142,954	41,504	191	132,008
47,529	68,943	21,414	318,275	322,910	4,635	61,237	313,218
10,032	10,795	763	50,212	52,513	2,301	8,900	46,768
11,503	12,191	688	28,212	39,023	10,811	14,811	40,738
1,704	3,535	1,831	12,707	16,931	4,224	1,338	15,140
1,292	1,551	259	6,460	7,755	1,295	0	0
76,791	116,518	39,727	517,316	582,086	64,770	86,477	547,872
76,791	116,518	39,727	517,316	582,086	64,770	86,477	547,872
<63,883>	<99,329>	<35,446>	<437,774>	<496,193>	<58,419>	<72,692>	<465,957>
<3,455>	<3,455>	0	<17,275>	<17,275>	0	<3,283>	<16,415>
<1,355>	<1,355>	0	<6,775>	<6,775>	0	<1,287>	<6,435>
<2,699>	<4,107>	<1,408>	<18,497>	<20,518>	<2,021>	<3,072>	<19,688>
<5,399>	<8,272>	<2,873>	<36,995>	<41,325>	<4,330>	<6,143>	<39,377>
<76,791>	<116,518>	<39,727>	<517,316>	<582,086>	<64,770>	<86,477>	<547,872>
0	0	0	0	0	0	<0>	<0>