

**ASSOCIATED STUDENTS
UCLA**

**FINANCIAL STATEMENTS
SERVICES AND ENTERPRISES
November (10/30/16 - 11/26/16)**

**Prepared
December 12, 2016**

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - NOVEMBER 2016 (\$000's)
DIVISIONS AT CONTRIBUTION LEVEL**

NOVEMBER (10/30/16 - 11/26/16)										FY 15-16		FISCAL YEAR 2016-2017										FY 15-16	
CURRENT MONTH										**		YTD 4 MONTHS (07/31/16 - 11/26/16)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT												LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%						
				\$	%	\$	%					\$	%	\$	%								
2,182		2,709		(527)	(19.5%)	(723)	(24.9%)	2,905		GROSS INCOME													
1,475		1,577		(102)	(6.5%)	(123)	(7.7%)	1,598		UCLA Store										16,526			
396		419		(23)	(5.5%)	2	0.5%	394		UCLA Restaurants										5,432			
99		149		(50)	(33.6%)	(37)	(27.2%)	136		Services Division										1,435			
										UCLA Student Union										475			
4,152		4,854		(702)	(14.5%)	(881)	(17.5%)	5,033		TOTAL										23,868			
										GROSS MARGIN													
										UCLA Store										5,486			
894	41.0%	1,081	39.9%	(187)				1,127	38.8%	UCLA Restaurants										3,895			
1,073	72.7%	1,134	71.9%	(61)				1,148	71.8%	Services Division										1,433			
396	100.0%	419	100.0%	(23)	0.0	2	0.0	394	100.0%	UCLA Student Union										304			
62	62.6%	98	65.8%	(36)	(3.2)	(22)	0.8	84	61.8%	TOTAL										11,118			
2,425	58.4%	2,732	56.3%	(307)	2.1	(328)	3.7	2,753	54.7%											11,675			
										WAGES & BENEFITS													
										UCLA Store										2,324			
561	25.7%	571	21.1%	10	(4.6)	(21)	(7.1)	540	18.6%	UCLA Restaurants										2,710			
700	47.5%	659	41.8%	(41)	(5.7)	(57)	(7.3)	643	40.2%	Services Division										218			
56	14.1%	55	13.1%	(1)	(1.0)	(3)	(0.6)	53	13.5%	UCLA Student Union										268			
68	68.7%	69	46.3%	1	(22.4)	1	(18.0)	69	50.7%	TOTAL										5,520			
1,385	33.4%	1,354	27.9%	(31)	(5.5)	(80)	(7.5)	1,305	25.9%											5,535			
										OTHER CONTROLLABLES													
										UCLA Store										1,069			
238	10.9%	242	8.9%	4	(2.0)	(3)	(2.8)	235	8.1%	UCLA Restaurants										570			
164	11.1%	155	9.8%	(9)	(1.3)	(20)	(2.1)	144	9.0%	Services Division										475			
155	39.1%	221	52.7%	66	13.6	20	5.3	175	44.4%	UCLA Student Union										218			
73	73.7%	55	36.9%	(18)	(36.8)	(20)	(34.7)	53	39.0%	TOTAL										2,332			
630	15.2%	673	13.9%	43	(1.3)	(23)	(3.1)	607	12.1%											2,403			
										CONTRIBUTION													
										UCLA Store										2,093			
96	4.4%	267	9.9%	(171)	(5.5)	(256)	(7.7)	352	12.1%	UCLA Restaurants										615			
209	14.2%	320	20.3%	(111)	(6.1)	(152)	(8.4)	361	22.6%	Services Division										740			
185	46.7%	142	33.9%	43	12.8	19	4.6	166	42.1%	UCLA Student Union										(182)			
(79)	(79.8%)	(25)	(16.8%)	(54)	(63.0)	(41)	(51.9)	(38)	(27.9%)	TOTAL										3,266			
411	9.9%	704	14.5%	(293)	(4.6)	(430)	(6.8)	841	16.7%											3,737			
										ALLOCATED EXPENSES													
										Admin&Support Services										2,319			
565	13.6%	584	12.0%	19	(1.6)	(44)	(3.2)	521	10.4%	Maintenance Division										834			
217	5.2%	225	4.6%	8	(0.6)	13	(0.6)	230	4.6%	Utilities										365			
83	2.0%	88	1.8%	5	(0.2)	22	0.1	105	2.1%	Depreciation										810			
203	4.9%	216	4.4%	13	(0.5)	(8)	(1.0)	195	3.9%	TOTAL										4,328			
1,068	25.7%	1,113	22.9%	45	(2.8)	(17)	(4.8)	1,051	20.9%											4,485			
										NET INCOME (LOSS) FROM OPERATIONS													
										UCLA Store										(1,062)			
(657)	(15.8%)	(409)	(8.4%)	(248)	(7.4)	(447)	(11.6)	(210)	(4.2%)	UCLA Restaurants										(1,062)			
										UCLA Student Union										(1,062)			
										OTHER INC/(EXP)													
										Non-Recurrent Inc/(Exp)										18			
9	0.2%	0	0.0%	9	0.2	2	0.1	7	0.1%	Interest Income										49			
12	0.3%	12	0.2%	0	0.1	2	0.1	10	0.2%	Interest (Expense)										(140)			
(35)	(0.8%)	(35)	(0.7%)	0	(0.1)	2	(0.1)	(37)	(0.7%)	Income Taxes										0			
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%	Student Union Fee Income										925			
231	5.6%	231	4.8%	0	0.8	5	1.1	226	4.5%	TOTAL										852			
217	5.2%	208	4.3%	9	0.9	11	1.1	206	4.1%											832			
(440)	(10.6%)	(201)	(4.1%)	(239)	(6.5)	(436)	(10.5)	(4)	(0.1%)	NET INCOME (LOSS)										(210)			

**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - NOVEMBER 2016 (\$000's)
DIVISIONS FULLY ALLOCATED**

NOVEMBER (10/30/16 - 11/26/16)										FY 15-16		FISCAL YEAR 2016-2017										FY 15-16	
CURRENT MONTH										**		YTD 4 MONTHS (07/31/16 - 11/26/16)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT				ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%	\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%		
				\$	%	\$	%									\$	%	\$	%				
2,182		2,709		(527)	(19.5%)	(723)	(24.9%)	2,905		GROSS INCOME												18,610	
1,475		1,577		(102)	(6.5%)	(123)	(7.7%)	1,598		UCLA Store												18,387	
396		419		(23)	(5.5%)	2	0.5%	394		UCLA Restaurants												5,624	
99		149		(50)	(33.6%)	(37)	(27.2%)	136		Services Division												1,400	
4,152		4,854		(702)	(14.5%)	(881)	(17.5%)	5,033		UCLA Student Union												456	
										TOTAL												23,868	
										GROSS MARGIN												25,867	
894	41.0%	1,081	39.9%	(187)				1,127	38.8%	UCLA Store												6,006	
1,073	72.7%	1,134	71.9%	(61)		(233)		1,148	71.8%	UCLA Restaurants												3,998	
396	100.0%	419	100.0%	(23)		2		394	100.0%	Services Division												1,399	
62	62.6%	98	65.8%	(36)	(3.2)	(22)	0.8	84	61.8%	UCLA Student Union												272	
2,425	58.4%	2,732	56.3%	(307)	2.1	(328)	3.7	2,753	54.7%	TOTAL												11,675	
										TOTAL CONTROLLABLES												11,675	
799	36.6%	813	30.0%	14	(6.6)	(24)	(9.9)	775	26.7%	UCLA Store												3,465	
863	58.5%	814	51.6%	(49)	(6.9)	(76)	(9.3)	787	49.2%	UCLA Restaurants												3,241	
211	53.3%	276	65.9%	65	12.6	16	4.3	227	57.6%	Services Division												762	
141	142.4%	124	83.2%	(17)	(59.2)	(20)	(53.4)	121	89.0%	UCLA Student Union												471	
2,014	48.5%	2,027	41.8%	13	(6.7)	(104)	(10.6)	1,910	37.9%	TOTAL												7,939	
										CONTRIBUTION												7,939	
96	4.4%	267	9.9%	(171)	(5.5)	(256)	(7.7)	352	12.1%	UCLA Store												2,541	
209	14.2%	320	20.3%	(111)	(6.1)	(152)	(8.4)	361	22.6%	UCLA Restaurants												757	
185	46.7%	142	33.9%	43	12.8	19	4.6	166	42.1%	Services Division												637	
(79)	(79.8%)	(25)	(16.8%)	(54)	(63.0)	(41)	(51.9)	(38)	(27.9%)	UCLA Student Union												(198)	
411	9.9%	704	14.5%	(293)	(4.6)	(430)	(6.8)	841	16.7%	TOTAL												3,737	
										ALLOCATED EXPENSES												3,737	
476	21.8%	522	19.3%	46	(2.5)	20	(4.7)	496	17.1%	UCLA Store												2,375	
405	27.5%	398	25.2%	(7)	(2.3)	(15)	(3.1)	390	24.4%	UCLA Restaurants												1,405	
101	25.5%	98	23.4%	(3)	(2.1)	(33)	(8.2)	68	17.3%	Services Division												338	
86	86.9%	95	63.8%	9	(23.1)	11	(15.6)	97	71.3%	UCLA Student Union												367	
1,068	25.7%	1,113	22.9%	45	(2.8)	(17)	(4.8)	1,051	20.9%	TOTAL												4,485	
										NET INCOME (LOSS) FROM OPERATIONS												4,485	
(381)	(9.2%)	(255)	(5.3%)	(126)	(3.9)	(236)	(6.3)	(145)	(2.9%)	UCLA Store												167	
(195)	(4.7%)	(78)	(1.6%)	(117)	(3.1)	(166)	(4.1)	(29)	(0.6%)	UCLA Restaurants												(649)	
84	2.0%	44	0.9%	40	1.1	(14)	0.1	98	1.9%	Services Division												300	
(165)	(4.0%)	(120)	(2.5%)	(45)	(1.5)	(31)	(1.3)	(134)	(2.7%)	UCLA Student Union												(566)	
(657)	(15.8%)	(409)	(8.4%)	(248)	(7.4)	(447)	(11.6)	(210)	(4.2%)	TOTAL												(748)	
										OTHER INC/(EXP)												(748)	
9	0.2%	0	0.0%	9	0.2	2	0.1	7	0.1%	Non-Recurrent Inc/(Exp)												0	
12	0.3%	12	0.2%	0	0.1	2	0.1	10	0.2%	Interest Income												47	
(35)	(0.8%)	(35)	(0.7%)	0	(0.1)	2	(0.1)	(37)	(0.7%)	Interest (Expense)												(140)	
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%	Income Taxes												0	
231	5.6%	231	4.8%	0	0.8	5	1.1	226	4.5%	Student Union Fee Income												925	
217	5.2%	208	4.3%	9	0.9	11	1.1	206	4.1%	TOTAL												832	
(440)	(10.6%)	(201)	(4.1%)	(239)	(6.5)	(436)	(10.5)	(4)	(0.1%)	NET INCOME (LOSS)												84	

ASUCLA
P/L Reconciliation
Nov-16

<i>Financial Analysis</i>		\$000's
		Nov-16
Budgeted Net Income/(Loss)		(\$201)
UCLA Store		
Gross Margin:		
Bearwear below plan due to sales at Rose Bowl concessions far below plan as attendance was down at both games, and due to final game results Score Big promotions were not strong	(104)	
FastTrack below plan due to decreased traffic and poor sales performance for Employee Appreciation sale	(7)	
Essentials below plan due to decreased traffic and no additional sales from the hotel or increased enrollment	(8)	
Computer Store below plan due to: demand for un-released new Apple MacBooks is holding back purchases, delayed purchasing due to December period, and One -Day sale below plan	(69)	
Total Wages below plan	9	
Other, positive controllables	8	
Total Contribution		(171)
UCLA Restaurants		
Gross Margin:		
Wetzels/RX above plan due to increased customers for the new Lollicup franchise	19	
Northern Lights below plan due to lower sales (small amounts each day)	(4)	
CSSC below plan due to general declining pattern for this area and budgeted increase for pizza concept not yet executed	(14)	
Café Synapse below plan due to aggressive budget around Thanksgiving holiday and not as much external catering sales as planned	(5)	
LuValle Food Servery below plan due to budgeting error for Thanksgiving week and small variances other days throughout the month	(11)	
Café 451 below plan due to less traffic though the library this quarter	(5)	
Kerckhoff Coffeehouse below plan due to optimistic budget resulting in small variances each day	(5)	
Catering below plan: budget planned for new growth of sales, an aggressive plan, and sales are about the same as last year trends this month	(37)	
Concessions above plan mostly due to timing: November had 5 men's basketball games but budgeted 4 (next month will reverse)	12	
Total Wages above plan	(38)	
Other, negative other controllables (\$11K) and small negative margins in various other areas	(23)	
Total Contribution		(111)
Services		
Gross Margin:		
Licensing International below plan mostly due to revised lower estimates for India and the Middle East	(46)	
Licensing Domestic above plan due to timing with negative future offsets (one contributing factor is expectations of declining adidas royalties as retailers prepare to discontinue this program)	15	
Leased Ops above plan mostly due to income from the transfer center (expense to fund Student Media is reported in A&SS)	8	
Other, positive controllables mostly Licensing	66	
Total Contribution		43
UCLA Student Union		
Gross Margin:		
Student Union Ops. below plan due to timing of events that were budgeted in a prior period, and less reoccurring events than planned	(35)	
AU Post Office below plan due to downturn for international sales	(2)	
Total wages below plan	2	
Other, negative controllables	(19)	
Total Contribution		(54)
Allocated Expenses and Other		
A&SS below plan (mostly career wages and benefits)	19	
Maintenance below plan: positive career wages and employee benefits (unrealized budgeted increase for contract agreement), and timing for prior month work in air conditioning maintenance	8	
Utilities lower than plan due to efficiencies in running pumps and air handling units	5	
Depreciation lower than plan due to timing of capital expenditures	13	
Other- positive non-recurrent	9	
Total		54
Actual Net Income/(Loss)		(\$440)

ASUCLA
P/L Reconciliation
Year-To-Date Through November 2016

<i>Financial Analysis</i>	\$000's
Budgeted Net Income/(Loss)	\$84
UCLA Store	
Gross Margin:	
Bearwear below plan due to Rose Bowl Sales lower than anticipated and less campus visitor traffic associated with the opening of the Luskin Conference Center	(140)
Fastrack below plan due to less campus visitor traffic associated with the opening of the Luskin Conference Center	(20)
E-Commerce below plan mostly due to weak Score Big results (overall reduced fan enthusiasm)	(37)
New Text below plan: continued decline in sales due to competition, student usage, and content posted on course websites	(51)
Course Reader Solutions below plan: courses shifting to content posted on course websites, several key classes opted for no reader and higher shift to lower-priced digital titles	(32)
Bookzone below plan due to lower department sales, specifically library	(22)
Computer Store below plan due to continued decline in institutional sales and general softness in Apple Promo sales	(167)
Luvalle Books below plan due to decline in same titles sales compared to last year in New Text for Law rush, and Used Text average unit price lower than last year	(46)
Total Wages lower than plan	19
Other, positive controllables mostly employee benefits, freight out and payment to UCLA	48
Total Contribution	(448)
UCLA Restaurants	
Gross Margin:	
Wetzels/RX above plan due to increased customers for the new Lollicup franchise	32
Greenhouse below plan due to not capturing as many of the Sbarro customers as planned for this location	(8)
CSSC below plan due to ongoing customer decline in this area and budgeted increase in sales for pizza concept not yet executed	(46)
Café Synapse below plan due to aggressive budget around Thanksgiving and not as much external catering sales as planned	(11)
LuValle Food Servery below plan due to budgeting error for Thanksgiving week and small daily variances	(17)
Taco Bell above plan due to A-level traffic rebounding from previous declines (may be capturing some of the Sbarro customers)	13
Stage Canteen below plan due to significant traffic decline trend in this location	(11)
Catering below plan due to aggressive budget which planned for new growth of sales	(72)
Concessions above plan (some of this is timing)	29
Total Wages above plan	(74)
Other, positive controllables mostly employee benefits, advertising, paper	23
Total Contribution	(142)
Services	
Gross Margin:	
Licensing Domestic above plan due to timing	66
Licensing International below plan (revised estimates for Japan, India and the Middle East programs)	(56)
Leased Ops above plan mostly due to income for the transfer center for rent starting 1/2 month September, (offset to fund Student Media in A&SS)	19
Photography above plan due to additional bookings	4
Other, positive controllables mostly Licensing	70
Total Contribution	103
UCLA Student Union	
Gross Margin:	
Student Union Ops above plan due to new clients and increased spending (budget based on historical sales understated based on prior year Special Olympics cancellations)	32
Total Wages lower than plan	7
Other, negative controllables	(23)
Total Contribution	16
Allocated Expenses and Other	
A&SS below plan	24
Maintenance below plan (positive wages, employee benefits and other controllables)	70
Utilities below plan due to continuous efficiencies in running air handling units and running pumps	10
Depreciation lower than plan due to timing of capitals	53
Other- mostly various positive non-recurrent	20
Total	177
Actual Net Income/(Loss)	(\$210)

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
BALANCE SHEETS
(\$000)**

	Current Month November 2016	Prior Month October 2016	Prior Year July 2016
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$10,855	\$11,800	\$11,907
Accounts receivable	4,678	4,642	3,303
Less: Allowance for doubtful accounts	(472)	(446)	(423)
Accounts receivable, net	4,206	4,196	2,880
Student fees receivable	1,350	1,333	639
Inventories	6,662	6,213	6,303
Prepaid expenses and other current assets	235	239	331
Total current assets	23,308	23,781	22,060
LONG TERM ASSETS			
Long term note receivable	200	200	200
Property, equipment and improvements	69,880	69,805	69,501
Less: Accumulated depreciation	(46,911)	(46,708)	(46,101)
Total long term assets	23,169	23,297	23,600
TOTAL ASSETS	\$46,477	\$47,078	\$45,660
LIABILITIES AND RETAINED EARNINGS			
CURRENT LIABILITIES:			
Accounts payable	\$6,071	\$5,381	\$5,380
Wages and payroll taxes payable	3,205	3,226	3,359
Sales tax payable & other liabilities	822	1,341	762
Interest payable	15	194	89
Deferred income	886	961	349
Funds held for others	90	149	119
Current portion of long term debt	798	798	799
Total current liabilities	11,887	12,050	10,857
LONG TERM DEBT:			
AU expansion loan	8,795	8,795	8,795
Total long term debt	8,795	8,795	8,795
TOTAL LIABILITIES	20,682	20,845	19,652
RETAINED EARNINGS:			
Beginning Balance	26,008	26,008	26,205
Year-to-date net income/(loss)	(213)	225	(197)
Ending Balance	25,795	26,233	26,008
TOTAL LIABILITIES AND RETAINED EARNINGS	\$46,477	\$47,078	\$45,660

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
STATEMENTS OF CASH FLOWS
November 2016
(\$000's)**

CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss) (\$440)

Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

 Depreciation 203

(Increase)/decrease in current assets:

 Accounts receivable (13)

 Student fees receivable (17)

 Inventories (446)

 Prepaid expenses and other current assets 4

Increase/(decrease) in current liabilities:

 Accounts payable 691

 Sales tax payable & other liabilities (518)

 Wages and payroll taxes payable (21)

 Interest payable (179)

 Deferred Income (75)

 Funds held for others (59)

Net cash provided/(used) by operating activities **(870)**

CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:

Purchase of property, equipment and improvements (75)

Change in capital projects in progress 0

Net cash used in investing activities **(75)**

CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:

Principal payments on AU expansion loan 0

Net cash provided/(used) by financing activities **0**

NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS, Beginning

CASH AND CASH EQUIVALENTS, Ending

	Current Month	Year to Date	Prior Year to Date
	(\$440)	(\$210)	\$634
	203	810	774
	(13)	(1,330)	299
	(17)	(712)	(905)
	(446)	(356)	(471)
	4	96	76
	691	690	245
	(518)	60	176
	(21)	(154)	(517)
	(179)	(74)	148
	(75)	536	485
	(59)	(29)	24
	(870)	(673)	968
	(75)	(379)	(515)
	0	0	0
	(75)	(379)	(515)
	0	0	0
	0	0	0
	(945)	(1,052)	453
	11,800	11,907	11,434
	\$10,855	\$10,855	\$11,887

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
CASH RESERVE COMPUTATION
November 2016
(\$000's)**

CASH AND CASH EQUIVALENTS	\$10,855
Less: Committed Capital Projects	
Ackerman A Level and First Floor Remodel	(782)
CSSC Pizza Concept	(300)
New Store POS System	(250)
KH Coffeehouse Patio Membrane	(186)
AU TFC Expansion Joint and Pavers	(170)
Subtotal	(1,688)
Adjustment for Cash Overdraft Entry	(1,607)
Uncommitted Cash	7,560
BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL)	12,885
RESERVE SURPLUS (DEFICIT)	(\$5,325)

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures -Current Year Projects (\$000's)
FY 2016-2017 October 2016

PROJECT NAME	BUDGET	PROJECTED						Status
		Payments	PO's	Total	Remaining Balance	Pending	Over (Under)	
Store/Services								
2016-001 Store General Replacement	30.0	0.0	8.4	8.4	21.6		0.0	In Progress
2016-002 CRS Copier	50.0	0.0	47.6	47.6	2.4		0.0	Completed Awaiting Invoice
2016-003 Store Copiers	25.0	0.0	4.1	4.1	20.9		0.0	In Progress
2016-027 Custom Shop	0.0	33.4	20.4	53.8	6.2		60.0	In Progress
Total Store/Services	105.0	33.4	80.5	113.9	51.1	0.0	60.0	
Food Service								
2016-004 FS Miscellaneous and Unanticipated	50.0	5.9	38.0	43.9	6.1		0.0	In Progress
2016-005 FS Patio Furniture Upgrade	20.0	0.0	0.0	0.0	0.0	20.0	0.0	Pending
2016-006 CSSC Pizza Concept	300.0	0.0	0.0	0.0	0.0	300.0	0.0	Pending
2016-007 Commissary range/ oven equipment	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2016-008 Coffeehouse Turbo Chef ovens	30.0	0.0	28.6	28.6	1.4		0.0	In Progress
Total Food Services	410.0	5.9	66.6	72.5	7.5	330.0	0.0	
Technology								
2016-009 Printer Replacement	10.0	3.5	3.6	7.1	2.9		0.0	In Progress
2016-010 Network Infrastructure Upgrade	150.0	0.0	146.3	146.3	3.7		0.0	In Progress
2016-011 New Store POS system	250.0	0.0	0.0	0.0	0.0	250.0	0.0	Pending
2016-012 UPS replacement for all data closets	30.0	16.5	0.0	16.5	0.0		(13.5)	Completed Awaiting Invoice
2016-013 Misc. Hardware/Software Upgrades	5.0	0.0	0.0	0.0	0.0	5.0	0.0	Pending
Total Technology	445.0	20.0	149.9	169.9	6.6	255.0	(13.5)	
Others								
2016-014 Maintenance Truck	50.0	0.0	0.0	0.0	0.0	50.0	0.0	Pending
2016-015 Fac. Misc. Remodels	60.0	8.8	0.0	8.8	51.2		0.0	In Progress
2016-016 AU Chilled Water Coil Replacement - ACS-2	100.0	0.0	0.0	0.0	0.0	100.0	0.0	Pending
2016-017 AU Grand Ballroom Door Replacement	20.0	0.0	0.0	0.0	0.0	20.0	0.0	Pending
2016-018 AU TFC Expansion Joint and Pavers	170.0	0.0	0.0	0.0	0.0	170.0	0.0	Pending
2016-019 Utility Efficiency Projects	50.0	0.0	0.0	0.0	0.0	50.0	0.0	Pending
2016-020 Custodial Replacements	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2016-021 SUO General Replacement	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
2016-022 Cooperage TV Wall	60.0	0.0	0.0	0.0	0.0	60.0	0.0	Pending
2016-023 Finance Misc. Replacements	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
2016-024 MCO Equipment	10.0	0.0	0.0	0.0	0.0	10.0	0.0	Pending
2016-025 Ackerman Union Exterior Signage	5.0	0.0	0.0	0.0	0.0	5.0	0.0	Pending
2016-026 EDO Copier	7.0	0.0	8.9	8.9	0.0		1.9	Completed Awaiting Invoice
2016-028 SUO Exterior Trash/Recycling Receptacles	0.0	0.0	82.5	82.5	7.5		90.0	In Progress
2016-029 Computer Server Room Electronic Locks	0.0	0.0	11.7	11.7	0.3		12.0	In Progress
Total Others	572.0	8.8	103.1	111.9	59.0	505.0	103.9	
Total Current Year Projects	1,532.0	68.1	400.1	468.2	124.2	1,090.0	150.4	

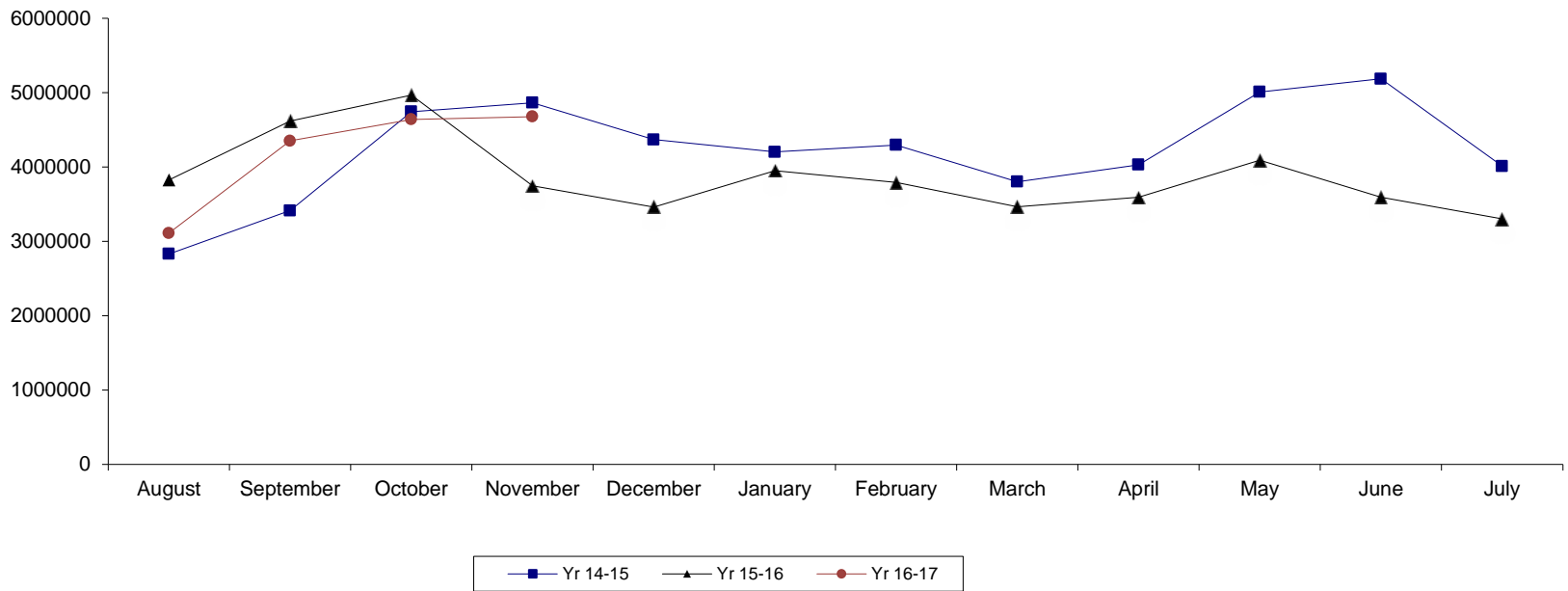
*

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES
ACCOUNTS RECEIVABLE AGING REPORT

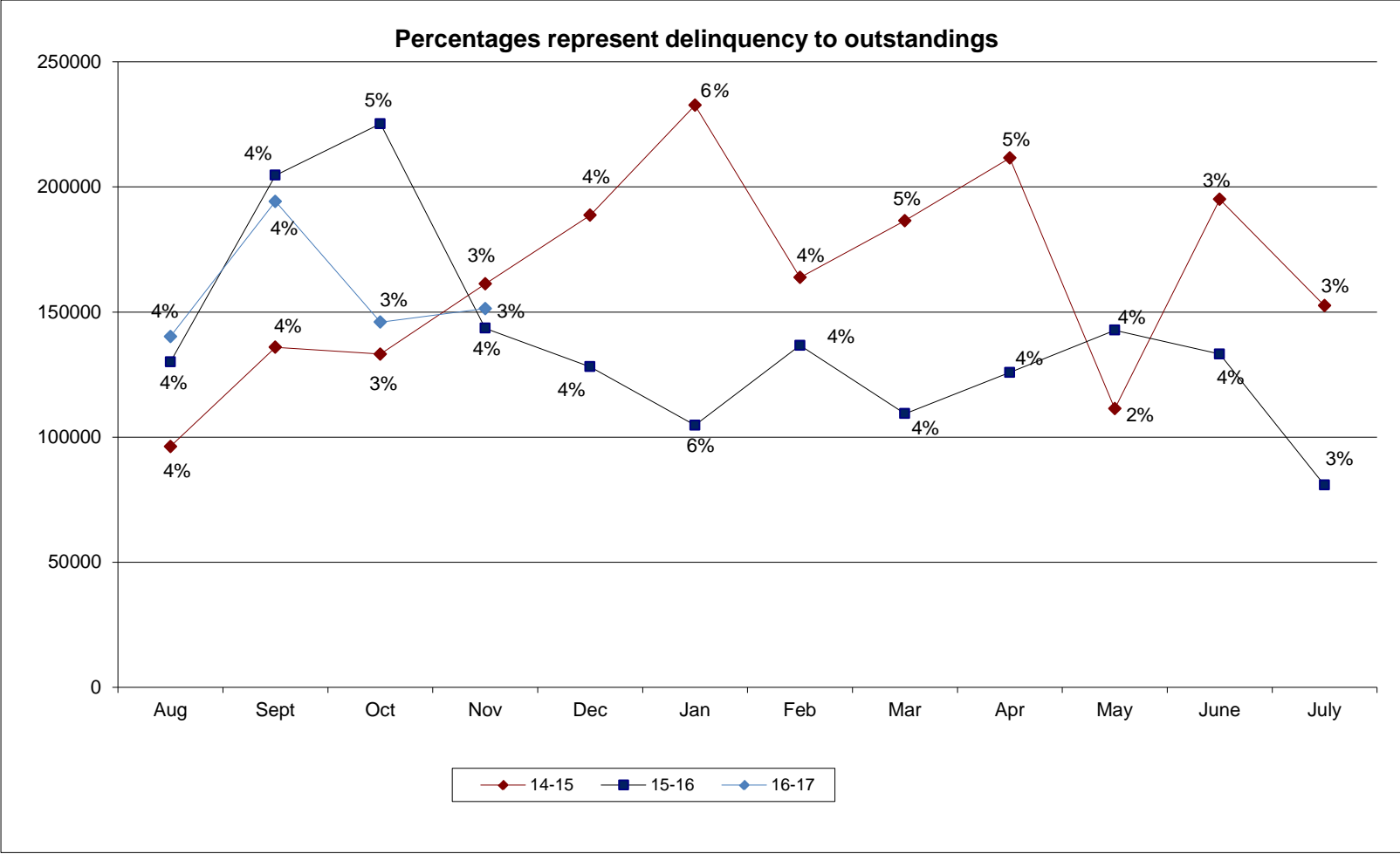
11/26/2016	Nov	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$616,924	16%	\$242,395	34%	\$15,529	44%	\$5,246	16%	\$8,344	20%	\$16,490	41%	\$904,928	19%
ASUCLA PUBLICATIONS		\$346,631	9%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$346,631	7%
ASUCLA USA/GSA		\$96,822	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$96,822	2%
DUE FROM VENDORS		\$603,608	16%	\$6,250	1%	\$7,288	20%	\$24,967	77%	\$34,269	80%	\$22,846	56%	\$699,228	15%
DENTAL KITS		\$395,477	10%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$395,477	8%
OTHER		\$1,757,930	46%	\$461,031	65%	\$12,942	36%	\$2,348	7%	\$63	0%	\$1,021	3%	\$2,235,335	48%
TOTAL CURRENT MONTH		\$3,817,392	100%	\$709,676	100%	\$35,759	100%	\$32,561	100%	\$42,676	100%	\$40,357	100%	\$4,678,421	100%
		82%		15%		0%		1%		1%		1%		100%	
10/29/2016	Oct	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$880,934	21%	\$102,144	48%	\$13,218	54%	\$17,390	28%	\$8,487	25%	\$8,443	34%	\$1,030,616	22%
ASUCLA PUBLICATIONS		\$304,559	7%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$304,559	7%
ASUCLA USA/GSA		\$77,943	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$77,943	2%
DUE FROM VENDORS		\$178,145	4%	\$10,849	5%	\$2,044	8%	\$41,022	67%	\$25,687	74%	\$17,125	68%	\$274,872	6%
DENTAL KITS		\$480,615	11%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$480,615	10%
OTHER		\$2,359,162	55%	\$100,563	47%	\$9,299	38%	\$3,322	5%	\$417	1%	(\$487)	-2%	\$2,472,276	53%
TOTAL CURRENT MONTH		\$4,281,358	100%	\$213,556	100%	\$24,561	100%	\$61,734	100%	\$34,591	100%	\$25,081	100%	\$4,640,881	100%
		92%		5%		0%		1%		1%		1%		100%	
10/1/2016	Sep	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$765,608	19%	\$93,104	78%	\$59,866	76%	\$28,158	50%	\$1,456	5%	\$7,463	27%	\$955,655	22%
ASUCLA PUBLICATIONS		\$311,909	8%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$311,909	7%
ASUCLA USA/GSA		\$67,268	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$67,268	2%
DUE FROM VENDORS		\$178,393	4%	\$965	1%	\$14,175	18%	\$23,546	42%	\$29,874	93%	\$19,915	72%	\$266,868	6%
DENTAL KITS		\$717,347	18%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$717,347	16%
OTHER		\$1,998,488	49%	\$24,448	21%	\$4,436	6%	\$4,320	8%	\$704	2%	\$339	1%	\$2,032,735	47%
TOTAL CURRENT MONTH		\$4,039,013	100%	\$118,517	100%	\$78,477	100%	\$56,024	100%	\$32,034	100%	\$27,717	100%	\$4,351,782	100%
		93%		3%		1%		1%		1%		1%		100%	

Total Aged Accounts Receivable Balances

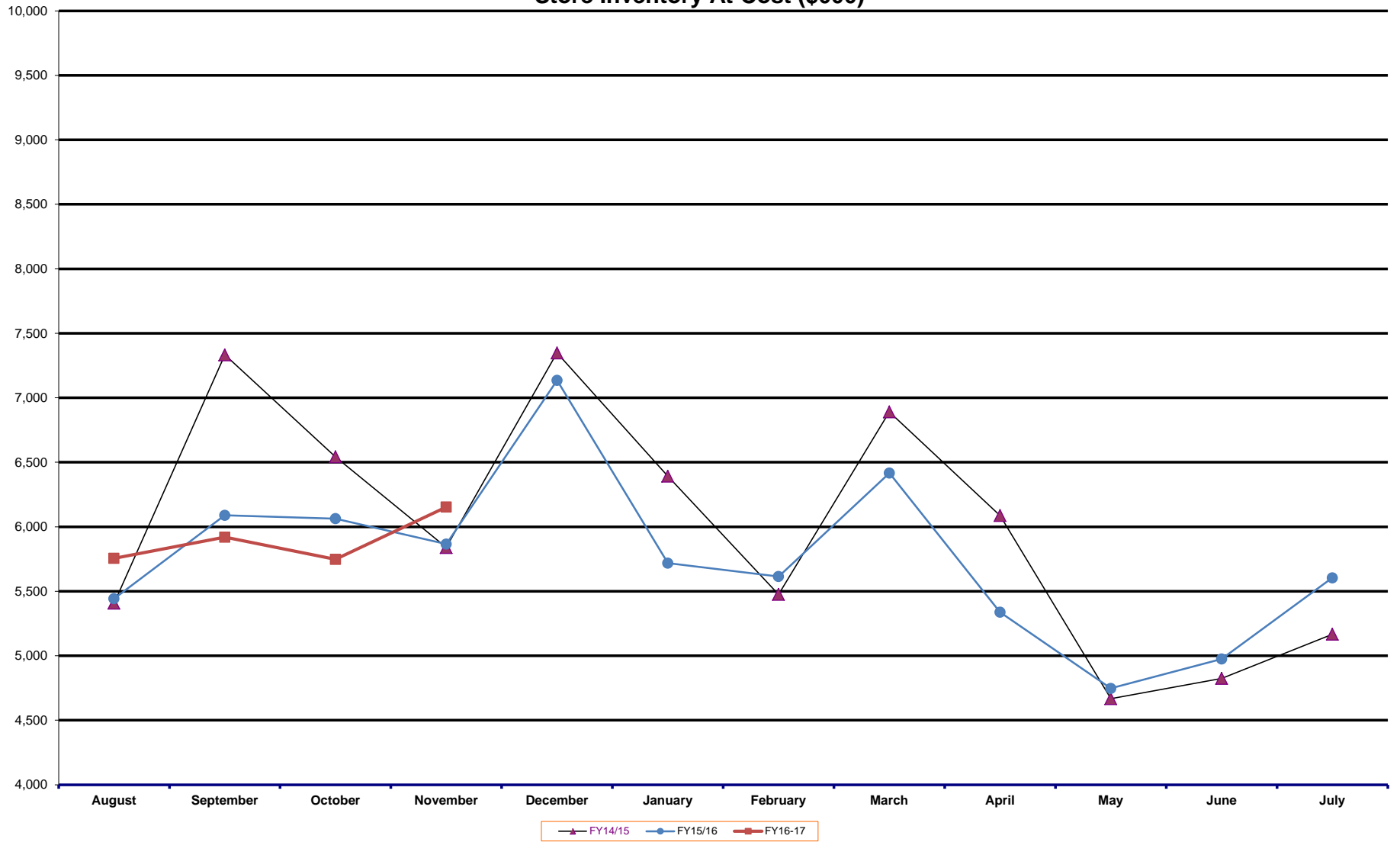
12 Month History
Aug 14 to Nov 16



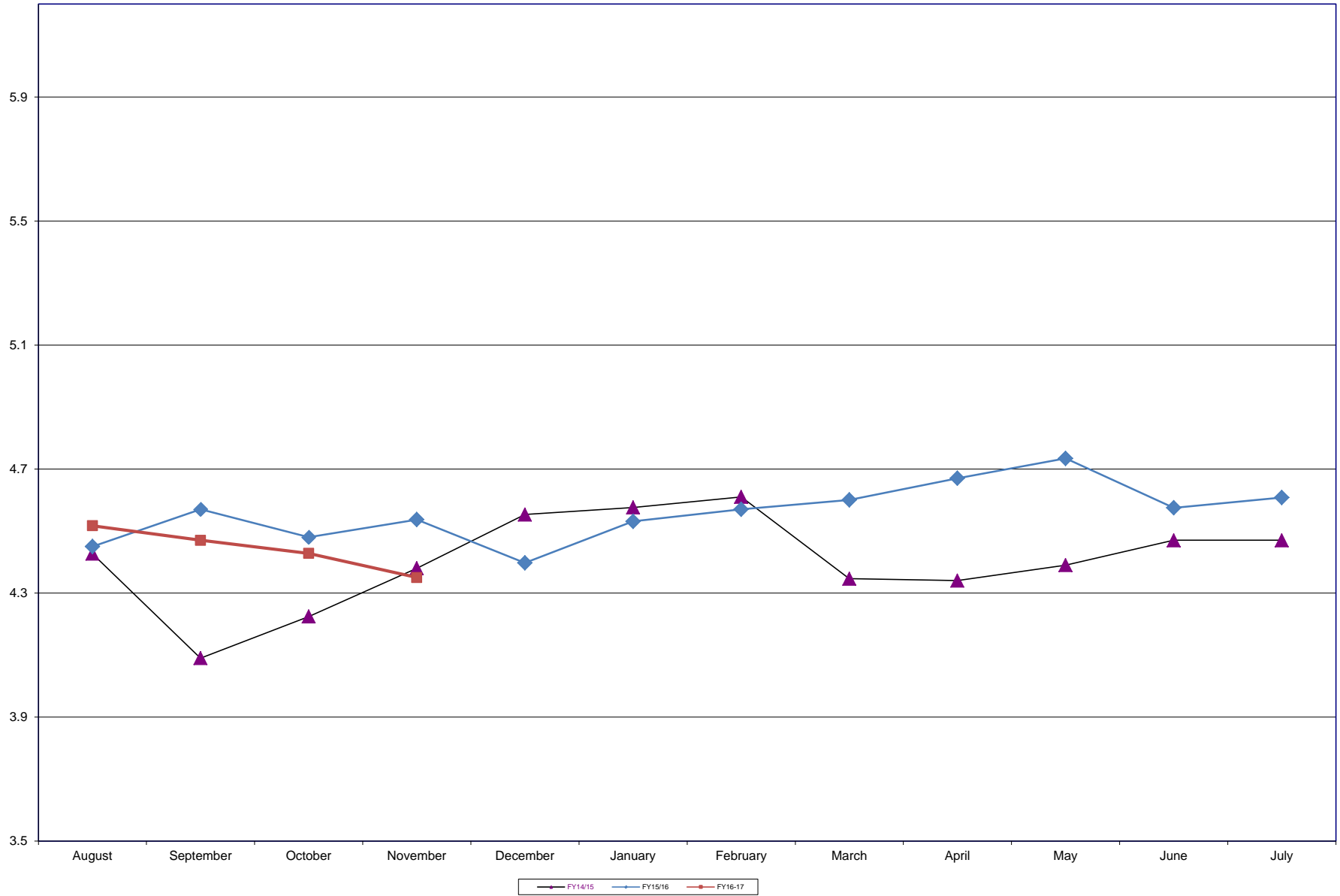
Aged Accounts Receivable Balances > 60 Days Past Due



Associated Students UCLA Store Inventory At Cost (\$000)



Associated Students UCLA Store Inventory Turns*



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

UCLA STORE
INCOME STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
543,180	768,943	<225,763>	6,186,427	7,634,261	<1,447,834>	803,838	7,744,977
998,116	1,242,005	<243,889>	5,104,888	5,420,554	<315,666>	1,332,380	5,159,434
135,876	141,908	<6,032>	449,676	397,895	51,781	140,918	374,453
124,428	131,538	<7,110>	897,049	1,035,928	<138,879>	158,723	1,032,079
142,014	140,000	2,014	555,399	615,000	<59,601>	168,274	638,350
176,204	174,476	1,728	3,036,192	2,922,938	113,254	181,295	3,114,524
2,119,818	2,598,870	<479,052>	16,229,630	18,026,576	<1,796,946>	2,785,428	18,063,818
1,278,029	1,617,415	339,386	10,973,148	12,309,738	1,336,590	1,765,881	12,609,338
1,903	2,060	157	22,928	24,680	1,752	2,717	28,802
5,154	6,375	1,221	26,389	28,455	2,066	6,452	25,388
637	670	33	2,064	1,870	<194>	662	1,737
577	630	53	4,710	5,030	320	988	6,047
0	0	0	0	0	0	3	<530>
898	900	2	10,933	10,950	17	1,160	11,604
9,169	10,635	1,466	67,024	70,985	3,961	11,981	73,049
1,287,198	1,628,050	340,852	11,040,172	12,380,723	1,340,551	1,777,862	12,682,387
60.3	62.2	2.0	67.6	68.3	0.7	63.4	69.8
832,620	970,820	<138,200>	5,189,458	5,645,853	<456,395>	1,007,566	5,381,430
39.7	37.8	2.0	32.4	31.7	0.7	36.6	30.2
0.4	0.4	<0.0>	0.4	0.4	<0.0>	0.4	0.4
39.3	37.4	1.9	32.0	31.3	0.7	36.2	29.8
16.6	13.8	2.8	20.5	19.4	1.1	14.7	17.7
50.2	49.9	0.2	49.3	49.7	<0.4>	46.0	49.0
40.6	40.2	0.5	41.7	40.3	1.4	40.9	41.1
41.5	41.5	0.0	32.7	33.2	<0.5>	40.6	32.1
49.7	49.6	0.1	50.9	51.0	<0.2>	50.1	51.1
36.6	36.5	0.1	21.1	22.3	<1.3>	38.8	21.6
61,858	109,680	<47,822>	296,768	359,968	<63,200>	119,755	545,766
894,478	1,080,500	<186,022>	5,486,226	6,005,821	<519,595>	1,127,321	5,927,196
250,193	254,142	3,949	1,010,223	1,021,809	11,586	244,987	990,128
0	0	0	0	0	0	2,385	5,984
167,650	172,289	4,639	756,778	764,555	7,777	155,541	685,699
417,844	426,431	8,587	1,767,001	1,786,364	19,363	402,913	1,681,810
19.7	16.4	<3.3>	10.9	9.9	<1.0>	14.5	9.3
143,112	145,003	1,891	556,685	585,709	29,024	137,498	549,468
5,088	8,220	3,132	33,503	35,825	2,322	6,050	37,680
12,269	12,243	<26>	44,686	49,707	5,021	11,554	50,095
0	0	0	0	0	0	80	320
17	12	<5>	76	48	<28>	18	81
258	2,300	2,042	4,766	6,200	1,434	436	3,978
0	0	0	800	800	0	0	800
4,039	3,600	<439>	22,760	22,600	<160>	2,656	21,672
15,521	18,070	2,549	83,307	101,611	18,304	21,243	98,889
1,000	1,000	0	4,000	4,000	0	1,109	3,815
0	0	0	0	0	0	53	53
0	0	<0>	26	0	<26>	<7>	<7>
23,660	26,500	2,840	126,137	130,470	4,333	26,632	129,739
<1,805>	<1,650>	155	<14,117>	<6,300>	7,817	<2,735>	<8,953>
70,040	70,035	<5>	260,275	260,140	<135>	70,807	260,968
4,814	2,090	<2,724>	28,589	22,258	<6,331>	1,874	29,094
52,228	47,070	<5,158>	283,603	280,959	<2,644>	49,586	283,744
917	0	<917>	4,498	0	<4,498>	897	5,429
5,418	0	<5,418>	11,046	0	<11,046>	233	1,776
0	0	0	<468>	0	468	<1,570>	<297>
595	0	<595>	2,380	1,144	<1,236>	547	1,661
0	0	0	1,779	1,200	<579>	0	1,168
12,594	11,850	<744>	49,062	46,900	<2,162>	9,785	45,811
3,232	0	<3,232>	6,095	0	<6,095>	1,327	1,032
959	1,000	41	6,826	8,800	1,974	963	8,971
12,274	12,274	0	36,921	36,922	1	11,682	35,120
0	1	1	0	4	4	0	0
14,631	26,985	12,354	72,715	89,756	17,042	21,707	81,636
380,860	386,603	5,743	1,625,949	1,678,753	52,804	372,425	1,643,744
798,704	813,034	14,330	3,392,950	3,465,117	72,167	775,338	3,325,554
95,774	267,466	<171,692>	2,093,277	2,540,704	<447,427>	351,983	2,601,642
29,873	40,867	10,994	149,465	162,623	13,158	34,289	129,038
116,956	124,524	7,568	580,488	602,982	22,494	117,745	554,392
51,674	63,787	12,113	282,730	312,372	29,642	56,186	269,456
26,933	28,212	1,279	125,545	132,021	6,476	27,363	128,031
86,408	84,515	<1,893>	432,677	433,349	672	75,732	405,342
77,875	83,013	5,138	314,175	333,759	19,584	88,476	343,598
27,621	30,031	2,410	126,569	127,592	1,023	37,987	146,776
57,876	67,404	9,528	231,393	269,616	38,223	58,518	233,940
475,217	522,353	47,136	2,243,042	2,374,314	131,272	496,297	2,210,573
<379,442>	<254,887>	<124,555>	<149,765>	166,390	<316,155>	<144,314>	391,069

UCLA RESTAURANTS
INCOME STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
177,973	155,940	22,033	626,908	599,763	27,145	155,189	543,075
231,187	241,390	<10,203>	800,632	825,288	<24,656>	254,967	770,875
133,396	160,792	<27,396>	535,418	622,178	<86,760>	140,242	552,758
255,989	280,395	<24,406>	916,137	945,051	<28,914>	292,195	888,634
286,746	301,577	<14,831>	1,079,155	1,097,165	<18,010>	330,591	1,053,283
186,410	228,402	<41,992>	686,546	732,294	<45,748>	194,796	935,232
1,271,701	1,368,496	<96,795>	4,644,796	4,821,739	<176,943>	1,367,981	4,743,856
401,862	442,832	40,970	1,536,684	1,626,410	89,726	450,103	1,595,804
31.6	32.4	0.8	33.1	33.7	0.7	32.9	33.6
869,839	925,664	<55,825>	3,108,112	3,195,329	<87,217>	917,878	3,148,053
68.4	67.6	0.8	66.9	66.3	0.7	67.1	66.4
70.5	66.1	4.3	66.6	65.7	0.9	66.5	66.1
66.0	67.0	<1.1>	65.3	65.2	0.1	67.1	64.8
68.4	68.5	<0.2>	67.6	67.3	0.3	66.9	66.5
69.7	70.7	<1.1>	69.6	69.5	0.1	70.7	69.6
67.3	66.6	0.7	66.6	65.4	1.2	67.0	65.5
69.6	66.4	3.2	65.7	64.5	1.2	65.9	66.6
202,902	208,491	<5,589>	787,036	802,580	<15,544>	230,062	838,086
1,072,741	1,134,155	<61,414>	3,895,148	3,997,909	<102,761>	1,147,940	3,986,139
297,005	289,611	<7,394>	1,211,325	1,182,068	<29,257>	295,377	1,194,259
3,919	0	<3,919>	3,919	0	<3,919>	0	0
260,081	239,730	<20,351>	970,224	941,765	<28,459>	228,505	836,144
<39,233>	<45,448>	<6,215>	<152,134>	<164,468>	<12,334>	<49,968>	<168,833>
521,772	483,893	<37,879>	2,033,335	1,959,365	<73,970>	473,915	1,861,569
41.0	35.4	<5.7>	43.8	40.6	<3.1>	34.6	39.2
177,902	174,922	<2,980>	676,870	707,575	30,705	168,694	678,657
1,433	1,460	27	6,533	6,440	<93>	1,111	7,009
5,187	3,885	<1,302>	15,829	15,555	<274>	3,604	16,551
500	500	0	7,415	7,500	85	500	7,675
53,828	60,104	6,276	207,520	222,931	15,411	55,898	215,727
4.2	4.4	0.2	4.5	4.6	0.2	4.1	4.6
6,828	4,661	<2,167>	24,476	18,852	<5,624>	5,257	22,604
<10,061>	<10,500>	<439>	<41,007>	<42,000>	<993>	<10,065>	<37,522>
1,436	2,565	1,129	22,938	11,495	<11,443>	3,996	16,833
4,117	4,417	300	16,801	19,529	2,728	4,898	18,016
1,004	1,110	106	11,704	6,010	<5,694>	2,298	9,585
1,566	1,605	39	13,909	32,735	18,826	1,801	23,905
0	13	13	<0>	35	35	0	2
10,909	5,836	<5,073>	38,734	23,920	<14,814>	10,590	42,272
52,892	39,437	<13,455>	155,357	155,788	431	39,487	146,596
2,136	2,156	20	7,551	7,668	117	2,309	7,271
3,539	1,272	<2,267>	8,601	4,756	<3,845>	<3,320>	5,147
0	0	0	4	0	<4>	16	83
0	0	0	0	0	0	440	2,513
0	300	300	0	1,200	1,200	18	1,306
0	0	0	0	75	75	0	75
0	0	0	600	0	<600>	0	0
250	0	<250>	837	0	<837>	30	5,280
28,005	36,407	8,402	72,335	81,695	9,360	25,517	62,254
341,471	330,150	<11,321>	1,247,003	1,281,759	34,756	313,077	1,251,839
863,243	814,043	<49,200>	3,280,339	3,241,124	<39,215>	786,992	3,113,409
209,498	320,112	<110,614>	614,809	756,785	<141,976>	360,948	872,730
37,303	46,374	9,071	170,833	178,194	7,361	40,332	143,317
79,052	72,501	<6,551>	218,994	209,354	<9,640>	64,768	187,059
34,927	37,138	2,211	103,234	107,983	4,749	30,906	91,318
18,204	16,426	<1,778>	48,097	46,164	<1,933>	15,051	43,089
58,404	49,207	<9,197>	167,769	151,232	<16,537>	41,658	135,978
65,605	67,371	1,766	264,762	270,873	6,111	74,585	289,652
23,268	24,368	1,100	106,664	103,530	<3,134>	32,023	123,731
87,991	84,510	<3,481>	351,515	338,040	<13,475>	90,776	362,591
404,754	397,895	<6,859>	1,431,868	1,405,370	<26,498>	390,099	1,376,736
<195,256>	<77,783>	<117,473>	<817,060>	<648,585>	<168,475>	<29,152>	<504,006>
343,746	353,212	<9,466>	1,256,056	1,271,538	<15,482>	395,607	1,296,818
111,595	114,296	<2,701>	430,133	438,171	<8,038>	137,120	456,958
232,151	238,916	<6,765>	825,923	833,367	<7,444>	258,487	839,860
6.27	6.23	0.03	6.25	6.24	0.01	5.99	5.99
8.00	7.83	0.17	7.99	7.80	0.19	7.56	7.56
5.43	5.47	<0.04>	5.35	5.42	<0.07>	5.16	5.14
29,959	27,874	<2,085>	114,062	112,149	<1,913>	29,859	113,020
42.45	49.10	<6.65>	40.72	42.99	<2.28>	45.81	41.97

SERVICES DIVISION
INCOME STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
13,111	12,320	791	60,979	55,000	5,979	7,086	47,778
13,111	12,320	791	60,979	55,000	5,979	7,086	47,778
93	200	107	2,612	750	<1,862>	327	1,608
13,017	12,120	897	58,367	54,250	4,117	6,759	46,170
99.3	98.4	0.9	95.7	98.6	<2.9>	95.4	96.6
99.3	98.4	0.9	95.7	98.6	<2.9>	95.4	96.6
274,723	306,333	<31,610>	949,927	939,332	10,595	288,817	1,012,431
108,321	100,056	8,265	424,548	405,747	18,801	97,972	398,241
383,044	406,389	<23,345>	1,374,475	1,345,079	29,396	386,789	1,410,672
396,061	418,509	<22,448>	1,432,842	1,399,329	33,513	393,548	1,456,842
36,592	35,480	<1,112>	143,542	142,829	<713>	34,520	141,681
0	500	500	0	1,625	1,625	0	0
216	215	<1>	828	740	<88>	230	766
36,808	36,195	<613>	144,370	145,194	824	34,750	142,448
280.8	293.8	13.0	236.8	264.0	27.2	490.4	298.1
19,187	18,978	<209>	73,152	76,206	3,054	17,949	70,928
1,706	465	<1,241>	2,835	1,865	<970>	948	1,503
598	680	82	2,300	2,820	520	574	2,980
275	60	<215>	435	240	<195>	26	57
0	0	<0>	2,017	10,000	7,983	45	7,123
369	0	<369>	811	0	<811>	0	0
2,000	2,000	<0>	5,500	5,500	<0>	2,000	5,500
155	1,250	1,095	1,877	5,000	3,123	787	8,474
0	0	0	0	816	816	0	816
16,650	45,200	28,550	5,678	48,400	42,722	0	0
2,083	12,083	10,000	8,332	38,332	30,000	2,554	8,803
0	550	550	3,585	2,200	<1,385>	3,728	3,978
849	2,300	1,451	9,638	9,200	<438>	12,642	20,665
47,016	82,040	35,024	82,206	118,415	36,209	82,503	103,305
17,438	16,000	<1,438>	73,058	66,500	<6,558>	15,100	77,613
0	0	0	56	0	<56>	0	0
65,959	58,642	<7,317>	276,810	231,255	<45,555>	53,838	311,928
174,285	240,248	65,963	548,291	616,749	68,458	192,694	623,671
211,093	276,443	65,350	692,661	761,943	69,282	227,445	766,119
184,968	142,066	42,902	740,181	637,386	102,795	166,103	690,723
2,631	3,468	837	12,205	13,259	1,054	2,957	10,940
20,444	18,577	<1,867>	55,825	50,746	<5,079>	15,350	44,536
9,383	9,860	477	27,424	27,101	<323>	7,618	22,524
4,891	4,361	<530>	12,704	11,586	<1,118>	3,710	10,679
15,690	13,065	<2,625>	43,951	37,694	<6,257>	10,268	33,307
31,174	31,334	160	90,231	125,981	35,750	15,694	60,948
11,057	11,341	284	35,369	48,183	12,814	6,738	26,035
6,044	5,764	<280>	24,148	23,056	<1,092>	6,097	24,387
101,314	97,770	<3,544>	301,858	337,606	35,748	68,431	233,356
83,654	44,296	39,358	438,323	299,780	138,543	97,672	457,367

UCLA STUDENT UNION
INCOME STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
20,217	72,397	<52,180>	230,031	213,877	16,154	65,759	196,119
0	77	<77>	0	331	<331>	0	0
32,481	39,230	<6,749>	139,007	149,754	<10,747>	38,871	148,318
52,698	111,704	<59,006>	369,038	363,962	5,076	104,630	344,436
32,028	38,367	6,339	135,574	146,459	10,885	38,470	144,406
4,622	12,669	8,047	35,570	37,360	1,790	13,917	33,903
0	0	0	16	0	<16>	0	0
36,650	51,036	14,386	171,160	183,819	12,659	52,387	178,309
69.6	45.7	<23.9>	46.4	50.5	4.1	50.1	51.8
16,048	60,668	<44,620>	197,879	180,143	17,736	52,243	166,128
30.5	54.3	<23.9>	53.6	49.5	4.1	49.9	48.2
77.1	82.5	<5.4>	84.5	82.5	2.0	78.8	82.7
0.0	100.0	<100.0>	0.0	100.0	<100.0>	0.0	0.0
1.4	2.2	<0.8>	2.5	2.2	0.3	1.0	2.6
40,372	30,800	9,572	81,834	65,778	16,056	24,747	57,875
5,708	6,906	<1,198>	24,545	26,363	<1,818>	6,603	25,795
46,080	37,706	8,374	106,379	92,141	14,238	31,351	83,671
62,128	98,374	<36,246>	304,257	272,284	31,973	83,593	249,798
31,862	31,749	<113>	127,449	126,996	<453>	33,113	126,210
18,365	20,093	1,728	73,318	80,565	7,247	17,654	66,394
50,227	51,842	1,615	200,767	207,561	6,794	50,766	192,604
95.3	46.4	<48.9>	54.4	57.0	2.6	48.5	55.9
17,674	16,946	<728>	67,577	67,776	200	17,803	67,853
1,067	764	<303>	3,647	2,919	<728>	1,302	3,035
2,895	3,346	451	10,759	13,178	2,419	2,840	11,887
0	0	0	0	1,150	1,150	0	0
0	0	0	464	464	0	0	464
1,004	0	<1,004>	5,940	4,108	<1,832>	98	2,708
1,040	992	<48>	21,833	22,043	210	992	22,075
27,756	17,813	<9,943>	47,332	35,252	<12,080>	15,159	30,943
97	0	<97>	97	0	<97>	0	0
490	0	<490>	1,124	0	<1,124>	<8>	34
0	0	0	229	0	<229>	0	0
20	20	0	623	589	<34>	40	348
341	577	236	1,262	2,380	1,118	408	2,103
368	555	187	8,538	5,904	<2,634>	787	4,590
882	922	40	3,519	3,520	1	861	3,398
24	24	0	125	91	<34>	210	1,259
0	0	0	0	0	0	275	275
15,417	15,417	0	61,667	61,668	1	15,417	61,667
21,743	14,500	<7,243>	50,967	42,000	<8,967>	14,189	34,554
90,817	71,876	<18,941>	285,702	263,042	<22,660>	70,373	247,193
141,044	123,718	<17,326>	486,469	470,603	<15,866>	121,139	439,797
<78,916>	<25,344>	<53,572>	<182,212>	<198,319>	16,107	<37,546>	<189,999>
3,592	4,366	774	16,982	17,165	183	4,321	14,879
5,098	5,657	559	18,588	15,947	<2,641>	5,299	13,754
2,340	3,003	663	9,270	8,511	<759>	2,630	6,972
1,219	1,328	109	4,184	3,638	<546>	1,281	3,294
3,912	3,979	67	14,559	11,901	<2,658>	3,545	10,296
42,279	43,445	1,166	168,028	174,676	6,648	46,625	181,070
14,995	15,716	721	67,622	66,771	<851>	20,019	77,348
13,016	17,217	4,201	52,037	68,868	16,831	12,872	51,487
86,450	94,711	8,261	351,270	367,477	16,207	96,592	359,099
<165,366>	<120,055>	<45,311>	<533,481>	<565,796>	32,315	<134,138>	<549,098>

ADMINISTRATIVE AND SUPPORT SERVICES
EXPENSE STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
297,243	312,259	15,016	1,190,201	1,248,384	58,183	287,378	1,155,388
0	300	300	0	1,200	1,200	0	0
31,336	36,892	5,556	123,322	142,045	18,723	29,406	133,678
328,578	349,451	20,873	1,313,523	1,391,629	78,106	316,784	1,289,066
7.9	7.2	<0.7>	5.5	5.4	<0.1>	6.3	4.9
0	0	0	15,178	1,915	<13,263>	0	1,859
0	0	0	4,000	2,060	<1,940>	0	2,000
149,112	154,795	5,683	576,415	618,805	42,390	142,066	560,562
7,800	7,033	<767>	30,269	31,266	997	5,955	29,512
8,127	8,619	492	31,221	35,722	4,501	7,828	32,902
645	922	277	2,826	3,605	779	1,034	3,397
843	2,100	1,257	4,818	9,144	4,326	1,056	3,274
29	40	11	446	40	<406>	39	39
457	590	134	4,180	2,360	<1,820>	<57>	471
456	703	247	1,858	2,812	954	1,134	1,835
173	240	68	6,848	5,436	<1,412>	173	4,321
250	0	<250>	393	965	572	0	937
294	386	92	1,300	1,544	244	0	1,496
<289>	<600>	<311>	<605>	<2,200>	<1,595>	<887>	<2,357>
67	50	<17>	185	200	15	0	384
4,991	2,550	<2,441>	10,551	10,200	<351>	2,620	11,067
1,859	1,261	<598>	5,042	5,492	450	1,230	5,288
1,545	1,545	0	6,180	6,180	0	1,500	6,000
6,722	7,460	738	34,009	28,239	<5,770>	4,770	21,536
640	1,272	632	4,446	5,088	642	581	2,019
9,175	12,684	3,509	48,196	50,736	2,540	11,319	46,135
0	32	32	0	200	200	0	0
5,679	5,679	0	21,590	21,590	0	5,514	20,961
<15>	40	55	37	160	123	<12>	<32>
19,169	15,734	<3,435>	76,676	62,936	<13,740>	14,303	57,213
8,398	10,383	1,985	42,487	23,481	<19,006>	13,396	23,552
1,396	1,408	12	5,583	5,632	49	1,383	5,530
10,033	10,313	280	40,606	41,252	646	10,361	40,751
3,023	1,200	<1,823>	7,125	2,250	<4,875>	3,003	6,468
9,607	10,111	504	38,429	40,444	2,015	9,167	36,668
3,729	3,729	0	3,729	3,729	0	3,620	3,620
455	1,583	1,128	2,025	6,332	4,307	1,000	14,950
11,582	11,153	<429>	49,501	53,563	4,062	10,828	52,002
2,532	1,152	<1,380>	3,843	6,169	2,326	1,118	5,988
4,181	4,468	287	17,042	17,246	204	4,338	16,064
3,534	3,600	66	13,280	14,400	1,120	3,494	12,562
7,635	7,635	0	30,540	30,540	0	7,635	30,540
0	0	0	47,129	0	<47,129>	0	0
8,050	0	<8,050>	20,125	0	<20,125>	0	0
13,296	13,669	373	53,057	54,676	1,619	13,401	53,604
388	213	<175>	18,719	18,113	<606>	207	17,586
305,567	303,752	<1,815>	1,279,277	1,222,322	<56,955>	283,116	1,130,703
634,145	653,203	19,058	2,592,801	2,613,951	21,151	599,900	2,419,768
18,272	18,754	482	70,629	75,403	4,774	19,046	73,966
6,481	6,784	303	28,369	28,821	452	8,178	31,596
19,462	21,653	2,191	77,450	86,612	9,162	12,545	45,035
44,215	47,191	2,976	176,448	190,836	14,388	39,768	150,598
678,360	700,394	22,034	2,769,249	2,804,787	35,538	639,668	2,570,366
<608,934>	<631,226>	<22,292>	<2,495,524>	<2,533,866>	<38,342>	<561,009>	<2,258,200>
<32,644>	<32,644>	0	<129,197>	<129,197>	0	<31,108>	<120,887>
<3,332>	<3,332>	0	<13,174>	<13,174>	0	<3,145>	<10,677>
<33,449>	<33,192>	257	<131,354>	<128,550>	2,804	<44,406>	<180,602>
<678,360>	<700,394>	<22,034>	<2,769,249>	<2,804,787>	<35,538>	<639,668>	<2,570,366>
0	0	<0>	0	0	<0>	0	0

MAINTENANCE DIVISION
EXPENSE STATEMENT

NOV. 04(10/30/16-11/26/16)			FISCAL YEAR 16-17			FISCAL YEAR 15-16	
CURRENT MONTH			YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
109,017	115,586	6,569	446,314	466,161	19,847	108,388	442,781
4,519	2,198	<2,321>	18,036	8,792	<9,244>	1,916	12,749
774	600	<174>	915	2,400	1,485	0	209
<428>	<580>	<152>	<1,984>	<2,400>	<416>	<495>	<2,738>
<7,994>	<7,069>	925	<29,957>	<28,906>	1,051	<6,333>	<26,300>
<1,229>	<4,000>	<2,772>	<32,301>	<16,000>	16,301	0	<4,520>
104,659	106,735	2,076	401,023	430,047	29,024	103,476	422,180
70,867	76,500	5,633	275,913	310,025	34,112	67,957	277,052
78	193	115	545	542	<3>	85	364
680	622	<58>	2,682	2,488	<194>	765	2,812
1,243	1,500	257	1,393	1,500	107	0	0
5,918	5,247	<671>	19,089	21,113	2,024	5,323	20,515
4,460	6,102	1,642	22,389	22,754	365	5,647	21,294
553	1,027	474	4,725	4,995	270	748	3,462
324	491	167	1,596	2,073	477	366	1,796
25,538	20,900	<4,638>	101,473	92,425	<9,048>	36,179	136,091
4,862	4,690	<172>	12,043	18,760	6,717	11,145	16,909
0	0	0	468	350	<118>	0	232
235	1,500	1,265	998	6,000	5,002	318	2,023
720	250	<470>	1,312	1,000	<312>	0	0
858	6,410	5,552	12,863	19,674	6,811	5,823	18,090
8,107	7,809	<298>	30,836	31,379	543	6,715	27,172
2,977	3,152	175	11,907	12,608	701	2,729	14,064
<1,224>	1,050	2,274	4,207	4,200	<7>	2,285	4,629
4,150	0	<4,150>	4,150	0	<4,150>	0	0
130,346	137,443	7,097	508,590	551,886	43,296	146,085	546,503
235,005	244,178	9,173	909,613	981,933	72,320	249,560	968,684
18,658	19,145	487	73,552	76,580	3,028	14,124	56,478
18,658	19,145	487	73,552	76,580	3,028	14,124	56,478
253,663	263,323	9,660	983,165	1,058,513	75,348	263,685	1,025,161
<216,933>	<225,162>	<8,229>	<837,197>	<905,291>	<68,094>	<225,379>	<875,268>
<7,673>	<7,673>	0	<30,692>	<30,692>	0	<6,994>	<27,976>
<3,009>	<3,009>	0	<12,036>	<12,036>	0	<2,742>	<10,968>
<7,775>	<8,723>	<948>	<32,610>	<35,085>	<2,475>	<9,523>	<36,983>
<18,272>	<18,756>	<484>	<70,629>	<75,409>	<4,780>	<19,046>	<73,966>
<253,663>	<263,323>	<9,660>	<983,165>	<1,058,513>	<75,348>	<263,685>	<1,025,161>
<0>	0	0	0	0	<0>	0	0

UTILITIES
EXPENSE STATEMENT

NOV. 04(10/30/16-11/26/16)			
CURRENT MONTH			
ACTUAL	BUDGET	VARIANCE	
12,837	17,847	5,010	Chiller Water
51,809	58,138	6,329	Elec-Non Air Cond.
9,949	10,439	490	Water-Non Air Cond.
10,457	5,388	<5,069>	Steam-Non Air Cond.
4,051	2,721	<1,330>	Gas
1,550	1,551	1	Energy Management
90,653	96,084	5,431	TOTAL OTHER CONTROL.
90,653	96,084	5,431	TOTAL CONTROLLABLE EXP
<76,941>	<81,457>	<4,516>	Allocated-Svs and Ent
<3,214>	<3,214>	0	Allocated-USAC
<1,260>	<1,260>	0	Allocated-GSA
<2,758>	<3,368>	<610>	Allocated-Comm Board
<6,481>	<6,785>	<304>	Allocated-A & SS
<90,653>	<96,084>	<5,431>	TOTAL OTHER
0	0	0	TOTAL EXPENSE

FISCAL YEAR 16-17			FISCAL YEAR 15-16	
YTD 4 MO(07/31/16-11/26/16)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	MONTH	YTD
82,925	89,760	6,835	14,423	96,719
240,542	247,100	6,558	77,744	270,746
36,608	38,428	1,820	11,709	40,180
16,904	15,448	<1,456>	4,739	16,709
12,480	10,170	<2,310>	3,937	11,003
6,202	6,204	2	1,292	5,168
395,661	407,110	11,449	113,844	440,525
395,661	407,110	11,449	113,844	440,525
<336,225>	<346,079>	<9,854>	<96,768>	<373,891>
<12,856>	<12,856>	0	<3,455>	<13,820>
<5,040>	<5,040>	0	<1,355>	<5,420>
<13,172>	<14,309>	<1,137>	<4,089>	<15,798>
<28,369>	<28,826>	<457>	<8,178>	<31,596>
<395,661>	<407,110>	<11,449>	<113,844>	<440,525>
<0>	0	0	<0>	0