

**ASSOCIATED STUDENTS
UCLA**

**FINANCIAL STATEMENTS
SERVICES AND ENTERPRISES
December (11/23/14 - 12/27/14)**

**Prepared
January 20, 2015**

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - DECEMBER 2014 (\$000's)
DIVISIONS AT CONTRIBUTION LEVEL**

DECEMBER (11/23/14 - 12/27/14)										FY 13-14		FISCAL YEAR 2014-2015										FY 13-14	
CURRENT MONTH										**		YTD 5 MONTHS (07/27/14 - 12/27/14)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT				ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%		
				ACT/BUD		ACT/LY ACT										ACT/BUD		ACT/LY ACT					
				Pts.		Pts.										Pts.		Pts.					
3,868		3,126		742	23.7%	761	24.5%	3,107				22,319		20,418		1,901	9.3%	1,152	5.4%	21,167			
1,362		1,184		178	15.0%	319	30.6%	1,043				6,405		6,210		195	3.1%	315	5.2%	6,090			
270		261		9	3.4%	12	4.7%	258				1,648		1,692		(44)	(2.6%)	(43)	(2.5%)	1,691			
124		109		15	13.8%	17	15.9%	107				609		636		(27)	(4.2%)	(30)	(4.7%)	639			
5,624		4,680		944	20.2%	1,109	24.6%	4,515				30,981		28,956		2,025	7.0%	1,394	4.7%	29,587			
1,384	35.8%	1,187	38.0%	197	(2.2)	311	1.3	1,073	34.5%			7,104	31.8%	6,694	32.8%	410	(1.0)	489	0.5	6,615	31.3%		
953	70.0%	832	70.3%	121	(0.3)	206	(1.6)	747	71.6%			4,471	69.8%	4,368	70.3%	103	(0.5)	169	(0.8)	4,302	70.6%		
270	100.0%	261	100.0%	9	0.0	12	0.0	258	100.0%			1,645	99.8%	1,689	99.8%	(44)	0.0	(44)	(0.1)	1,689	99.9%		
50	40.3%	39	35.8%	11	4.5	8	1.0	42	39.3%			313	51.4%	313	49.2%	0	2.2	(12)	0.5	325	50.9%		
2,657	47.2%	2,319	49.6%	338	(2.4)	537	0.2	2,120	47.0%			13,533	43.7%	13,064	45.1%	469	(1.4)	602	0.0	12,931	43.7%		
545	14.1%	548	17.5%	3	3.4	(28)	2.5	517	16.6%			2,719	12.2%	2,711	13.3%	(8)	1.1	(57)	0.4	2,662	12.6%		
642	47.1%	644	54.4%	2	7.3	(62)	8.5	580	55.6%			3,075	48.0%	3,055	49.2%	(20)	1.2	(126)	0.4	2,949	48.4%		
50	18.5%	52	19.9%	2	1.4	(1)	0.5	49	19.0%			253	15.4%	259	15.3%	6	(0.1)	(5)	(0.7)	248	14.7%		
58	46.8%	62	56.9%	4	10.1	3	10.2	61	57.0%			302	49.6%	321	50.5%	19	0.9	15	0.0	317	49.6%		
1,295	23.0%	1,306	27.9%	11	4.9	(88)	3.7	1,207	26.7%			6,349	20.5%	6,346	21.9%	(3)	1.4	(173)	0.4	6,176	20.9%		
248	6.4%	193	6.2%	(55)	(0.2)	(65)	(0.5)	183	5.9%			1,357	6.1%	1,250	6.1%	(107)	0.0	(116)	(0.2)	1,241	5.9%		
150	11.0%	128	10.8%	(22)	(0.2)	(30)	0.5	120	11.5%			701	10.9%	674	10.9%	(27)	0.0	(21)	0.3	680	11.2%		
92	34.1%	88	33.7%	(4)	(0.4)	(5)	(0.4)	87	33.7%			562	34.1%	613	36.2%	51	2.1	76	3.6	638	37.7%		
39	31.5%	42	38.5%	3	7.0	(5)	0.3	34	31.8%			230	37.8%	216	34.0%	(14)	(3.8)	(6)	(2.7)	224	35.1%		
529	9.4%	451	9.6%	(78)	0.2	(105)	0.0	424	9.4%			2,850	9.2%	2,753	9.5%	(97)	0.3	(67)	0.2	2,783	9.4%		
591	15.3%	446	14.3%	145	1.0	218	3.3	373	12.0%			3,029	13.6%	2,733	13.4%	296	0.2	317	0.8	2,712	12.8%		
161	11.8%	60	5.1%	101	6.7	115	7.4	46	4.4%			695	10.9%	639	10.3%	56	0.6	21	(0.2)	674	11.1%		
127	47.0%	121	46.4%	6	0.6	5	(0.3)	122	47.3%			830	50.4%	817	48.3%	13	2.1	27	2.9	803	47.5%		
(47)	(37.9%)	(66)	(60.6%)	19	22.7	6	11.6	(53)	(49.5%)			(218)	(35.8%)	(224)	(35.2%)	6	(0.6)	(2)	(2.0)	(216)	(33.8%)		
832	14.8%	561	12.0%	271	2.8	344	4.0	488	10.8%			4,336	14.0%	3,965	13.7%	371	0.3	363	0.6	3,973	13.4%		
548	9.7%	547	11.7%	(1)	2.0	(34)	1.7	514	11.4%			2,748	8.9%	2,839	9.8%	91	0.9	(172)	(0.2)	2,576	8.7%		
218	3.9%	191	4.1%	(27)	0.2	(38)	0.1	180	4.0%			1,023	3.3%	981	3.4%	(42)	0.1	(150)	(0.3)	873	3.0%		
79	1.4%	75	1.6%	(4)	0.2	4	0.4	83	1.8%			505	1.6%	492	1.7%	(13)	0.1	30	0.2	535	1.8%		
205	3.6%	213	4.6%	8	1.0	15	1.3	220	4.9%			1,022	3.3%	1,067	3.7%	45	0.4	76	0.4	1,098	3.7%		
1,050	18.7%	1,026	21.9%	(24)	3.2	(53)	3.4	997	22.1%			5,298	17.1%	5,379	18.6%	81	1.5	(216)	0.1	5,082	17.2%		
(218)	(3.9%)	(465)	(9.9%)	247	6.0	291	7.4	(509)	(11.3%)			(962)	(3.1%)	(1,414)	(4.9%)	452	1.8	147	0.6	(1,109)	(3.7%)		
(1)	0.0%	0	0.0%	(1)	0.0	(26)	(0.6)	25	0.6%			43	0.1%	0	0.0%	43	0.1	(15)	(0.1)	58	0.2%		
15	0.3%	13	0.3%	2	0.0	(1)	(0.1)	16	0.4%			75	0.2%	73	0.3%	2	(0.1)	(13)	(0.1)	88	0.3%		
(44)	(0.8%)	(44)	(0.9%)	0	0.1	3	0.2	(47)	(1.0%)			(221)	(0.7%)	(221)	(0.8%)	0	0.1	13	0.1	(234)	(0.8%)		
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%			0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%		
213	3.8%	213	4.6%	0	(0.8)	2	(0.9)	211	4.7%			1,065	3.4%	1,065	3.7%	0	(0.3)	9	(0.2)	1,056	3.6%		
183	3.3%	182	3.9%	1	(0.6)	(22)	(1.2)	205	4.5%			962	3.1%	917	3.2%	45	(0.1)	(6)	(0.2)	968	3.3%		
(35)	(0.6%)	(283)	(6.0%)	248	5.4	269	6.1	(304)	(6.7%)			0	0.0%	(497)	(1.7%)	497	1.7	141	0.5	(141)	(0.5%)		

* Without Benefits

**ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES
INCOME AND LOSS SUMMARY - DECEMBER 2014 (\$000's)
DIVISIONS FULLY ALLOCATED**

DECEMBER (11/23/14 - 12/27/14)										FY 13-14		FISCAL YEAR 2014-2015										FY 13-14	
CURRENT MONTH										**		YTD 5 MONTHS (07/27/14 - 12/27/14)										**	
ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT				ACTUAL		BUDGET		VARIANCE				LAST YEAR ACT			
\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%	\$	%	\$	%	\$	%	ACT/BUD		ACT/LY ACT		\$	%		
				\$	%	\$	%									\$	%	\$	%				
3,868		3,126		742	23.7%	761	24.5%	3,107		GROSS INCOME		22,319		20,418		1,901	9.3%	1,152	5.4%	21,167			
1,362		1,184		178	15.0%	319	30.6%	1,043		UCLA Store		6,405		6,210		195	3.1%	315	5.2%	6,090			
270		261		9	3.4%	12	4.7%	258		UCLA Restaurants		1,648		1,692		(44)	(2.6%)	(43)	(2.5%)	1,691			
124		109		15	13.8%	17	15.9%	107		Services Division		609		636		(27)	(4.2%)	(30)	(4.7%)	639			
5,624		4,680		944	20.2%	1,109	24.6%	4,515		UCLA Student Union		30,981		28,956		2,025	7.0%	1,394	4.7%	29,587			
										TOTAL													
1,384	35.8%	1,187	38.0%	197	Pts. (2.2)	311	Pts. 1.3	1,073	34.5%	GROSS MARGIN		7,104	31.8%	6,694	32.8%	410	Pts. (1.0)	489	Pts. 0.5	6,615	31.3%		
953	70.0%	832	70.3%	121	(0.3)	206	(1.6)	747	71.6%	UCLA Store		4,471	69.8%	4,368	70.3%	103	(0.5)	169	(0.8)	4,302	70.6%		
270	100.0%	261	100.0%	9	0.0	12	0.0	258	100.0%	UCLA Restaurants		1,645	99.8%	1,689	99.8%	(44)	0.0	(44)	(0.1)	1,689	99.9%		
50	40.3%	39	35.8%	11	4.5	8	1.0	42	39.3%	Services Division		313	51.4%	313	49.2%	0	2.2	(12)	0.5	325	50.9%		
2,657	47.2%	2,319	49.6%	338	(2.4)	537	0.2	2,120	47.0%	UCLA Student Union		13,533	43.7%	13,064	45.1%	469	(1.4)	602	0.0	12,931	43.7%		
										TOTAL													
793	20.5%	741	23.7%	(52)	3.2	(92)	2.1	701	22.6%	TOTAL CONTROLLABLES		4,076	18.3%	3,961	19.4%	(115)	1.1	(173)	0.1	3,903	18.4%		
792	58.1%	772	65.2%	(20)	7.1	(91)	9.1	701	67.2%	UCLA Store		3,776	59.0%	3,729	60.0%	(47)	1.0	(147)	0.6	3,629	59.6%		
142	52.6%	139	53.3%	(3)	0.7	(6)	0.1	136	52.7%	UCLA Restaurants		815	49.5%	872	51.5%	57	2.0	72	3.0	887	52.5%		
97	78.2%	104	95.4%	7	17.2	(2)	10.6	95	88.8%	Services Division		531	87.2%	537	84.4%	6	(2.8)	10	(2.5)	541	84.7%		
1,824	32.4%	1,756	37.5%	(68)	5.1	(191)	3.8	1,633	36.2%	UCLA Student Union		9,198	29.7%	9,099	31.4%	(99)	1.7	(238)	0.6	8,960	30.3%		
										TOTAL													
591	15.3%	446	14.3%	145	1.0	218	3.3	373	12.0%	CONTRIBUTION		3,029	13.6%	2,733	13.4%	296	0.2	317	0.8	2,712	12.8%		
161	11.8%	60	5.1%	101	6.7	115	7.4	46	4.4%	UCLA Store		695	10.9%	639	10.3%	56	0.6	21	(0.2)	674	11.1%		
127	47.0%	121	46.4%	6	0.6	5	(0.3)	122	47.3%	UCLA Restaurants		830	50.4%	817	48.3%	13	2.1	27	2.9	803	47.5%		
(47)	(37.9%)	(66)	(60.6%)	19	22.7	6	11.6	(53)	(49.5%)	Services Division		(218)	(35.8%)	(224)	(35.2%)	6	(0.6)	(2)	(2.0)	(216)	(33.8%)		
832	14.8%	561	12.0%	271	2.8	344	4.0	488	10.8%	UCLA Student Union		4,336	14.0%	3,965	13.7%	371	0.3	363	0.6	3,973	13.4%		
										TOTAL													
552	14.3%	529	16.9%	(23)	2.6	(21)	2.8	531	17.1%	ALLOCATED EXPENSES		2,864	12.8%	2,856	14.0%	(8)	1.2	(133)	0.1	2,731	12.9%		
358	26.3%	344	29.1%	(14)	2.8	(28)	5.3	330	31.6%	UCLA Store		1,716	26.8%	1,697	27.3%	(19)	0.5	(78)	0.1	1,638	26.9%		
53	19.6%	73	28.0%	20	8.4	1	1.3	54	20.9%	UCLA Restaurants		280	17.0%	398	23.5%	118	6.5	4	(0.2)	284	16.8%		
87	70.2%	80	73.4%	(7)	3.2	(5)	6.4	82	76.6%	Services Division		438	71.9%	428	67.3%	(10)	(4.6)	(9)	(4.8)	429	67.1%		
1,050	18.7%	1,026	21.9%	(24)	3.2	(53)	3.4	997	22.1%	UCLA Student Union		5,298	17.1%	5,379	18.6%	81	1.5	(216)	0.1	5,082	17.2%		
										TOTAL													
38	0.7%	(83)	(1.8%)	121	2.5	195	4.2	(157)	(3.5%)	NET INCOME (LOSS)		166	0.5%	(123)	(0.4%)	289	0.9	185	0.6	(19)	(0.1%)		
(196)	(3.5%)	(284)	(6.1%)	88	2.6	88	2.8	(284)	(6.3%)	FROM OPERATIONS		(1,021)	(3.3%)	(1,058)	(3.7%)	37	0.4	(57)	0.0	(964)	(3.3%)		
74	1.3%	48	1.0%	26	0.3	6	(0.2)	68	1.5%	UCLA Store		550	1.8%	419	1.4%	131	0.4	31	0.0	519	1.8%		
(134)	(2.4%)	(146)	(3.1%)	12	0.7	2	0.6	(136)	(3.0%)	UCLA Restaurants		(657)	(2.1%)	(652)	(2.3%)	(5)	0.2	(12)	0.1	(645)	(2.2%)		
(218)	(3.9%)	(465)	(9.9%)	247	6.0	291	7.4	(509)	(11.3%)	Services Division		(962)	(3.1%)	(1,414)	(4.9%)	452	1.8	147	0.6	(1,109)	(3.7%)		
										UCLA Student Union													
(1)	0.0%	0	0.0%	(1)	0.0	(26)	(0.6)	25	0.6%	OTHER INC/(EXP)		43	0.1%	0	0.0%	43	0.1	(15)	(0.1)	58	0.2%		
15	0.3%	13	0.3%	2	0.0	(1)	(0.1)	16	0.4%	Non-Recurrent Inc/(Exp)		75	0.2%	73	0.3%	2	(0.1)	(13)	(0.1)	88	0.3%		
(44)	(0.8%)	(44)	(0.9%)	0	0.1	3	0.2	(47)	(1.0%)	Interest Income		(221)	(0.7%)	(221)	(0.8%)	0	0.1	13	0.1	(234)	(0.8%)		
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%	Interest (Expense)		0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%		
213	3.8%	213	4.6%	0	(0.8)	2	(0.9)	211	4.7%	Income Taxes		1,065	3.4%	1,065	3.7%	0	(0.3)	9	(0.2)	1,056	3.6%		
183	3.3%	182	3.9%	1	(0.6)	(22)	(1.2)	205	4.5%	Student Union Fee Income		962	3.1%	917	3.2%	45	(0.1)	(6)	(0.2)	968	3.3%		
(35)	(0.6%)	(283)	(6.0%)	248	5.4	269	6.1	(304)	(6.7%)	TOTAL		0	0.0%	(497)	(1.7%)	497	1.7	141	0.5	(141)	(0.5%)		
										NET INCOME (LOSS)													

**P/L Reconciliation
Dec-14**

<i>Financial Analysis</i>	\$000's
	Dec-14
Budgeted Net Income/(Loss)	(\$283)
UCLA Store	
Gross Margin:	
Bearwear above plan as rain accelerated sales of emblematic umbrellas and strong fan enthusiasm due to football victory over USC	82
Fast Track above plan due to greater than anticipated sales related to inclement weather	10
Market above plan due to shortened winter closure and more tour groups on campus as compared to prior year	14
E-Commerce above plan due to fan enthusiasm over USC victory and the related Score Big promotion	45
Textbooks above plan as the additional school week in December resulted in additional textbook sales	9
Course Readers above plan as the additional school week in December resulted in additional sales	10
Computer Store above plan due to Faculty/Staff promo and holiday sales	16
Total Wages higher than plan	(7)
Other, negative controllables mostly payment to UCLA	(34)
Total Contribution	145
UCLA Restaurants	
Gross Margin:	
Wetzels/RX above plan due to unbudgeted addition of frozen yogurt	4
Greenhouse below plan due to rain early in December and a slightly aggressive overall budget for the period	(8)
CSSC above plan due to finals and break weeks misaligned in budget (i.e. very soft budget for actual higher volume days)	14
YRL Café above plan due to finals week budget was overly conservative	8
Jimmy's above plan due to finals week budget was overly conservative	7
Kerckhoff above plan due to positive response to menu changes and service improvements	17
Catering above plan: women's basketball meals not budgeted and more attendees for football and men's basketball training table	36
Concessions above plan mostly due to one more men's basketball game (timing) and unbudgeted men's & women's soccer playoffs	41
Total Wages higher than plan	(17)
Other	(1)
Total Contribution	101
Services	
Gross Margin:	
Licensing domestic above plan due to unbudgeted new program, UCLA Jell-O and a conservative budget	18
Leased Ops below plan due to unrealized rent for Student Affairs Enrollment Management and the Global Viewpoint Lounge	(10)
Total Wages lower than plan	1
Other, negative controllables	(3)
	6
UCLA Student Union	
Gross Margin:	
Student Union Ops above plan due to commercial film shoot and an increase in Admissions Presentations	11
Total Wages lower than plan	2
Other, positive controllables mainly student union event	6
Total Contribution	19
Allocated Expenses and Other	
Utilities higher than plan (steam charges for Pauley under review)	(4)
Maintenance higher than plan due mostly to higher repairs & maintenance (Fast Track mold remediation)	(27)
Depreciation lower than plan due to timing of capitals	8
Total	(23)
Actual Net Income/(Loss)	(35)

ASUCLA
P/L Reconciliation
Year-To-Date Through December 2014

<i>Financial Analysis</i>	\$000's
Budgeted Net Income/(Loss)	(497)
UCLA Store	
Gross Margin:	
Bearwear above plan due to fan enthusiasm, special product offerings, and return of Football Event to campus in August	157
Fast Track above plan due to greater than anticipated sales related to inclement weather	12
New Text below plan due to continued competition, peer to peer selling, student usage, and online digital availability	(50)
E-Commerce above plan due to fan enthusiasm over USC victory and the related Score Big promotion	21
Course Reader Solutions above plan due to: accruing monthly versus budgeted for Jan. April, and July, an increase in digital sales and an additional school week in December	57
Computer Store above plan from marketing, extended BTS promo, remodel, holiday sales and Apple bonus that was not budgeted	128
Luvallie Books above plan due to better sell through of custom textbooks	6
Luvallie General Mdse above plan due to strong trend in market sales	17
HSS Dental above plan due to unplanned UC Riverside sale of dental counter equipment	15
Hilltop Shop above plan due to changes in product positioning and processing of bed linen pre-orders which helped free up space for a better shopping experience	25
Total Wages higher than plan	(26)
Other, negative controllables mostly office supplies and payment to UCLA (some offsets in professional services and employee benefits)	(66)
Total Contribution	296
UCLA Restaurants	
Gross Margin:	
Panda above plan due to a large increase in customers this year (11% over last year's trends, budget based on prior year actuals)	15
No Campus Student Ctr below plan mostly due to negative traffic impact from construction around Campbell Hall	(29)
CSSC above plan as finals and break weeks were misaligned in budget (very soft budget for actual higher volume days)	11
Cooperage below plan due to Engineering and Lot 6 construction impacting pedestrian traffic patterns through-out level A	(39)
Kerckhoff Coffee house above plan due to positive response to menu changes and service improvements	25
Tsunami above plan due to new budget written to reflect change in model to a 3rd party leased operation (new model not in operation yet)	20
A-Level below plan due to Engineering and Lot 6 construction impacting pedestrian traffic patterns, and increased traffic to 1st floor areas diverting customers away from A-Level	(36)
Catering above plan due to more training table meals, additional miscellaneous events and the grad picnic was larger than last year	120
Concessions above plan due to unbudgeted men's & women's soccer playoffs and higher attendance at women's basketball	19
Total Wages higher than plan	(40)
Other, negative controllables mostly repairs & maintenance and bank card expense (some offsets in employee benefits and taxes & licenses)	(10)
Total Contribution	56
Services	
Gross Margin:	
Licensing foreign income above plan due to an unbudgeted program, UCLA Jell-O, and a new program in Australia performing better than anticipated	22
Licensing domestic income below plan due mostly to timing	(37)
Photography below plan due to timing and aggressive budget	(12)
Leased Ops below plan due to budgeted but unrealized rent for Student Affairs Enrollment Management and the Global Viewpoint Lounge	(16)
Other, positive controllables mainly in Licensing	56
Total Contribution	13
UCLA Student Union	
Gross Margin:	
Student Union Ops above plan due to a commercial film shoot and an increase in Admissions Presentations	7
AU Post Office below plan mostly lower postage sales	(7)
Total Wages lower than plan	17
Other, negative controllables mainly student event expense	(11)
Total Contribution	6
Allocated Expenses and Other	
A&SS lower than plan mostly career wages, repairs and maintenance-equipment and insurance expense	91
Maintenance higher than plan mostly limited appointment, employee benefits and repairs & maintenance (Fast Track mold remediation)	(42)
Utilities higher than plan due mainly chiller water (billing under review); partly offset by lower than plan elec-non air cond. and steam consumption	(13)
Depreciation lower than plan due to timing of capitals	45
Other, mainly positive non-recurring	45
Total	126
Actual Net Income/(Loss)	0

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
BALANCE SHEETS
(\$000)**

	Current Month	Prior Month	Prior Year
	December 2014	November 2014	July 2014
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$9,960	\$10,229	\$10,881
Accounts receivable	4,369	4,865	3,144
Less: Allowance for doubtful accounts	(207)	(207)	(182)
Accounts receivable, net	4,162	4,658	2,962
Student fees receivable	82	1,143	291
Inventories	7,796	6,321	6,114
Prepaid expenses and other current assets	177	171	302
Total current assets	22,177	22,522	20,550
LONG TERM ASSETS			
Long Term Note Receivable	\$200	\$200	\$200
Property, equipment and improvements	67,268	67,334	67,008
Less: Accumulated depreciation	(42,446)	(42,256)	(41,459)
Total Long Term Assets	25,022	25,277	25,748
TOTAL ASSETS	47,199	47,800	46,299
LIABILITIES AND RETAINED EARNINGS			
CURRENT LIABILITIES:			
Accounts payable	\$4,826	\$4,906	\$4,468
Wages and payroll taxes payable	2,994	2,919	2,992
Sales Tax Payable & Other Liabilities	762	1,269	846
Interest payable	334	289	112
Deferred Income	618	747	224
Funds Held for Others	150	119	142
Current portion of long term debt	766	766	766
Total current liabilities	10,450	11,016	9,549
LONG TERM DEBT:			
AU expansion loan	10,825	10,825	10,825
Total long term debt	10,825	10,825	10,825
TOTAL LIABILITIES	21,275	21,843	20,375
RETAINED EARNINGS:			
Beginning Balance	25,924	25,924	26,518
Year-to-date net income/(loss)	(0)	35	(594)
Ending Balance	25,924	25,958	25,924
TOTAL LIABILITIES AND RETAINED EARNINGS	47,199	47,800	46,299

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
STATEMENTS OF CASH FLOWS
December 2014
(\$000's)**

	Current Month	Year to Date	Prior Year to Date
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income/(loss)	(\$35)	(\$0)	(\$141)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:			
Depreciation - PP&E	205	1,022	1,098
<u>(Increase)/decrease in current assets:</u>			0
Accounts receivable	496	(1,200)	(732)
Student fees receivable	1,061	209	295
Inventories	(1,475)	(1,682)	(1,430)
Prepaid expenses and other current assets	(6)	125	112
<u>Increase/(decrease) in current liabilities:</u>			
Accounts payable	(80)	358	201
Sales Tax payable & other liabilities	(507)	(83)	(146)
Wages and payroll taxes payable	75	2	(295)
Interest payable	45	222	235
Deferred Income	(129)	394	385
Funds held for others	31	8	27
Net cash provided/(used) by operating activities	(\$319)	(\$625)	(\$391)
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:			
Purchase of property, equipment and improvements	50	(296)	(1,018)
Net cash used in investing activities	\$50	(\$296)	(\$1,018)
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:			
Principal payments on AU expansion loan	0	0	0
Net cash provided/(used) by financing activities	\$0	\$0	\$0
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(\$269)	(\$921)	(\$1,409)
CASH AND CASH EQUIVALENTS, Beginning	\$10,229	10,881	11,541
CASH AND CASH EQUIVALENTS, Ending	\$9,960	\$9,960	\$10,132

**ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
CASH RESERVE COMPUTATION
December 2014
(\$000's)**

CASH AND CASH EQUIVALENTS	9,960
Less: Committed Capital Projects	
Ackerman B & A Level Remodel	(1,833)
Store POS	(150)
Student Service Center	(261)
Hill Top Shop Remodel	(180)
Food Service POS	(350)
Kronos System	(150)
KH Coffeehouse Patio Membrane	(225)
Subtotal	(3,149)
Adjustment for Cash Overdraft Entry	(285)
Uncommitted Cash	6,526
BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL)	8,998
RESERVE SURPLUS (DEFICIT)	(2,472)

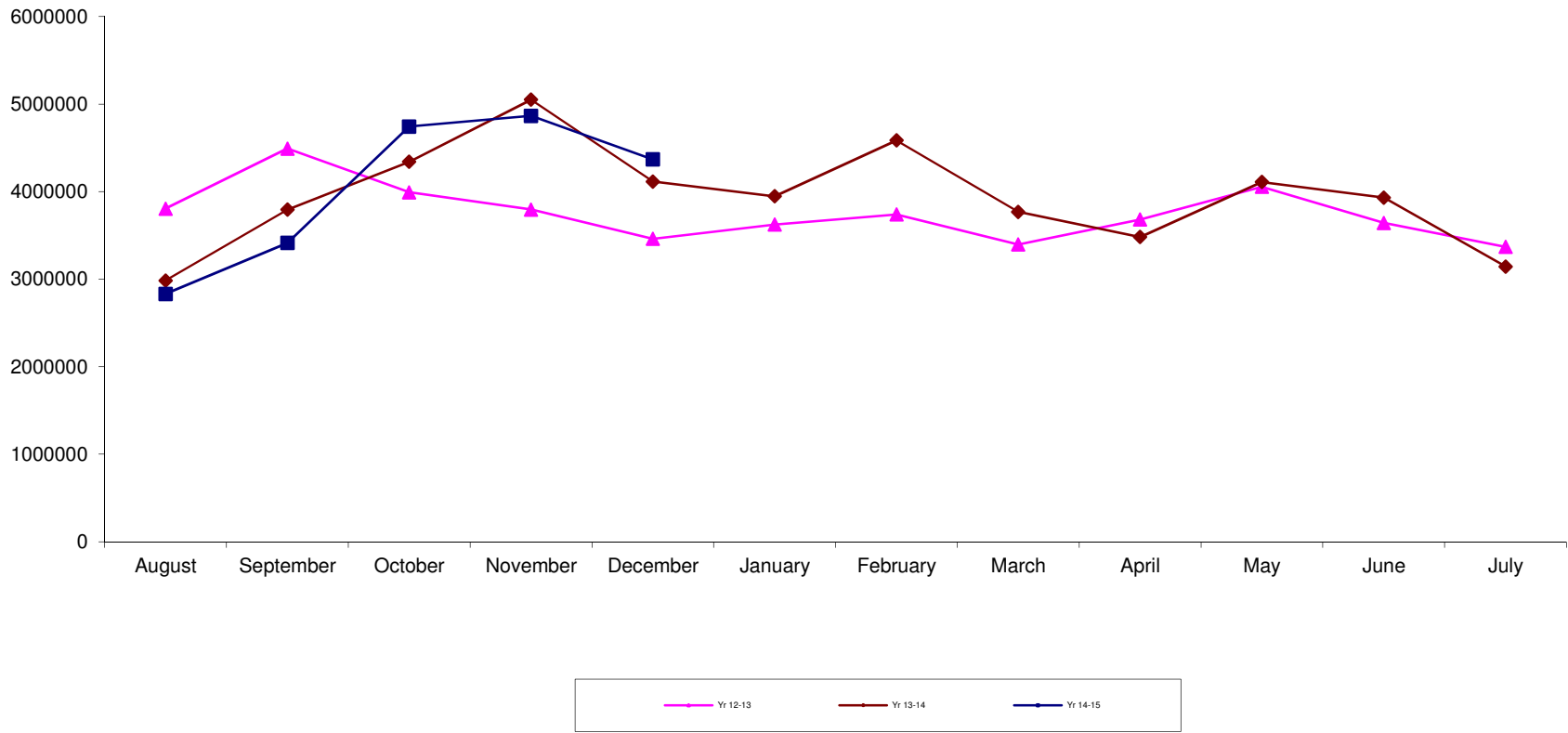
ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures -Current Year Projects (\$000's)
FY 2014-2015 December 2014

PROJECT NAME	BUDGET	PROJECTED							Status
		Payments	PO's	Total	Remaining Balance	Pending	Over (Under)		
Store/Services									
2014-S001	Store General Replacement	50.0	17.5	7.3	24.8	25.2		0.0	In Progress
2014-S002	HSS Remodel	50.0	0.0	0.0	0.0	0.0	50.0	0.0	Pending
2014-S003	Informal Photo-Equipment	7.0	0.0	0.0	0.0	0.0	7.0	0.0	Pending
2014-S004	Hill Top Shop Remodel	150.0	0.0	0.0	0.0	0.0	150.0	0.0	Pending
2014-O029	Course Reader Consulting	0.0	0.0	25.0	25.0	0.0		25.0	In Progress
Total Store/Services		257.0	17.5	32.3	49.8	25.2	207.0	25.0	
Food Service									
2014-F005	FS Miscellaneous and Unanticipated	50.0	8.5	0.0	8.5	41.5		0.0	In Progress
2014-F006	LV Steam Table/ Food Warmer	22.0	21.1	0.0	21.1	0.9		0.0	Completed Awaiting Invoice
2014-F007	Display Merchandiser	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
2014-F008	Coffee Boba program	35.0	4.6	16.8	21.4	13.6		0.0	In Progress
2014-F009	Baskin Robbins move/Wetzel's reimage	25.0	0.0	0.0	0.0	0.0	25.0	0.0	Pending
2014-F010	Electric Cart	15.0	0.0	0.0	0.0	0.0	15.0	0.0	Pending
2014-O028	RX Yogurt	0.0	65.1	4.9	70.0	10.0		80.0	In Progress
Total Food Services		162.0	99.3	21.7	121.0	66.0	55.0	80.0	
Technology									
2014-T011	Network Infrastructure Upgrade	20.0	1.3	8.8	10.1	9.9		0.0	In Progress
2014-T012	Printer Replacement	10.0	5.2	2.2	7.4	2.6		0.0	In Progress
2014-T013	Marketing Hardware Upgrade	20.0	0.0	0.0	0.0	0.0	20.0	0.0	Pending
2014-T014	Marketing Color Laser Printer	6.0	0.0	0.0	0.0	0.0	6.0	0.0	Pending
2014-T015	Food Service POS	350.0	0.0	0.0	0.0	0.0	350.0	0.0	Pending
2014-T016	Kronos System	150.0	0.0	0.0	0.0	0.0	150.0	0.0	Pending
Total Technology		556.0	6.5	11.0	17.5	12.5	526.0	0.0	
Others									
2014-O017	Meeting Room Upgrade	30.0	0.0	0.0	0.0	0.0	30.0	0.0	Pending
2014-O018	SUO Chair Replacements	25.0	0.0	0.0	0.0	0.0	25.0	0.0	Pending
2014-O019	SUO General Replacement	15.0	0.0	5.4	5.4	9.6		0.0	In Progress
2014-O020	Custodial Replacements	5.0	0.0	0.0	0.0	0.0	5.0	0.0	Pending
2014-O021	Fac. Misc. Remodels	25.0	0.0	18.8	18.8	6.2		0.0	In Progress
2014-O022	KH Coffeehouse Patio Membrane	225.0	0.0	0.0	0.0	0.0	225.0	0.0	Pending
2014-O023	Finance Misc. Replacements	20.0	3.4	5.1	8.5	11.5		0.0	In Progress
2014-O024	Marketing Misc. Furniture Replacement	2.5	0.0	0.0	0.0	0.0	2.5	0.0	Pending
2014-O025	AU 1st Floor Restroom Upgrade	30.0	0.0	0.0	0.0	0.0	30.0	0.0	Pending
2014-O026	KH Grand Salon - AC Upgrade	12.0	0.0	0.0	0.0	0.0	12.0	0.0	Pending
2014-O027	Additional Utility Efficiency Projects	50.0	0.0	6.9	6.9	43.1		0.0	In Progress
Total Others		439.5	3.4	36.2	39.6	70.4	329.5	0.0	
Total Current Year Projects		1,414.5	126.7	101.2	227.9	174.1	1,117.5	105.0	

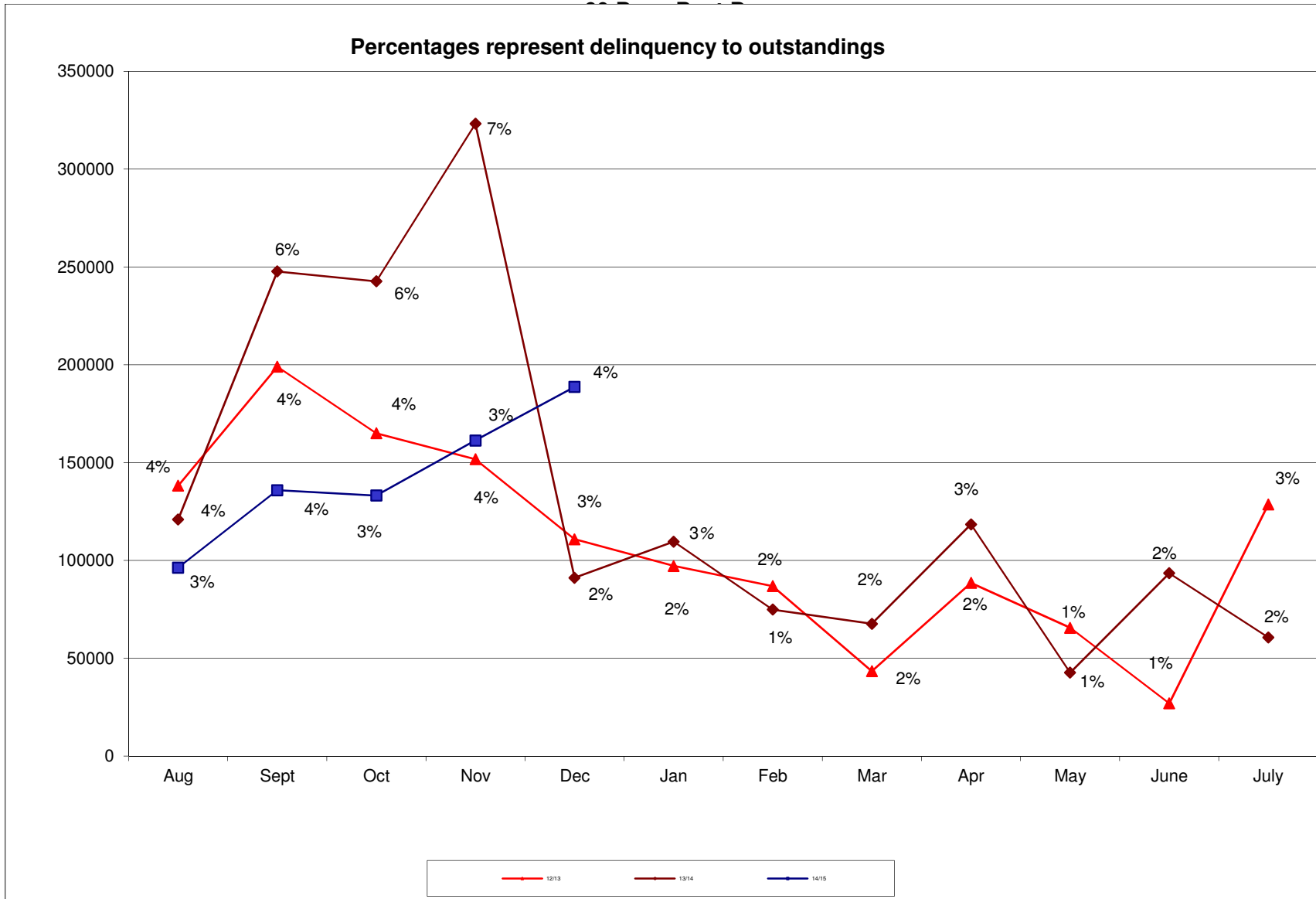
ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES
ACCOUNTS RECEIVABLE AGING REPORT

12/27/2014	Dec	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$722,745	20%	\$120,169	31%	\$25,582	44%	\$16,488	35%	\$26,906	66%	\$26,045	61%	\$937,935	21%
ASUCLA PUBLICATIONS		\$84,528	2%	0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$84,528	2%
ASUCLA USA/GSA		\$91,606	3%	0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$91,606	2%
DUE FROM VENDORS		\$434,925	12%	(\$712)	0%	\$9,301	16%	\$19,104	40%	\$12,736	31%	\$18,095	43%	\$493,449	11%
DENTAL KITS		\$381,956	11%	0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$381,956	9%
OTHER		\$1,837,837	52%	\$506,693	81%	\$23,386	40%	\$11,971	0%	\$840	1%	(\$1,764)	-4%	\$2,378,963	55%
TOTAL CURRENT MONTH		\$3,553,597	100%	\$626,150	100%	\$58,269	100%	\$47,563	100%	\$40,482	100%	\$42,376	100%	\$4,368,437	100%
		82%		14%		1%		1%		1%		1%		100%	
11/22/2014	Nov	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$668,812	17%	\$233,380	31%	\$30,642	50%	\$52,998	95%	\$11,909	83%	\$14,576	48%	\$1,012,317	21%
ASUCLA PUBLICATIONS		\$107,767	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$107,767	2%
ASUCLA USA/GSA		\$81,059	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$81,059	2%
DUE FROM VENDORS		\$853,201	22%	\$34,184	5%	\$7,782	13%	\$3,368	6%	\$2,246	16%	\$17,695	58%	\$918,476	19%
DENTAL KITS		\$452,944	11%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$452,944	9%
OTHER		\$1,790,119	45%	\$482,499	64%	\$22,410	37%	(\$537)	-1%	\$112	1%	(\$1,930)	-6%	\$2,292,673	47%
TOTAL CURRENT MONTH		\$3,953,902	100%	\$750,063	100%	\$60,834	100%	\$55,829	100%	\$14,267	100%	\$30,341	100%	\$4,865,236	100%
		81%		16%		1%		1%		0%		1%		100%	
10/25/2014	Oct	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$797,975	19%	\$283,401	73%	\$58,869	91%	\$14,736	51%	\$12,706	61%	\$4,100	21%	\$1,171,787	25%
ASUCLA PUBLICATIONS		\$85,965	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$85,965	2%
ASUCLA USA/GSA		\$71,865	2%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$71,865	2%
DUE FROM VENDORS		\$150,425	4%	\$8,175	2%	(\$2,354)	-4%	\$12,205	43%	\$8,137	39%	\$16,619	87%	\$193,207	4%
DENTAL KITS		\$518,346	12%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$518,346	11%
OTHER		\$2,596,804	62%	\$98,006	25%	\$7,924	12%	\$1,679	6%	\$127	0%	(\$1,583)	-8%	\$2,702,957	57%
TOTAL CURRENT MONTH		\$4,221,380	100%	\$389,582	100%	\$64,439	100%	\$28,620	100%	\$20,970	100%	\$19,136	100%	\$4,744,127	100%
		89%		8%		2%		1%		0%		0%		100%	

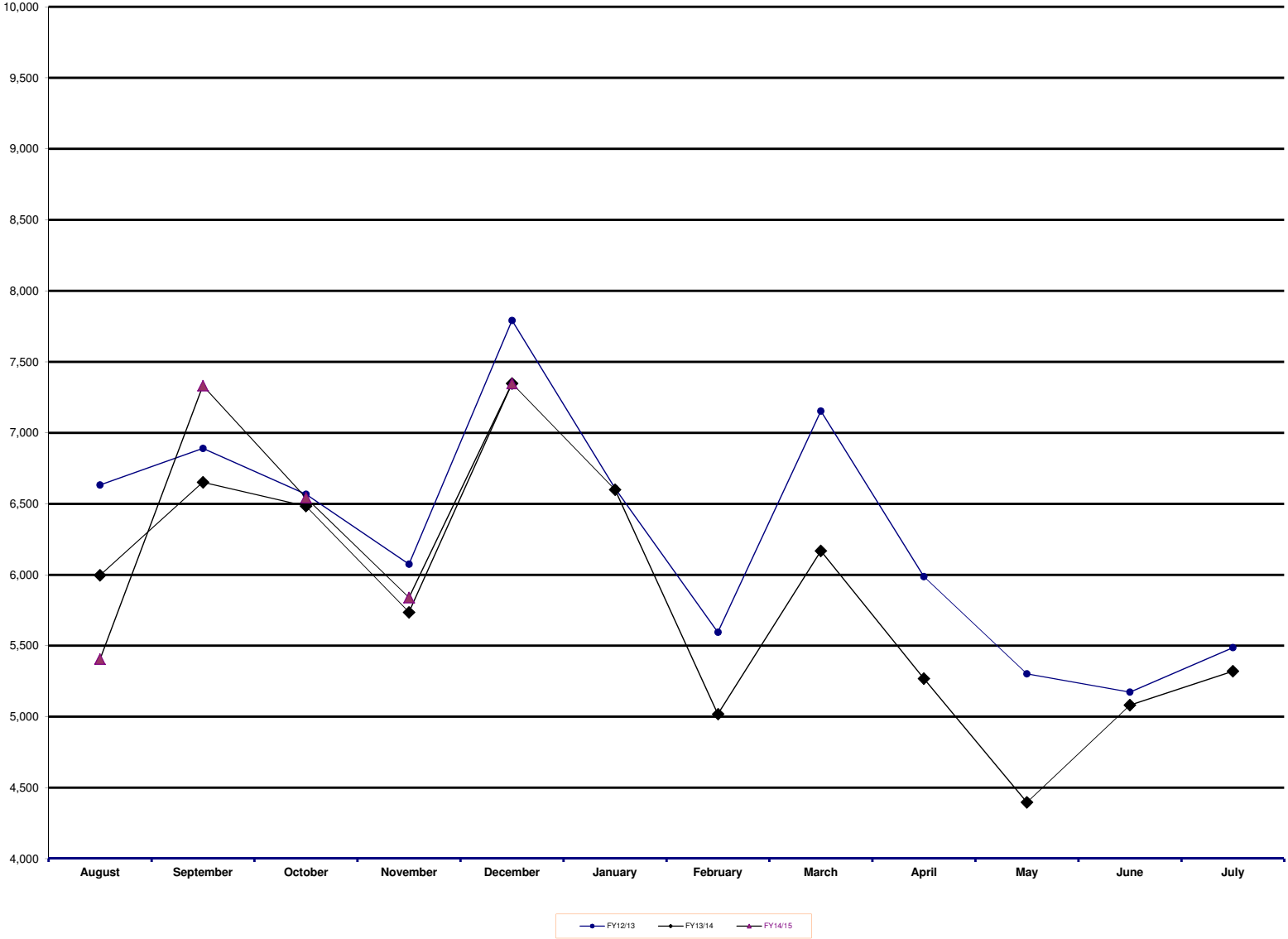
Total Aged Accounts Receivable Balances
12 Month History
August 12 through Dec 14



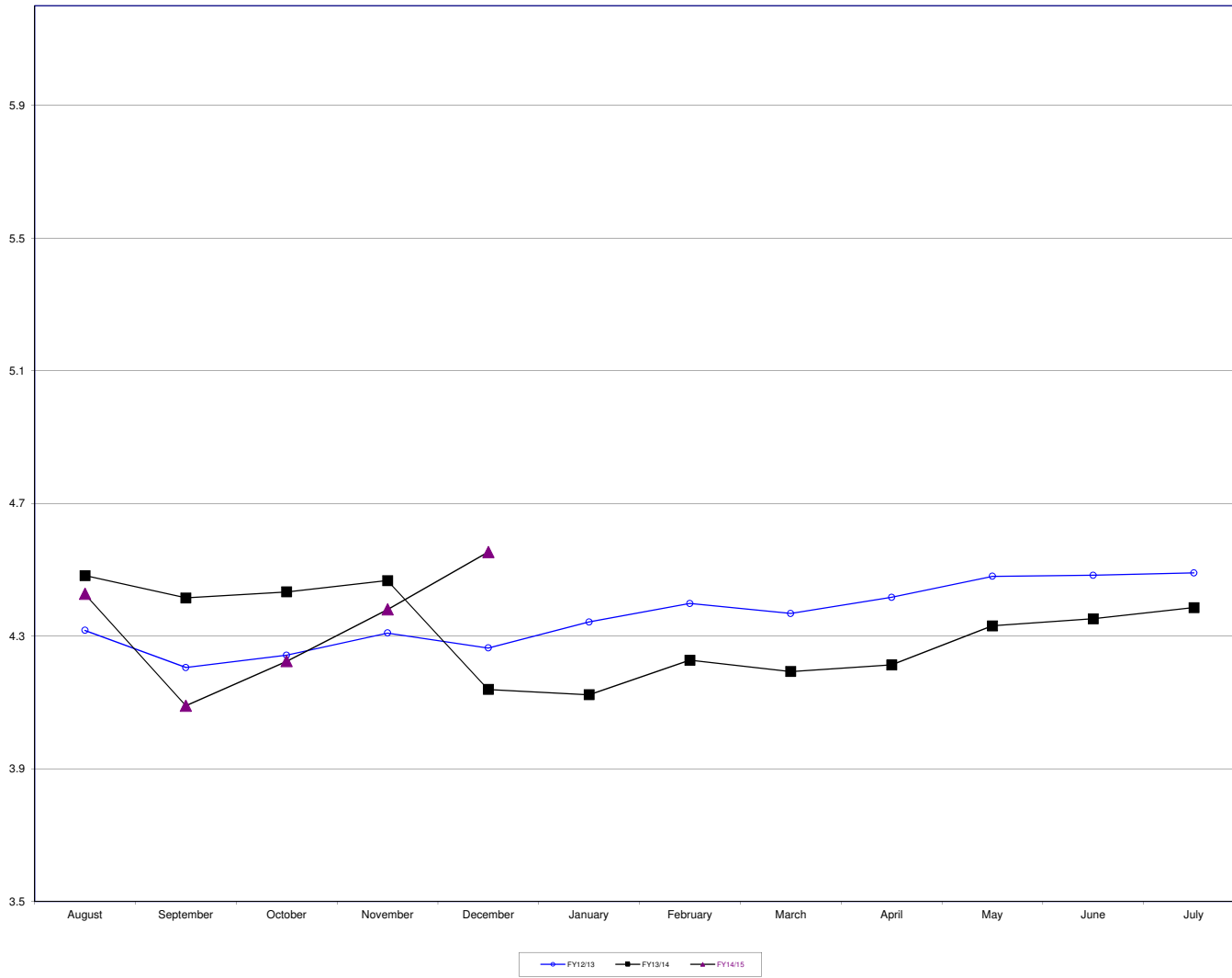
Aged Accounts Receivable Balances



**Associated Students UCLA
Store Inventory At Cost (\$000)**



**Associated Students UCLA
Store Inventory Turns***



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

UCLA STORE
INCOME STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
1,406,582	1,048,969	357,613	9,431,595	8,298,322	1,133,273	1,237,435	9,037,322
1,430,967	1,206,845	224,122	6,470,479	6,096,373	374,106	1,075,896	5,940,098
119,569	111,900	7,669	481,534	423,700	57,834	72,648	393,546
187,591	151,699	35,892	1,211,355	1,079,441	131,914	151,146	1,218,484
439,169	360,000	79,169	1,092,770	1,072,000	20,770	351,235	1,038,502
170,519	145,823	24,696	3,008,965	2,990,770	18,195	115,561	3,097,813
3,754,396	3,025,236	729,160	21,696,699	19,960,606	1,736,093	3,003,919	20,725,765
2,467,955	1,927,550	<540,405>	15,124,585	13,645,970	<1,478,615>	2,021,192	14,463,750
4,808	3,700	<1,108>	36,329	30,730	<5,599>	4,397	37,373
5,949	4,945	<1,004>	27,185	25,525	<1,660>	4,480	25,184
563	540	<23>	2,266	2,030	<236>	347	1,847
1,087	650	<437>	7,181	4,670	<2,511>	878	7,364
1,587	1,280	<307>	4,064	3,810	<254>	1,286	3,844
2,326	850	<1,476>	12,739	10,990	<1,749>	1,014	12,098
16,321	11,965	<4,356>	89,764	77,755	<12,009>	12,403	87,710
2,484,276	1,939,515	<544,761>	15,214,349	13,723,725	<1,490,624>	2,033,595	14,551,460
65.7	63.7	<2.0>	69.7	68.4	<1.4>	67.3	69.8
1,270,121	1,085,721	184,400	6,482,350	6,236,881	245,469	970,325	6,174,305
34.3	36.3	<2.0>	30.3	31.6	<1.4>	32.7	30.2
0.4	0.4	<0.0>	0.4	0.4	<0.0>	0.4	0.4
33.8	35.9	<2.1>	29.9	31.3	<1.4>	32.3	29.8
13.2	14.5	<1.3>	16.0	18.3	<2.3>	11.9	17.4
49.1	49.8	<0.7>	49.0	49.3	<0.2>	49.0	48.8
39.6	39.0	0.6	39.8	39.2	0.6	38.9	39.8
31.4	35.6	<4.1>	29.7	31.4	<1.7>	30.8	28.7
50.0	50.8	<0.8>	50.7	50.2	0.5	50.9	49.8
32.8	35.6	<2.7>	23.2	22.6	0.6	35.9	22.2
113,776	100,946	12,830	622,118	457,222	164,896	102,934	440,739
1,383,897	1,186,667	197,230	7,104,468	6,694,103	410,365	1,073,259	6,615,044
250,810	262,281	11,471	1,254,137	1,289,868	35,731	257,814	1,281,784
1,556	0	<1,556>	2,273	0	<2,273>	0	0
159,321	142,669	<16,652>	783,470	724,137	<59,333>	129,564	731,780
411,688	404,950	<6,738>	2,039,880	2,014,005	<25,875>	387,378	2,013,564
11.0	13.4	2.4	9.4	10.1	0.7	12.9	9.7
133,255	143,214	9,959	678,870	696,931	18,061	129,684	648,366
24,793	13,745	<11,048>	63,040	46,921	<16,119>	13,988	56,949
14,474	13,445	<1,029>	67,163	67,190	27	13,717	67,060
80	80	0	400	400	0	80	400
21	17	<4>	166	75	<91>	19	103
1,745	500	<1,245>	9,461	6,750	<2,711>	119	6,477
1,000	1,100	100	1,100	1,100	0	100	1,900
7,446	3,840	<3,606>	27,392	20,520	<6,872>	5,774	25,770
51,630	60,575	8,945	193,755	186,955	<6,800>	57,721	180,896
900	900	0	4,503	4,500	<3>	895	4,482
406	0	<406>	406	0	<406>	0	0
0	0	0	89	0	<89>	0	73
16	0	<16>	441	0	<441>	0	248
16,034	19,924	3,890	150,520	157,690	7,170	12,415	139,028
<1,325>	<2,350>	<1,025>	<6,942>	<7,470>	<528>	<735>	<16,259>
148	50	<98>	263,673	259,250	<4,423>	120	254,600
7,962	4,375	<3,587>	26,867	22,485	<4,382>	8,150	27,770
60,753	47,400	<13,713>	347,480	329,064	<18,416>	45,795	322,073
<339>	0	339	<1,337>	0	1,337	907	10,668
1,371	0	<1,371>	5,925	0	<5,925>	1,067	1,475
47	0	<47>	1,630	723	<907>	56	571
501	1,500	999	2,505	3,500	995	0	0
0	0	0	1,604	1,400	<204>	0	1,404
11,019	9,350	<1,669>	28,116	44,300	16,184	13,972	51,306
2,437	0	<2,437>	3,707	0	<3,707>	0	1,571
0	0	0	2,801	2,000	<801>	0	2,168
5,932	5,932	0	36,308	35,596	<712>	<105>	33,520
0	2	<2>	0	5	5	0	0
41,001	12,677	<28,324>	126,322	67,489	<58,833>	8,424	66,680
381,307	335,916	<45,391>	2,035,965	1,947,374	<88,591>	313,161	1,889,299
792,994	740,866	<52,128>	4,075,844	3,961,379	<114,465>	700,539	3,902,864
590,902	445,801	145,101	3,028,624	2,732,724	295,900	372,720	2,712,181
34,238	33,014	<1,224>	174,450	168,000	<6,450>	29,597	139,358
146,648	142,732	<3,916>	782,204	824,664	42,460	141,634	754,767
70,970	65,844	<5,126>	366,660	359,980	<6,680>	62,052	315,990
30,895	29,914	<981>	158,896	155,766	<3,130>	29,392	148,644
98,221	100,058	1,837	507,498	507,561	63	99,950	494,922
84,189	70,366	<13,823>	397,021	359,930	<37,091>	71,145	346,246
28,536	25,536	<3,000>	182,918	167,560	<15,358>	30,221	193,483
58,720	62,419	3,699	292,628	312,095	19,467	67,773	336,872
552,418	529,883	<22,535>	2,862,274	2,855,556	<6,718>	531,765	2,730,280
38,484	<84,082>	122,566	166,349	<122,832>	289,181	<159,045>	<18,100>

UCLA RESTAURANTS
INCOME STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
122,431	127,025	<4,594>	648,076	656,320	<8,244>	94,294	618,127
178,292	179,620	<1,328>	820,724	850,117	<29,393>	131,108	799,399
115,735	96,122	19,613	631,142	619,235	11,907	92,505	616,217
236,327	213,452	22,875	1,065,818	1,036,610	29,208	166,733	977,917
243,607	219,326	24,281	1,152,352	1,210,579	<58,227>	172,343	1,080,492
261,758	168,408	93,350	1,076,564	943,826	132,738	220,411	1,065,127
1,158,151	1,003,953	154,198	5,394,674	5,316,687	77,987	877,394	5,157,280
408,969	352,040	<56,929>	1,933,933	1,842,065	<91,868>	296,863	1,787,335
35.3	35.1	<0.2>	35.9	34.7	<1.2>	33.8	34.7
749,182	651,913	97,269	3,460,741	3,474,622	<13,881>	580,532	3,369,944
64.7	64.9	<0.2>	64.2	65.4	<1.2>	66.2	65.3
65.7	66.4	<0.7>	66.5	66.5	<0.1>	67.1	67.0
64.2	64.2	<0.0>	64.0	65.3	<1.3>	64.1	64.8
67.8	66.1	1.7	64.2	64.6	<0.3>	65.9	64.4
66.9	68.2	<1.3>	67.1	68.8	<1.6>	69.4	69.4
64.7	64.3	0.4	62.8	64.8	<1.9>	65.0	63.8
62.6	61.1	1.5	62.0	62.5	<0.6>	66.2	63.6
204,204	180,037	24,167	1,010,746	892,907	117,839	166,030	932,484
953,386	831,950	121,436	4,471,488	4,367,529	103,959	746,562	4,302,429
305,367	312,845	7,478	1,451,493	1,455,226	3,733	291,629	1,414,023
3,146	2,500	<646>	10,554	8,500	<2,054>	604	2,500
217,265	192,292	<24,973>	996,398	969,090	<27,308>	167,857	947,031
<39,063>	<37,789>	1,274	<182,366>	<196,378>	<14,012>	<28,218>	<164,664>
486,714	469,848	<16,866>	2,276,079	2,236,438	<39,641>	431,872	2,198,891
42.0	46.8	4.8	42.2	42.1	<0.1>	49.2	42.6
155,315	173,749	18,434	798,898	818,171	19,273	148,491	749,947
902	1,610	708	7,049	8,490	1,441	2,746	9,067
4,877	4,367	<510>	21,319	21,815	496	4,256	21,307
500	1,000	500	6,902	8,500	1,598	1,000	7,616
53,699	48,905	<4,794>	257,872	247,986	<9,886>	42,477	242,183
4.6	4.9	0.2	4.8	4.7	<0.1>	4.8	4.7
5,895	4,544	<1,351>	24,007	21,842	<2,165>	4,885	23,035
<9,284>	<9,600>	<316>	<50,633>	<49,200>	1,433	<10,252>	<45,876>
2,771	3,095	324	14,902	14,315	<587>	2,575	14,513
6,032	5,103	<929>	25,150	28,733	3,583	5,179	27,576
<421>	1,230	1,651	6,397	8,015	1,618	985	10,586
845	1,495	650	41,642	45,775	4,133	356	43,550
0	100	100	0	500	500	0	0
2	6	4	3	37	34	4	33
10,449	7,319	<3,130>	54,032	34,862	<19,170>	7,387	60,074
33,544	29,750	<3,794>	164,813	152,295	<12,518>	22,301	141,695
1,571	1,528	<43>	7,900	8,081	181	1,178	7,662
394	829	435	9,943	4,249	<5,694>	1,597	8,170
0	0	0	0	0	0	4	7
0	0	0	2,394	500	<1,894>	339	1,749
193	400	207	2,237	2,175	<62>	0	870
0	0	0	75	10,000	9,925	0	0
600	0	<600>	600	0	<600>	600	600
500	0	<500>	2,781	300	<2,481>	0	0
36,942	26,476	<10,466>	101,705	105,115	3,410	32,702	105,270
305,325	301,906	<3,419>	1,499,987	1,492,556	<7,431>	268,810	1,429,634
792,039	771,754	<20,285>	3,776,066	3,728,994	<47,072>	700,682	3,628,525
161,347	60,196	101,151	695,422	638,535	56,887	45,880	673,904
40,477	38,305	<2,172>	194,465	185,973	<8,492>	32,997	152,347
51,649	54,057	2,408	232,951	261,407	28,456	47,568	235,892
24,995	24,937	<58>	105,078	113,615	8,537	20,840	98,552
10,881	11,329	448	47,144	49,526	2,382	9,871	46,499
34,593	37,895	3,302	148,237	161,102	12,865	33,568	152,701
70,971	57,110	<13,861>	334,687	292,125	<42,562>	59,975	291,884
24,056	20,722	<3,334>	154,199	135,968	<18,231>	25,476	163,105
100,037	99,425	<612>	499,556	497,125	<2,431>	99,589	497,171
357,661	343,780	<13,881>	1,716,318	1,696,841	<19,477>	329,884	1,638,152
<196,314>	<283,584>	87,270	<1,020,896>	<1,058,306>	37,410	<284,004>	<964,248>
337,176	319,611	17,565	1,565,664	1,579,526	<13,862>	262,361	1,532,945
117,980	118,104	<124>	560,646	554,708	5,938	92,602	546,560
219,196	201,507	17,689	1,005,018	1,024,818	<19,800>	169,759	986,385
5.74	5.51	0.23	5.65	5.46	0.18	5.47	5.34
7.46	6.92	0.54	6.39	6.13	0.26	7.01	6.04
4.82	4.69	0.13	4.72	4.67	0.05	4.63	4.53
32,240	29,078	<3,162>	145,528	140,919	<4,609>	27,101	141,233
35.92	34.53	1.40	37.07	37.73	<0.66>	32.37	36.52

SERVICES DIVISION
INCOME STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
12,787	11,935	852	71,508	84,504	<12,996>	14,302	77,371
12,787	11,935	852	71,508	84,504	<12,996>	14,302	77,371
290	544	254	2,315	3,033	718	416	1,482
12,497	11,391	1,106	69,194	81,471	<12,277>	13,886	75,889
97.7	95.4	2.3	96.8	96.4	0.4	97.1	98.1
97.7	95.4	2.3	96.8	96.4	0.4	97.1	98.1
170,466	152,611	17,855	1,101,792	1,116,679	<14,887>	153,327	1,154,544
86,541	96,913	<10,372>	474,317	490,729	<16,412>	90,622	459,027
257,008	249,524	7,484	1,576,109	1,607,408	<31,299>	243,949	1,613,571
269,504	260,915	8,589	1,645,302	1,688,879	<43,577>	257,835	1,689,461
33,498	32,830	<668>	167,349	165,164	<2,185>	32,547	163,179
224	1,818	1,594	2,772	8,715	5,943	897	8,977
33,721	34,648	927	170,122	173,879	3,757	33,444	172,156
263.7	290.3	26.6	237.9	205.8	<32.1>	233.9	222.5
16,434	17,007	573	82,583	84,901	2,318	15,583	76,255
588	791	203	3,548	3,679	131	109	3,111
681	723	42	3,296	3,564	268	676	3,293
0	105	105	139	525	386	0	662
1,067	0	<1,067>	11,068	10,000	<1,068>	0	7,902
2,000	2,000	0	7,818	8,000	182	2,000	6,000
0	0	0	500	500	0	0	0
247	1,700	1,453	18,096	17,300	<796>	3,121	17,715
0	575	575	520	1,008	488	558	978
2,083	2,990	907	10,415	12,784	2,369	2,083	15,915
0	1,150	1,150	2,200	5,750	3,550	942	3,746
4,566	4,150	<416>	23,972	20,750	<3,222>	3,396	17,208
0	0	0	113,650	122,151	8,501	<1,250>	123,663
16,213	14,427	<1,786>	75,302	79,181	3,879	14,499	84,879
64,706	59,183	<5,523>	291,916	327,558	35,642	61,173	353,265
108,586	104,801	<3,785>	645,023	697,651	52,628	102,891	714,592
142,307	139,449	<2,858>	815,144	871,530	56,386	136,335	886,748
127,197	121,466	5,731	830,158	817,349	12,809	121,501	802,712
2,804	2,825	21	14,555	14,524	<31>	2,555	11,967
9,884	11,541	1,657	56,052	67,770	11,718	11,374	63,627
4,950	5,507	557	26,564	30,068	3,504	5,158	27,474
2,155	2,502	347	11,751	13,154	1,403	2,443	12,948
6,851	8,368	1,517	37,165	42,781	5,616	8,308	42,381
14,934	26,558	11,624	70,424	135,850	65,426	12,620	61,418
5,062	9,644	4,582	32,446	63,281	30,835	5,361	34,320
6,238	6,147	<91>	31,163	30,735	<428>	5,961	29,770
52,877	73,092	20,215	280,120	398,163	118,043	53,779	283,905
74,320	48,374	25,946	550,038	419,186	130,852	67,721	518,808

UCLA STUDENT UNION
INCOME STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
34,899	27,125	7,774	243,070	253,232	<10,163>	22,069	248,680
0	0	0	32	0	32	0	0
0	0	0	5	0	5	11	1,675
70,467	65,892	4,575	259,513	279,589	<20,076>	62,754	266,274
105,366	93,017	12,349	502,620	532,821	<30,201>	84,834	516,629
69,395	64,443	<4,952>	258,017	273,438	15,421	60,879	262,772
4,425	5,551	1,126	38,120	49,550	11,430	3,959	50,696
0	0	0	0	0	<0>	0	25
73,820	69,994	<3,826>	296,137	322,988	26,851	64,838	313,493
70.1	75.3	5.2	58.9	60.6	1.7	76.4	60.7
31,545	23,023	8,522	206,483	209,833	<3,350>	19,996	203,136
29.9	24.8	5.2	41.1	39.4	1.7	23.6	39.3
87.3	79.5	7.8	84.3	80.4	3.9	82.1	79.6
0.0	0.0	0.0	100.0	0.0	100.0	0.0	0.0
0.0	0.0	0.0	99.4	0.0	99.4	100.0	98.5
1.5	2.2	<0.7>	0.6	2.2	<1.6>	3.0	1.3
5,530	3,917	1,613	59,904	53,970	5,934	8,544	65,771
0	0	0	0	0	0	1,832	8,886
13,074	11,600	1,474	46,633	49,219	<2,586>	11,408	47,357
18,605	15,517	3,088	106,537	103,189	3,348	21,784	122,015
50,150	38,540	11,610	313,020	313,022	<2>	41,779	325,151
28,536	30,321	1,785	145,291	151,591	6,300	31,254	155,505
14,714	15,369	655	77,617	87,883	10,266	13,857	83,404
43,250	45,690	2,440	222,908	239,474	16,566	45,111	238,909
41.1	49.1	8.1	44.4	44.9	0.6	53.2	46.2
14,952	16,491	1,539	78,812	81,437	2,626	15,843	78,158
121	4,001	3,880	4,134	7,594	3,460	818	9,284
3,474	3,342	<132>	16,497	16,560	63	3,315	15,819
2,609	0	<2,609>	3,255	1,150	<2,105>	312	312
2,546	2,474	<72>	2,546	2,474	<72>	2,474	2,474
232	232	0	696	696	0	232	697
0	0	0	5,545	4,308	<1,237>	13	2,494
97	89	<8>	20,209	17,420	<2,789>	588	18,467
3,938	1,327	<2,611>	38,004	23,376	<14,628>	257	28,986
0	305	305	783	1,515	732	0	902
0	20	20	1,692	609	<1,083>	0	642
482	577	95	2,497	2,981	484	407	2,310
381	575	194	9,287	5,971	<3,316>	1,025	4,117
1,376	1,549	173	5,552	6,570	1,018	1,243	5,975
0	40	40	642	167	<475>	<9>	34
0	0	0	0	0	0	837	5,145
2,791	3,000	209	2,791	3,000	209	2,625	2,625
15,417	15,417	0	77,083	77,085	2	15,417	77,083
5,731	9,000	3,269	38,349	44,500	6,151	4,702	46,663
54,146	58,439	4,293	308,374	297,413	<10,961>	50,099	302,187
97,396	104,129	6,733	531,282	536,887	5,605	95,210	541,096
<47,246>	<65,589>	18,343	<218,263>	<223,865>	5,602	<53,430>	<215,945>
3,598	3,725	127	19,075	19,965	890	3,448	16,555
4,542	4,791	250	21,769	25,955	4,186	4,696	24,485
2,275	2,286	11	10,414	11,831	1,417	2,129	10,519
990	1,039	49	4,545	5,070	525	1,009	4,978
3,148	3,474	326	14,491	16,482	1,991	3,430	16,404
44,366	36,827	<7,539>	209,222	188,377	<20,845>	37,492	182,465
15,038	13,365	<1,673>	96,394	87,693	<8,701>	15,926	101,962
12,804	14,612	1,808	62,563	73,060	10,497	14,243	71,214
86,760	80,119	<6,641>	438,474	428,433	<10,041>	82,372	428,581
<134,006>	<145,708>	11,702	<656,736>	<652,298>	<4,438>	<135,802>	<644,526>

ADMINISTRATIVE AND SUPPORT SERVICES
EXPENSE STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
312,083	299,472	<12,611>	1,549,038	1,553,075	4,037	286,071	1,491,331
1,804	1,942	138	16,851	20,020	3,169	4,020	12,890
25,840	29,591	3,751	151,741	161,094	9,353	20,889	142,321
339,727	331,005	<8,722>	1,717,630	1,734,189	16,559	310,980	1,646,542
6.0	7.1	1.0	5.5	6.0	0.5	6.9	5.6
11,156	11,000	<156>	11,156	11,000	<156>	11,000	11,000
0	0	0	2,000	4,000	2,000	0	4,000
142,835	141,581	<1,254>	709,944	717,893	7,949	128,951	658,272
7,553	7,886	333	40,303	39,570	<733>	13,872	51,750
9,455	9,612	157	44,554	47,499	2,945	8,966	43,234
1,095	1,175	80	4,644	5,814	1,170	987	4,906
558	2,096	1,538	2,472	10,633	8,161	527	2,990
0	20	20	39	100	61	0	0
3,228	5,195	1,967	7,606	7,548	<58>	4,044	6,150
0	0	0	25	0	<25>	0	0
0	798	798	1,946	4,066	2,120	0	0
135	518	383	1,340	2,235	895	195	2,381
668	200	<468>	2,449	1,000	<1,449>	260	459
0	295	295	1,359	1,475	116	534	1,394
<54>	<500>	<446>	<1,219>	<2,500>	<1,281>	<445>	<19>
238	50	<188>	498	250	<248>	0	86
200	2,810	2,610	10,987	14,050	3,063	2,563	13,921
1,545	1,000	<545>	7,809	5,000	<2,809>	1,000	5,310
2,100	2,100	0	10,500	10,500	0	2,100	10,500
4,387	5,320	933	23,481	29,165	5,684	4,994	24,815
479	0	<479>	479	0	<479>	0	0
15,585	10,320	<5,265>	46,411	51,600	5,189	8,951	46,130
0	50	50	0	355	355	146	477
3,500	3,500	0	42,959	42,959	0	6,650	44,960
45	80	35	26	400	374	<6>	<1>
16,081	19,845	3,764	80,405	99,225	18,820	18,041	90,205
2,568	3,056	488	13,659	15,826	2,167	3,100	15,458
880	872	<8>	4,398	4,356	<42>	917	4,583
10,342	7,210	<3,132>	52,159	50,640	<1,519>	7,000	49,164
1,140	900	<240>	5,574	3,600	<1,974>	105	3,460
9,583	9,870	287	47,917	49,350	1,433	9,583	47,917
0	0	0	3,448	3,448	0	0	3,348
0	0	0	22,000	22,000	0	0	0
10,879	10,200	<679>	58,588	50,800	<7,788>	9,724	47,695
100	1,000	900	2,095	2,200	105	1,000	3,318
2,800	2,329	<471>	15,901	16,058	157	2,261	15,590
2,996	3,300	304	15,266	16,500	1,234	2,940	14,853
7,635	7,635	0	37,738	38,175	437	7,417	37,083
13,955	15,929	1,974	69,758	79,645	9,887	15,929	79,645
862	1,666	804	15,513	21,665	6,152	0	14,858
284,529	288,918	4,389	1,416,188	1,478,100	61,912	273,308	1,359,894
624,257	619,923	<4,334>	3,133,818	3,212,289	78,471	584,288	3,006,436
18,123	15,898	<2,225>	85,467	81,319	<4,148>	15,315	74,536
6,143	5,769	<374>	39,377	37,852	<1,525>	6,506	41,651
12,378	15,463	3,085	61,544	77,315	15,771	15,763	78,489
36,644	37,130	486	186,387	196,486	10,099	37,584	194,676
660,901	657,053	<3,848>	3,320,205	3,408,775	88,570	621,872	3,201,112
<584,763>	<584,143>	620	<2,933,965>	<3,035,194>	<101,229>	<552,018>	<2,771,007>
<29,776>	<29,776>	0	<149,016>	<149,016>	0	<25,945>	<130,090>
<3,167>	<3,167>	0	<14,491>	<14,491>	0	<3,597>	<16,782>
<43,195>	<39,967>	3,228	<222,733>	<210,074>	12,659	<40,312>	<283,233>
<660,901>	<657,053>	3,848	<3,320,205>	<3,408,775>	<88,570>	<621,872>	<3,201,112>
0	0	0	0	0	0	0	0

MAINTENANCE DIVISION
EXPENSE STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
101,207	105,042	3,835	549,261	542,136	<7,125>	89,240	480,074
5,859	0	<5,859>	23,353	0	<23,353>	3,592	9,696
689	1,200	511	3,534	6,000	2,466	0	0
<1,771>	<160>	1,611	<3,563>	<800>	2,763	<3,600>	<4,080>
<5,643>	<4,770>	873	<27,239>	<22,876>	4,363	<8,226>	<21,098>
0	<6,000>	<6,000>	<26,995>	<30,000>	<3,005>	<5,980>	<52,978>
100,342	95,312	<5,030>	518,351	494,460	<23,891>	75,026	411,615
64,005	65,426	1,421	329,951	320,175	<9,776>	59,467	290,944
167	128	<39>	658	640	<18>	212	689
670	681	11	3,581	3,523	<58>	715	3,407
0	430	430	432	950	518	271	168
4,540	3,384	<1,156>	24,650	23,660	<990>	2,836	21,156
4,337	4,504	167	24,221	23,477	<744>	4,051	22,006
735	1,045	310	7,681	5,933	<1,748>	2,191	5,950
275	505	230	2,013	2,760	747	239	1,876
43,323	17,875	<25,448>	109,510	89,375	<20,135>	27,518	99,168
5,125	3,000	<2,125>	11,240	16,850	5,610	2,956	14,908
0	75	75	0	375	375	0	0
29	225	196	1,278	1,125	<153>	348	1,275
0	50	50	2,880	250	<2,630>	0	0
2,178	3,850	1,672	17,724	19,250	1,526	9,021	19,454
5,674	6,860	1,186	33,065	38,577	5,512	6,803	37,985
3,944	3,607	<337>	20,108	18,122	<1,986>	4,014	17,213
465	830	365	3,401	4,150	749	339	2,612
0	0	0	0	0	0	0	2,592
135,467	112,475	<22,992>	592,394	569,192	<23,202>	120,979	541,403
235,809	207,787	<28,022>	1,110,745	1,063,652	<47,093>	196,005	953,017
14,933	15,374	441	74,294	76,870	2,576	16,845	84,025
14,933	15,374	441	74,294	76,870	2,576	16,845	84,025
250,742	223,161	<27,581>	1,185,039	1,140,522	<44,517>	212,850	1,037,042
<214,460>	<190,861>	23,599	<1,011,354>	<976,282>	35,072	<181,232>	<882,013>
<6,535>	<6,535>	0	<32,675>	<32,675>	0	<6,001>	<30,005>
<2,562>	<2,562>	0	<12,810>	<12,810>	0	<2,644>	<13,220>
<9,062>	<7,305>	1,757	<42,733>	<37,436>	5,297	<7,658>	<37,268>
<18,123>	<15,898>	2,225	<85,467>	<81,319>	4,148	<15,315>	<74,536>
<250,742>	<223,161>	27,581	<1,185,039>	<1,140,522>	44,517	<212,850>	<1,037,042>
0	0	<0>	0	0	<0>	0	0

UTILITIES
EXPENSE STATEMENT

DEC. 05(11/23/14-12/27/14)			FISCAL YEAR 14-15			FISCAL YEAR 13-14	
CURRENT MONTH			YTD 5 MO(07/27/14-12/27/14)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
191	8,638	8,447	132,008	110,961	<21,047>	8,848	121,144
61,237	57,358	<3,879>	313,218	326,038	12,820	61,466	339,148
8,900	4,676	<4,224>	46,768	38,847	<7,921>	7,141	41,159
14,811	10,222	<4,589>	40,738	46,907	6,169	11,271	62,827
1,338	1,577	239	15,140	11,247	<3,893>	2,335	12,659
86,477	82,471	<4,006>	547,872	534,000	<13,872>	91,061	576,937
86,477	82,471	<4,006>	547,872	534,000	<13,872>	91,061	576,937
<72,692>	<69,267>	3,425	<465,957>	<454,502>	11,455	<76,984>	<492,870>
<3,283>	<3,283>	0	<16,415>	<16,415>	0	<2,997>	<14,985>
<1,287>	<1,287>	0	<6,435>	<6,435>	0	<1,321>	<6,605>
<3,072>	<2,864>	208	<19,688>	<18,794>	894	<3,253>	<20,826>
<6,143>	<5,769>	374	<39,377>	<37,852>	1,525	<6,506>	<41,651>
<86,477>	<82,470>	4,007	<547,872>	<533,998>	13,874	<91,061>	<576,937>
<0>	1	1	<0>	2	2	0	<0>